

Misc Data File

AGENTS' ANNUAL REPORTS

AND STATISTICS - YEAR ENDING NOV. 30,

1904

Mine & Fire - Dept

MS 86-100
2077

ANNUAL REPORTS AND STATISTICS
DEPARTMENT OPERATIONS
YEAR ENDING NOV. 30, 1904.

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THE CLEVELAND-CLIFFS IRON CO.

Ishpeming, Michigan.
December 1st, 1904.

Mr. Wm. G. Mather, President,

Cleveland, Ohio.

Dear Sir:

I beg to submit herewith my annual report of the operation and condition of the mines of The Cleveland-Cliffs Iron Co.

The inventory, maps and detailed cost statements relating to this report, go to you under separate cover.

NEGAUNEE MINE.

The past year at this property has been one of reconstruction and development. The condition of the mine when we took it over in September 1903, was fully explained in last year's report, so that it is unnecessary to repeat it. At the same time these conditions must be fully understood to realize the excessively large amount of dead work required to get the property in shape for safe and economical mining.

Filling in the large open stopes has continued during the year, and this work is now completed, except in old No.25 room at the extreme East end of the mine. Every effort is being made to break the capping, but so far without success. Until this caves there is constant danger of a sudden collapse, which might result disastrously if it occurred without warning. Every precaution is being taken to protect the men, and we do not anticipate any trouble. At present there is an opening 1,000 feet long, and from 100 to 150 feet wide, which has been filled within 20 feet of the back; the hanging of which is supported by a few pillars left by the old management. During the past year these pillars have been attacked, starting at the extreme West end, and falling back towards the shaft. As soon as the pillars are mined, the filling slowly runs down from above, and fills the space originally occupied by the ore. This method of mining is expensive, but under the existing conditions, it would be impossible to remove the ore with safety to the men had no filling preceded it. The maps show the pillars still standing and the total area filled. Up to this time the timbers on the 3rd level show no weight. In a month or six weeks the capping of this level will be on a swing for a distance of 700 feet, and it is hoped it will then take weight, and slowly cave to the surface.

Negaunee.

NEGAUNEE MINE.

In October 1903 the retimbering of No.1 shaft was begun. Close timbers 12 x 12" were put inside the old timber reducing the size to 8'3" x 8'3". This work was completed to the 4th level, a distance of 539 feet early in January. The shaft was then sunk 96 feet to the 6½ level. There are two compartments, one used for a cage, and the other for a ladderway. All the timber for the mine goes down on the cage, and it is also used for lowering and hoisting men. This shaft provides a second outlet to the mine, which did not exist when we took the property; this shaft being out of commission.

No.2 shaft was sunk 96 feet to the 6½ level. An old incline shaft from the 4th to the 6th level, called No.5, was sunk 40 feet. At the elevation of the 6½ level a rock drift was driven to No.2 shaft, a distance of 526 feet. Excellent progress was made, and in April it was holed. Considering the nature of the ground this work constituted a record. The feet driven per month is as follows:

| | |
|-----------|-----------|
| January | 112 feet. |
| February, | 134 feet. |
| March, | 169 feet. |
| April, | 111 feet. |

A cross cut was also driven towards No.1 shaft; all the rock being hoisted through No.5 shaft.

The total rock drifting for the year was 3882 feet.

NO.2 SHAFT.

In order to increase the hoist, a second skip will be put in No.2 shaft, taking the place of the cage. During the coming year both shafts will be sunk to a point 20 feet below the 9th level, which is at present the bottom level of the mine. Owing to the gentle pitch and dip of the deposit, the rock drifts to the ore body will be long and expensive.

UNDERGROUND PUMPS.

An 8" x 12" x 20" x 10" x 24" Prescott, Duplex, Triple pump was installed in the pump chamber cut last year in No.2 shaft, 140 feet from surface.

The 12" x 22" x 8" x 24" Duplex Chandler Compound pump which had been in use at the ledge was overhauled, and has been erected as an auxilliary. The change has effected a saving of 150 tons of coal per month, and will pay for itself in less than two years.

Negaunee.

NEGAUNEE MINE.

On the $6\frac{1}{2}$ level a large pump house has been cut and a 13" x 21" x 34" x 9" x 24" Prescott, Duplex, Triple is now being installed, and will soon be in operation. This should effect a relatively greater saving of fuel than the ledge pump, as at present the water is being pumped from the $6\frac{1}{2}$ to 540 foot level, and from there is thrown to surface by a Worthington Compound pump. The old pumps will be overhauled and replaced as auxiliaries.

It is probable that a large tonnage of ore exists South and West of No.1 shaft, which has never been developed. Diamond drill hole "A" located 830 feet South of the North West corner of Section 5, and on the section line between 5 and 6, which was drilled some years ago by Captain Sam Mitchell showed 185 feet of ore at a depth of 700 feet below the surface. Farther West the ore undoubtedly occurs nearer surface.

The following estimate of ore in sight was made by Mr. S. R. Elliott. The figures are very conservative, every allowance having been made for inaccuracies in the old maps. No ore below the $6\frac{1}{2}$ level has been considered, although the old developments show a very large tonnage. A separate estimate has been made, showing the amount of ore which has been developed by us since taking hold of the property. Most of this is ore which would have been left by the former owners of the lease by their method of mining.

ORE IN SIGHT ON DECEMBER 1ST., 1904.

| No.1 shaft, | Tons. | |
|--|---------|--------------|
| $6\frac{1}{2}$ level to old part of 6th level (area 1), | 150,000 | |
| 6th level (area 1) to 5th level (area 2), | 143,000 | |
| 5th level (area 2) to 4th level (area 3) | 100,000 | |
| 4th level (area 3) to top of deposit, | 50,000 | |
| Total for No.1 shaft, | | 443,000 tons |
| <u>No.2 shaft.</u> | | |
| $6\frac{1}{2}$ level to 6th level (area 4), | 148,000 | |
| 6th level (area 4) to 4th level (area 5), | 354,600 | |
| 4th level (area 7) to top of ore, | 77,500 | |
| 4th level between 4th and 3rd in area of subs, between faults "A" and "B", | 70,000 | |
| 4th level to South of Fault "B" to No.2 shaft, and 3rd level to East of 1500' coordinate, | 235,000 | |

NEAGUNEE MINE.

ORE IN SIGHT, Continued.

| | | |
|--|---------|-----------------|
| 4th level to the North of fault "B" and to East of 1200' coordinate, and to the West of the 1500' coordinate on the 3rd level, | 100,000 | |
| Total above 3rd level in old deposit, | 100,000 | |
| Total above 400' level, | 120,000 | |
| Total, | | 1,737,700 |
| Ore which should be left to support No.1 and No.2 shafts, | | 453,000 |
| Total ore which could be mined, | | 1,284,700 tons. |

ORE DEVELOPED BY
THE CLEVELAND-CLIFFS IRON CO.

| | Tons | Mined |
|---|---------|---------|
| New find above 4th level area, 7, | 107,500 | 30,000 |
| In sublevels between 4th and 3rd to West of 1200' coordinate, | 136,000 | 66,000 |
| Above the 400' level, | 128,000 | 8,000 |
| Total, | 371,500 | 104,000 |
| Excess developed over mined, 267,500 | | |
| Partially developed ore in floors, | | |
| New find area 7 below 4th level, | 238,000 | |
| Continuation of old 4th level, and area below level, | 89,000 | 2,000 |
| Total ore below floors, | 327,000 | 2,000 |
| Grand total of probable ore developed, | 698,500 | 106,000 |
| Ore mined from old deposit, | | 36,264 |
| Total ore mined, | | 142,264 |
| Excess of Probable ore developed over mined, 556,236 tons. | | |

SURFACE.

The landing platform at No.2 shaft was only 28 feet above the surface, which necessitated a long and expensive hand tram, as the stockpile ground was narrow. In order to do away with hand tramping and substitute a gravity system, the shaft house has been raised 12 feet. A 7 x 10" duplex hoist has been installed, and the new system will shortly be in operation. The change will save four men per day.

how soon

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NEGAUNEE MINE.

S H O P S.

A new carpenter, machine and blacksmith shop has been built. The main building is 56' x 24', with an L 24' x 24'. A drill press and pipe cutter have been installed. No lathe has been put in, as it would require the services of a machinist, and there is not work enough at this mine to keep a man busy. The lathe work for this mine is done at the Maas, which is only a short distance away. The building is of stone, and cost with equipment \$3908.08.

LABORATORY.

The old carpenter shop has been remodeled, and is now being used for a laboratory. It was found inexpedient to send the samples to the main laboratory at Ishpeming, on account of the time lost in getting returns. The stopes vary so in this mine from day to day that it is important to get results as soon as possible after samples are taken, in order to secure the largest possible amount of Bessemer.

The total cost of the building and equipment was \$920.81.

RECOMMENDATIONS.

NEW SHAFT.

No.1 shaft passes directly through the ore body, and for this reason ties up a large tonnage of ore. Both No.1 and No.2 shafts are on the East side of the ore basin. The deposit pitches gradually to the West, and on this account the length of the rock drifts to reach the ore will increase rapidly with depth. The cost of developing the lower levels will therefore be high, and the time required long. Besides this the additional length of tram will be expensive.

I therefore recommend sinking a new shaft farther to the West, and near the slate outcrop. Work to begin as soon as drilling can be done to determine the proper location. The new shaft will also require, either new equipment, or a change in the location of the present plant. The old plant, however, will have to be moved sooner or later, as when the ore around No.1 shaft is taken out, it will probably cave the ground where this plant is situated.

NEGAUNEE MINE.

TRAMMING.

The average length of the tram at present is 1,000 feet, as compared with 1,069 feet at the Lake Mine. The length will increase on the lower levels. Men and mules are now used, but owing to the long haul the tramming cost is excessively high. While the result for the past year cannot be considered normal, at the same time it indicates that the tramming cannot be economically done in this way. The cost for the year has been .187 per ton as against .047 at the Lake Mine. This comparison cannot be taken as representing the relative value of the two systems, as under ordinary conditions the cost at the Negaunee Mine should not exceed 13¢ per ton. Even on this basis, however, on an estimated output of 300,000 tons for this year, the saving would amount to \$24,900.

Eventually this mine will be producing 500,000 to 600,000 tons per annum, and the saving would be correspondingly greater. The cost of an electric plant, new cars, relaying the track on the 6½ level with 40 lb. rails, and building an addition to the engine house for engine and dynamo would be approximately \$20,000. One great advantage of electric tramming which cannot be computed in dollars and cents is the regularity with which a maximum product can be handled. It is a well established fact that miners do better work with empty than with full chutes. When labor is in demand trammers are difficult to keep, and the production of a mine is often curtailed by a shortage of this class of men.

I recommend that electric tramming be installed at the earliest possible moment.

NEW OFFICE.

The building at present occupied as an office and warehouse is too small. In order to properly take care of the supplies, the Captain's change room should be added to the storeroom.

I recommend that a new office be built for the Superintendent and Mining Captain, at an estimated cost of \$1200.00.

The following description of the present condition of the mine was prepared by Mr. S. R. Elliott, Superintendent.

The tinted portions of the maps represent the extensions for the year. The locations of the contracts are indicated by numbers.

NEGAUNEE MINE.

400' LEVEL.

The only contract on this level is No.32 which is raising to the subs above. It is a four compartment raise, two chutes for ore, one for timber, and one for ladderroad. When completed it will be 150 feet high, and the ore from the six sublevels above the 400' level will be handled through it. At a height of 70 feet the raise struck ore, and should continue in it for the remainder of its distance. In order to push this work so that we can begin to block out the upper subs, four miners are working here on each shift.

333' SUBLEVEL.

This is the second sub above the 400' level. The deposit here is about 50 feet wide on an average, and extends to the East and West about 500 feet connecting with the deposit found in the Barasa.

Contract No.28 drifted to the hanging, and followed it to the North East, holing into contract No.34, which is now into the hanging.

Contract No.33 has holed into No.32 raise. In a few days we will be forced to stop work on this sublevel as the ore is already blocked out, and it would not be wise to cut up the level until more work has been done on the subs above. The 260 and 280 foot subs have rock in the breast, the drifts in both cases being in the hanging. By drifting to the North we will undoubtedly get into ore. The only objection to working in these subs and the 295 foot sub, is the fact that the ore will have to be transferred. In a short time No.32 raise will be connected with these subs and the ore can be handled direct to the 400 foot level.

Standpipe No.2 which is over 200 feet away from No.32 raise, shows a depth of 138 feet to the ledge. As the surface in the direction of the Barasa is more shallow than this, it is presumed that there is not more than 138 feet of sand over these sublevels. If the ledge is level there would be 105 feet of capping above the back of the drift. It is possible that the distance to the ledge may be greater than 138 feet.

THIRD LEVEL--480'.

Contract No.21 is working at a height of 130 feet above the 3rd level, cutting away the hanging and trying to fill a large room. This work is conducted in the following way: A raise is put up in the hanging to a height of 20 or 25 feet above the back of the room, a drift is then driven out to the room, the floor blasted down, and an underhand stoppe worked to the East and West, when the bench of rock below the floor of the drift has all been blasted down for a suitable distance in both directions, the work is repeated by

NEGAUNEE MINE.

raising up and drifting out to the room again. The men are protected by the hanging, which is always directly back of them.

Contract No.24 is three sets above the 3rd level, taking out a pillar.

Contract No.30 is 25 feet above the 3rd level, working in a pillar. The drift to the South found the hanging at 15 feet from the raise, when the drift was turned to the East. The other gang in this contract drifted North for about 25 feet to the foot and are now following it to the East.

Contract No.26 is about 30 feet above the 3rd level, taking out a pillar on the foot. This contract will complete its work in a few shifts, after having worked in this place on the footwall for over a year.

Contract No.29 on the 3rd level is drifting West in a pillar. When the drift is through the pillar they will raise up and mine the three sets of ore, which are above the floor of the level.

NEW DEPOSIT ON 4TH LEVEL--540'.

On the top sublevel, or 440 foot, all of the ore was mined except a small pillar near "O" raise. The ground was so heavy at this point that it was impossible to take this pillar; it was therefore drilled and blasted so that it could be run down to the next sub.

Contract No.14 is raising from the 454 foot sub to run the ore referred to above.

Contract No's 13 and 14 have been working on the hanging side of the 454 foot sub, on top timbers. These contracts have been moved to the footwall, as it was not considered safe on account of Contract No.12, which is filling the large opening in the sub level directly over them. As soon as the room above is filled the operation of slicing back toward the foot will be continued.

The drifts are being lagged in the bottom and also lagging is nailed on the inside of the timbers. When the ore on the sides of the drift and the bottom is taken out, the lagging will keep the ore free from the rock which is used as filling.

Contract No.7 on the 454 foot sub is taking out a pillar, the filling following them as the ore is removed.

It is the intention to start to slice back on the 474 foot sub when a slice three sets wide has been taken out on the 454 foot sub. The plan is to keep the slicing on the upper sub about two sets ahead of the work on the lower.

NEGAUNEE MINE.

In this way as the filling runs down to the lower sub and they start to slice back toward the foot they will always be protected by at least two sets of solid ground above them.

On the 474 foot sub, Contract 15 is slicing back on a pillar; the ore above them having been mined, and the room filled.

Contract No's 5 and 16 have both been drifting, but are now against rock. In No.5 the hanging and foot have come together.

489 foot sub. Old Deposit.

Contract No.6 is mining a pillar to the West of the raise, and No's 11 and 18 are taking out the small amount of ore which is on each side of the drift. To the North there is some ore on the foot, while to the South we have the old rooms with a small amount of ore left near the drift.

505 foot SUBLEVEL.

Contract No.10 is drifting West in very hard ore. They will probably run against rock in a short time, as the limits of the deposit in this direction have been fairly outlined.

Contract No.4 raised in a small pocket of ore which extended into the hanging. At about 25 feet above the level rock was found in the raise. A drift 10 feet to the West also struck rock, showing the pocket to be small. This ore will be taken out as rapidly as possible, as other contracts near it which are falling back towards the foot will have to be delayed until this place is finished.

Contract No.3 is taking out another slice from the pillar as shown on the map. They are also trying to get a small amount of ore which was left in the old room.

This sub is taking considerable weight on the hanging side.

6½ or 620 foot level.

There is a certain amount of sand in the rooms on the 6th level. As this sand is resting directly against the ore on this level it will be necessary to make some arrangement, so that the ore can be mined without becoming mixed with the sand.

Contracts No's 1 and 14 on the 6½ level are cutting out two rooms, which are directly under two rooms on the 6th level. When these rooms on the 6½ level are completed they will be close lagged on the bottom and also on the inside of the timbers. The sand in the room on the 6th level over room No.1 will then be taken through a raise to room No.1. When the room on the 6th level has been thoroughly cleaned of sand, it will be close lagged on the bottom and also on the inside of the timbers. The sand from the next room on the 6½ level, adjacent to the one which has been cleaned and close lagged, will then Negaunee.

NEGAUNEE MINE.

be taken into the lagged room; thus cleaning up another room, which in turn will be lagged making a place to put in sand from the room next adjacent. This operation will be repeated until all of the rooms have been cleaned. The object of making two rooms on the $6\frac{1}{2}$ is to hasten the work by being able to attack the level at two different points some distance apart.

Contracts No.1, 5, 7 and 19 are drifting in ore. Contract No.1 (old) was stopped in lean ore.

Contracts 4, 6 and 8 all struck the foot and have been stopped.

Contract No.3 was stopped in ore and breasted up on account of water coming down from the 6th level.

Contract No.17 is carrying a double drift in rock.

Contract No.15 is putting up a three compartment raise from the $6\frac{1}{2}$ level to the 4th.

TRAMMING ON THE 3RD AND 4TH LEVELS.

At the present time no hoisting is done on the 3rd level. The ore is trammed by hand to a rock raise near No.2 shaft where it is dumped to the 4th level, thus doing away with the landers on the 3rd level. It is the present intention to reduce this cost still further by stopping the hoisting on the 4th level. Three raises will be put up from the $6\frac{1}{2}$ level, two to connect with the 4th level, the third to connect with the rock raise from the 4th to the 3rd. In order to connect with the rock raise to the 3rd level it will be necessary to drive a drift in rock on the $6\frac{1}{2}$ level a distance of about 100 feet before we will be in position to raise. This raise will be in rock, while the other two will be in ore, after raising a short distance above the $6\frac{1}{2}$ level. Owing to the bad grades on the track on the 4th level and the poor condition of the drift the tramping cost is very high. The ore is trammed by hand for a maximum distance of 700 feet. Here the cars are taken by the mules and pulled to the shaft, a distance of 1200 feet. When the raises which I have referred to above, are completed we will be able to do away with on this level five mules, four drivers, two helpers, and six men at the shaft. The same trammers who take the cars to the point where the mules begin their work will be able to tram the ore direct to the raises from the $6\frac{1}{2}$ level. In addition to the saving in the number of men employed to do the same work, there will probably be a saving in time, as the least number of levels that we have to hoist from the more, the more rapidly it should be done.

Negaunee.

NEGAUNEE MINE.

On the 6½ level the force will have to be increased slightly. Two extra mules, two drivers, one helper and two men to fill the cars will be necessary, thus making a saving of seven men and three mules, provided the system of tramping is not changed.

SURFACE.

In time the 3rd level will surely cave; whether it will come this month or next month, this year or next year, no one knows, but cave it must sooner or later. When the 3rd level caves I see no reason why it should not extend to the 4th and make a part of that level collapse also. When this happens there will be a large cave made on the surface, which will probably take down our tail room track at No.2 shaft. I would suggest that this question be taken up at once, and provision made for the changing of the location of this track.

The surface crew is now busy laying the plank on the stockpile ground, which has been made fairly level. The small irregularities on the surface are being levelled by using ashes from the boiler house.

The laboratory has been completed and we have been doing our own work since Tuesday December 13th. We expect to be able to get the returns of the underground samples by noon each day. As the ore is so exceedingly changeable it will be a great advantage in grading it, by getting the returns as early as possible.

A new water pipe is being put in from the heater in No.1 boiler house to supply the boilers at No.2 with hot water. The wooden pipe was leaking badly in a number of places.

Telephones are now in good working order in the following places: Office, Engine House, No.1 shaft landing, No.2 shaft landing and the following levels in No.2 shaft. 400 foot, 4th and 6½.

NEGAUNEE MINE.

The cost of mining for the year has been as follows:

| | 1904 | 1903 | Increase | Decrease. |
|-----------------------|---------|--------|----------|-----------|
| <u>PRODUCT.</u> | 142,264 | 17,292 | | |
| General Expense, | .063 | .095 | | .032 |
| Maintenance, | .165 | .382 | | .217 |
| Mining Expense, | 1.525 | 2.604 | | 1.079 |
| Cost of Production, | 1.753 | 3.081 | | 1.328 |
| <u>EXPLORATORY.</u> | .006 | .066 | | .060 |
| <u>DEPRECIATION.</u> | | | | |
| Inventory, | .122 | .002 | .120 | |
| Improvement, | .110 | | .110 | |
| New Construction, | .028 | | .028 | |
| Total, | .260 | .002 | .258 | |
| Less credits, | .002 | | | .002 |
| Total Depreciation, | .258 | .002 | .256 | |
| Taxes, | .118 | 1.349 | | 1.231 |
| Central Office, | .049 | .104 | | .055 |
| Cost on stockpile, | 2.184 | 4.602 | | 2.418 |
| Loading and shipping, | .022 | .007 | .015 | |
| Total cost, | 2.206 | 4.609 | | 2.403 |

The cost for the year is high due to the fact that the mine has been practically reopened. Most of the ore came from drifting and scrambling. It will take at least another year to get this property into first class shape. At the end of that time the cost will be as low, if not lower, than any of our other mines.

ORE SHIPMENTS FOR 1904.

| | POCKET | STOCKPILE | TOTAL | TOTAL LAST YEAR. |
|--------------------|--------|-----------|---------|---------------------|
| Negaunee Bessemer, | 49,962 | 65,257 | 115,219 | 10,909 |
| Negaunee | 5,613 | 12,195 | 17,808 | 0 |
| Total, | 55,575 | 77,452 | 133,027 | 10,909 |

Negaunee.

NEGAUNEE MINE.

AVERAGE ANALYSIS OF MINE SAMPLES.

| | <u>Iron</u> | <u>Phos.</u> |
|--------------------|-------------|--------------|
| Negaunee Bessemer, | 60.47 | .054 |
| Negaunee, | 59.28 | .112 |

ORE STATEMENT NOVEMBER 30th, 1904.

| | Negaunee Bessemer. | Negaunee | Total | Total Last year. (3 Mos.) |
|-----------------------------|--------------------|----------|---------|---------------------------------|
| On hand December 1st, 1903, | 2,355 | 4,028 | 6,383 | |
| Output for year, | 118,157 | 24,107 | 142,264 | 17,292 |
| Total, | 120,512 | 28,135 | 148,647 | 17,292 |
| Shipments, | 115,219 | 17,808 | 133,027 | 10,909 |
| Balance in stock, | 5,293 | 10,327 | 15,620 | 6,383 |

AVERAGE CARGO ANALYSIS FOR 1904.

| | <u>Iron.</u> | <u>Phos.</u> |
|-----------|--------------|--------------|
| Negaunee, | 60.34 | .055 |

AVERAGE WAGES AND PRODUCT.

| | SURFACE | | UNDERGROUND | | TOTAL | |
|--|---------|-------|-------------|-------|-------|-------|
| | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 |
| Product 1904, 142,264 tons. | | | | | | |
| Product 1903, (3 mos) 17,292 tons. | | | | | | |
| Average number men working, | 49 | 53 | 217 | 138 | 266 | 191 |
| Average wages per day, | 1.91 | 1.90 | 2.16 | 2.19 | 2.11 | 2.11 |
| Average wages per Mo. 25 days, | 47.75 | 47.50 | 54.00 | 54.75 | 52.75 | 52.75 |
| Average product per man per day, | 9.30 | 4.25 | 2.20 | 1.62 | 1.78 | 1.18 |
| Labor cost per ton, | .205 | .446 | .982 | 1.346 | 1.187 | 1.792 |
| Difference in labor cost per ton, | -.241 | | -.364 | | -.605 | |
| Average product breaking and tranning, | | | 3.71 | 3.274 | | |
| Average wages for miners, | | | 2.29 | 2.27 | | |
| Average wages for trammers, (Co.acct) | | | 1.86 | 1.86 | | |
| Average wages for Contractors, | | | 2.29 | 2.27 | | |

Negaunee.

NEGAUNEE MINE.

STATEMENT OF EXPLOSIVES USED FOR BREAKING ORE.

| KIND | QUANTITY | AVG. PRICE | AMOUNT | AMOUNT 1903. |
|------------------------------|----------|------------|---------|--------------|
| 50% powder, | 51,376 | .117 | 6016.14 | 823.17 |
| Fuse, | 113,550 | 4.14 | 469.80 | 66.49 |
| Caps, | 32,825 | 5.74 | 188.45 | 28.48 |
| Total, | | | 6674.39 | 918.14 |
| Product, | | | 142,264 | 17,292 |
| Pounds powder per ton ore, | | | .361 | .416 |
| Cost per ton for explosives, | | | .047 | .053 |

STATEMENT OF COMPARATIVE WAGES.

| | 1904 | 1903 (3 mos) | Increase or Decrease |
|---------------------|-----------|-----------------|----------------------|
| <u>SURFACE</u> | | | |
| Total number days, | 15297½ | 4065½ | |
| Average rate, | 1.91 | 1.90 | Inc. .01 |
| Amount, | 29178.39 | 7710.48 | |
| <u>UNDERGROUND.</u> | | | |
| Total number days, | 64694½ | 10650½ | |
| Average rate, | 2.16 | 2.19 | Dec. .03 |
| Amount, | 139704.24 | 23283.51 | |
| Total days, | 79991¾ | 14716 | |
| Average rate, | 2.11 | 2.11 | |
| Total amount, | 168882.63 | 30993.99 | |

STATEMENT OF TIMBER USED FOR YEAR ENDING NOVEMBER 30, 04.

| KIND | Lin. feet. | Avg. price per ft. | Amount. |
|------------------|------------|--------------------|---------|
| 6" to 8" timber, | 29910 | .02 | 598.20 |
| 8" to 10" " | 29192 | .0335 | 978.65 |
| 10" to 12" | 28112 | .0516 | 1452.27 |
| 12" to 14" | 22220 | .0698 | 1549.89 |
| Total, | 109434 | .0419 | 4579.01 |
| 7' lagging, | 510097 | .594 | 3030.97 |
| 8' lagging, | 32200 | .600 | 193.20 |
| Poles, | 92525 | .01 | 935.25 |
| Total, | 635822 | .654 | 4159.42 |

NEGAUNEE MINE.

TIMBER STATEMENT, Continued.

| | 1904. |
|--|--------|
| Feet of timber per ton of ore, | .769 |
| Feet of lagging per ton of ore, | 3.812 |
| Feet of lagging per foot of timber, | 4.96 |
| Cost per ton for timber, lagging and poles, | .061 |
| Equivalent of stull timber to board measure, | 272831 |
| Feet board measure per ton of ore, | 1.918 |
| Total product, | 142264 |

FATAL ACCIDENTS.

There have been two fatal accidents during the year, neither of them, however, even remotely attributable to the negligence of the Company's officials.

On July 11th., Rock Vitali was killed by falling from a ladder in /6 raise, 4th Level. No one was present, and he was found lying at the bottom of the raise with his skull fractured.

On October 24th., Charles Vanska, was dumping a car at No.2 shaft 4th level, and when partially raised, it fell, striking his back and breaking it. He lived for a short time after the accident.

LUCY MINE.

This mine was closed December 1st, 1903, and is now full of water. Owing to its proximity to Negaunee it has been necessary to keep a watchman to protect the plant and equipment.

Should there be a demand for this class of ore it could be unwatered in sixty days, and mining started immediately.

MAAS MINE.

During the year the shaft was sunk 334 feet, making the total depth November 30th., 544 feet.

The following table shows the progress made per month:

| Date. | Sunk during month. | Total depth. | Remarks. |
|-----------------|--------------------|--------------|--|
| 1903 Nov.30, | | 210'0" | |
| Dec. | 14'6" | 224'6" | Began for pump house at 220' below datum. |
| Jan.04, | 0'0" | 224'6" | Cutting pump house and sump. Pump house 45 x 35 x 10 Sump 12 x 25 x 12½' deep. |
| Feb. | 31'0" | 255'6" | Two drift sets in drift to pump house. |
| March | 9'9" | 265'3" | Seven sets of timber on top of shaft, raising pipes above new collar of shaft. Started to work on foundation for pump. |
| April | 28'0" | 293'3" | Erecting new ledge pump. |
| May | 42'6" | 335'9" | |
| June | 44'0" | 379'9" | Four feet sunk Company account, 40 feet sunk by contract at \$25.00 per foot. Made \$2.68 per day. |
| July | 41'0" | 420'9" | Contract at \$25.00 per foot paid \$2.35 per day. |
| August | 39'3" | 460'0" | Contract at \$25.00 per foot, paid \$2.35 per day. |
| September | 23'6" | 483'6" | 484 feet below datum cut 2nd pump house size 9' x 20 x 9', sump 8 x 8 x 6' deep. Company account to end of November at \$2.35 per day. |
| October | 30'0" | 513'6" | Put six sets on top of shaft. |
| November | 30'6" | 544'0" | |
| Total year | 334' | | |

Rate of sinking per month 27'10".

From November 30th, 1903 to June 6th, 1904, the shaft men worked Company account, the rate per day being \$2.50. On June 6th they were given a contract at \$25.00 per foot, which included the cost of supplies and repairs to machines.

MAAS MINE.

In June by sinking 40 feet the men made \$2.68. The cost of supplies was much heavier the next month for the men did not make wages with the total sinking of 393 feet. The contract was continued during August with the same result as the previous month. Beginning with the first of September⁴ up to November 30th., the men have been working Company account at \$2.35 per day.

Up to October the rock in the shaft was a slate, which was dipping to the South at a steep angle of about 75 or 80°. After October the material contained a large quantity of quartz, and was much more difficult to drill. Owing to the fact that the rock is standing at such a steep angle, it is difficult to put the holes across the formation. The consequence is that unless a great many holes are drilled for each cut, the ground will not break when blasted. At the present time the ground is as hard as it has ever been, and the dip of the rock is practically the same. During the early part of December 1904 some little trouble was experienced with frozen air pipes, but this has been remedied. The compressor was too small to run the sinking pumps and drills. For this reason the old compressor at the Lake Mine was installed, and is now doing satisfactory work. A small cheap addition was built on the engine house to make room for this machine.

The only surface work done during the year, was filling in the sand which came from the shaft into the cave caused by the sinking.

The rate of sinking has been less than anticipated, but the formation, standing as it does, on edge, has been very unfavorable.

I am unable to prepare an estimate of the cost of opening this mine, as we have no information of the character of the ground through which the drifting will be done. The first cross cut will be at 695 feet, corresponding with the 6½ level elevation, Negaunee Mine. The system of mining on the first level will depend on the occurrence of the ore. The formation at this depth is faulted, as in the Negaunee Mine, and the extent of the ore bodies is not known. A second level 200 feet below will reach the main ore body, which will be mined by the caving system.

I have already sent you an estimate of the cost of equipment based both on the use of coal and electric power to be furnished from the Carp River.

IMPERIAL AND WEBSTER MINES.

No work has been done at these mines during the past year. 726 tons of ore were shipped from the Imperial stockpile to Pioneer Furnace No.2.

ASHLAND MINE.

Mr. H. F. Ellard, Superintendent, has prepared the following report of the operation and present condition of this Mine:

The month of November has been quite successful in point of product and costs, though owing to the short working month (24) days, the showing in this respect is not quite so favorable as last month. We lost two days, "election and Thanksgiving", which effected our returns proportionately. Our analyses have not been as good as ordinarily, and considerable high phosphorus ore has been mined, but it will be easily taken care of as it has been held in cars or dumped in stock in such a way as to be readily "sweetened", and our average for the month and for the season has been O. K.

We have been endeavoring during the past three weeks to increase our force of miners, but find this a matter of considerable difficulty. So far less than half the desired number of men have been secured and several of those unsatisfactory. The miners who have gone from this range during the past year are evidently employed profitably at other points, and we find that those on the rolls of other mines here do not care to change even for the increased wage. Some have come and after working a few days have given up owing to the greater amount of rock to be handled here. So far practically no benefit has resulted from our increase.

On the suggestion of Captain Rough we made a test of our safety clutches on our cage at No.9 shaft and found them to work perfectly. Substituting a section of manila rope for the cable, we hoisted it up twenty feet above the 13th level and cut the rope with an axe. The clutches acted immediately, and prevented the fall of the cage. It settling by a few inches until the clutches became inbedded in the wooden runners. This is the second time we have made this test and the results were the same in both cases.

Underground conditions continue fairly favorable.

NO. 3 SHAFT.

2ND LEVEL.

Contract No.30 is still drifting West on the second sub above the level and immediately underneath the old level in very hard steel ore of high grade, but very difficult to break.
Ashland.

ASHLAND MINE.

The next sub below this will be much easier and probably larger.

On the 3rd level Contract No.28 has straightened and retimbered the drift West where necessary, and have pushed ahead along the footwall toward No.1 shaft, which it was expected would be reached by this date. A long hole has been kept ahead of the drift during the last few feet, making the work slightly slower. This drift is still in good ore, but very hard and slightly high in phosphorus at some points. It opens up quite a prospect at this end of the Mine.

In the new deposit at the North above this level we have drifted East almost 100 feet on the first sub, and East and West for 80 feet on the sub above, all in high grade ore but very narrow and hard. We are now cross cutting South at Contract No.38 in search of the slaty ore developed on the level below, and have encountered some caved ground. This is a surprise as no mining has previously been done in this territory, and it seems that we may have cross cut immediately above the edge of the dyke at this point and the measures are breaking off to the South from the effects of work done along the footwall on this dyke at greater depths.

We have also tried to raise at two points but struck rock and the rock is crowding very close now at both ends of the drift. We may yet find an outlet upward or an enlargement toward the West, but the deposit is probably small. It is of great importance, however, as, being entirely new and being high grade, it helps maintain our grade. The sub below will be quite productive, as the floor of this upper sub is all in ore.

FOURTH LEVEL.

We are back-stoping the ore above the large room West of the shaft and above this level, and also filling the room with rock as the work proceeds. This is a very satisfactory way to recover the ore and also dispose of our rock, and we are able to make very cheap ore at this point.

On the 7th level we have repaired the drift West to and through the large open stope, and have bulkheaded a couple of rooms in preparation for further development work in this territory. The ore is rather high in phosphorus, but we are anxious to take a portion of it to enable us to explore the dyke to the North and also develop the deposit of which the stope has taken a part. There is apparently a large deposit here and some, or a great deal, of Bessemer ore will probably be obtained from it. To the East we are still drifting through old workings, reopening the main level through No.3 and No.4 shaft territory, but the work is slow and tedious.

Ashland.

ASHLAND MINE.

NO.4 SHAFT.

The subs above the 4th level West are doing very well, and large quantities of good ore are obtained, but, of course, the whole is a scam and conditions in the different contracts change very often and very materially. The footwall strip has been completed above this level, and below it is not so large or so clean. There is nothing new to report from this shaft, except that on the $5\frac{1}{2}$ level we have gotten well toward the East on the North of the horse of rock. This place looks very well, and the prospects are good for recovering a nice block of caved ore. The miners on the 7th level No.9 shaft, are now immediately underneath this contract, and caving operations at that point must be suspended for a time until the ground above is thoroughly gone over.

NO.9 SHAFT.

SECOND LEVEL AND SUBS ABOVE:

On the second sub above old 1st level, No.7 shaft, Contract No.27 has drifted West under old No.6 rock pile and have a pretty good scam for some distance. There is much sand, boulders and timbers, but such ore as is recovered is good, and the powder cost is low.

On the sub below, No.3^{we} have had a very good scam and there is still considerable ore on this sub. They have been in an old square set room for some time and are looking for a pillar. Another good scam in this territory is No.14 where a raise was put up from our "homestead" or footwall ore on the second level. This has reached a height of 60 feet above old 1st level, No.7 shaft. The ground is all caved and mixed, but some good ore is recovered. No.16 is in the same deposit, having worked out the small sub above. There are spots of high phosphorus here, which must be taken now or completely lost.

Contract No.7 has drifted West along the footwall in the new or "homestead" ore for 250 feet on the 2nd sub above the second level. The ore is excellent but not over eight feet in width on the average. We are drifting along the foot on the main level opening this for our main gangway, but at the East end No.38 the phosphorus is high and gives us considerable trouble, as the opening is urgent, — we try to take as much of this ore as possible.

In the main deposit East, Contracts No.8 and No.9 are on the first sub above the 2nd level and have a large quantity of ore yet to remove. Some of this is also high in phosphorus.

Ashland.

ASHLAND MINE.

Contracts No.2 and No.10 are caving close to the Eastern boundary in old workings getting fair returns.

In the North East deposit Contract No.18 has had a good month in a small but high grade lense to the West of our main mill, and at a point where several previous attempts has failed to locate a paying find. The ore is very narrow and tight, but is all high grade.

On the 3rd sub above the 2nd level two parties are rapidly working out the ore at the West end. They are taking it in blocks, using very little timber as the deposit is very narrow and the walls hard.

One contract, No.13, is still on the 3rd sub and will finish this within a few days. Above, all is finished and this entire deposit to the 2nd level will probably be exhausted by spring or earlier unless something new is developed. The ore is all high grade, and being in place, is rapidly cut up and removed. The deposit to the North West on this level being all in caved ground and not so large or so good, will require much longer to remove. Contract No.7 in this deposit is on the 2nd sub and caving immediately North of the main cross cut. The sub will soon be finished.

Contract No.14 is splitting the block between the 2nd and 3rd subs going West and has nice, clean ore. No.6, farther West and drifting East on sub below, is also in good ore, but considerably mixed. At the West end of this deposit Contract No.1 is under the rock dump from No.9 shaft, and is now rapidly caving out the ore, the small deposit worked from the open pit having been completed. Contracts No.2 and No.3 are in the 1st and 2nd subs, South, and caving in fairly good ground, but at times very badly mixed with rock.

Throughout this entire level we have relaid the tracks with 20 lb. rails, surfacing with cinders. The horses and heavy cars had badly cut up the lighter track, and delays and mishaps were frequent. We find the system of tramping by horse power very satisfactory and economical, and for our purposes probably as efficient as any. The horses are perfectly healthy and in good condition and handle loads of from 10 to 12 tons apiece in regular work.

FIFTH LEVEL.

Below the 2nd., we are reopening and repairing drifts and rearranging for direct transferring of the ore from the several subs to the 5th level. This will all be completed and ready for active mining by spring, or as soon as the North East deposit is worked out.

ASHLAND MINE.

From the main drift North East, Contract No.39 has cross cut South for 70 feet in mixed rock and ore, some very hard and coarse material now showing in the breast. This is to thoroughly explore this old region and for the time being the drift on the footwall East and the main drift North East are not being pushed. The level has been connected to one of the subs from the $6\frac{1}{2}$ level East and No.32 is stoping up the bottom of this old drift in dyke. This will simplify the tramming from this North territory and increase the 5th level hoist.

Contract No.16 is still drifting West North of the dyke as the broken ground South was found impossible to work on account of large, loose broken rocks and boulders. They are now in 150 feet from the main gangway, and we will connect through the dyke to the South at some convenient point, and endeavor to work over this caved ground.

Contract No.17 is caving a small amount of hard ore on the dyke farther West, and has about finished. The ground is hard and the opening is filled with rock.

Contract No.21 is caving one sub above and on the dyke ^{through} which No.32 is working.

The footwall strip above this level continues to look very good, and we are starting the 4th sub, 75 feet above the level. The ore in all is hard and narrow. On the 3rd sub we are still drifting East, and on the level Contract No.10 is drifting West. The ground here is caved and much timber, rock etc., are coming in. The whole makes a nice, but small deposit of rich ore, which, of course, cannot be mined out before the 2nd level has been completed.

SEVENTH LEVEL.

Contracts No.19 and 29 are caving East and West of the main cross cut North from the shaft. Some of the ore here is very lean and requires careful picking. No.23 is to the West caving along the main dyke from which so much ore has been taken during the past year. There is still a large amount of ore on this level, but it is very hard to maintain, as the deposit has been so worked over, and the ground above being wide, and all cut up, it is very expensive and difficult keeping the drifts etc., open. There is considerable ore in the West part of this level which will have to be left for a time, or until the parties working from No.4 shaft on $5\frac{1}{2}$ level have finished.

THIRTEENTH LEVEL.

We have taken all the ore to the East in the stope above this level and have timbered up the mills for ore and rock through this stope to the raise to the 11th level. We are still mining in the West end of the stope, and will fill both with rock from the Ashland.

ASHLAND MINE.

11th level development work now to commence.

The ore in this stope has been very good, and it has helped materially in keeping up our product the past three months. We hope to develop an equally good or better find on the 11th level East.

THE WINZE.

The work has not made the progress we expected, and the total depth to date is 84 feet, 39 feet having been sunk during November. The rock is extremely hard and broken up, some seams of steel ore among the quartz and Jasper, making very difficult sinking. There is considerable water which delays the work somewhat. We have had difficulty in keeping men in the place, and have tried to put our best miners on the work, but we are not at all satisfied with the way it has progressed. Each change, though imperative, has tended to delay and on the whole poor progress has been made.

Underground conditions generally continue very promising, and the only factor which may prevent our complete success during the ensuing year, is the condition of the labor market. Skilled miners are extremely hard to find, and it is evident that a decided shortage will continue to exist in this line throughout the year. Several mines here are now endeavoring to add largely to their forces and are meeting with very little success. It is reported that the Colby and Yale mines at Bessemer, and the Brotherton and Sunday Lake mines at Wakefield have restored their schedules of wages as in force during the early part of 1903 and it is expected that all of the properties will be compelled to do likewise.

SURFACE.

The month has witnessed the completion of our stockpile shipments, and the resumption of stocking at both shafts, where ample grounds and trestles have been prepared and placed in excellent condition for winter. All work in this connection and all such work as can be better attended to during open weather has been completed and our surface force reduced to winter proportions.

We have made arrangements for such timber as will be required during the coming year at the same prices as prevailed last year, and this is already being received.

Our new heating system has been given a fairly severe test during the past few days, and I regret to report that it has not proved equal to the requirements. Our dry is so old and dilapidated that an expensive supply of steam is the only way to make it habitable during zero weather, and, as we have several miners whose clothing is thoroughly saturated at the close of the shift, it is necessary to maintain a high

ASHLAND MINE.

temperature in the building to properly dry these for the following shift. It has therefore been necessary to substitute live for exhaust steam in the coils, but with milder weather we will return to the use of the exhaust.

The year just closed has been unsatisfactory in that we have been restricted in our product owing to market conditions; otherwise it has been our most successful year. Our product has all been shipped as Ashland ore and was, on the whole, quite uniform in grade.

Our shipments have been heavier than during any previous year, and this in spite of the fact that we commenced two and a half months later than usual owing to the Lake Captain's strike.

The dispatch by lake and rail has been much better than during previous years. This, and the fact that we were not compelled to switch our shovel to maintain grades so much as formerly, enabled us to reduce our stockpile loading expenses almost one half.

Working during the year on one shift only and being closed entirely during April and May, necessarily increased our costs considerably above the normal, but I am pleased to report that our final figures will show a lower cost per ton than for any previous year. Several factors have contributed to this result, and it is difficult to estimate the comparative value of these, but undoubtedly the most important has been the wage schedule. All other mines on this range have been operated upon a schedule approximately ten per cent lower than ours, and this fact has enabled us to obtain very exceptional returns from our forces in every department. We have impressed it very frankly upon them that nothing but the very best efforts of which they were capable would be satisfactory under the circumstances, and they have responded heartily as the results prove.

Then we have had the advantage of better physical conditions underground, and practically perfect mechanical arrangements both underground and on surface, including main drifts, raises, mills, pockets and haulage devices, permitting the handling of the product with the minimum of manual effort. In this respect, I believe our property will compare very favorably with the best in the field, and this condition, of course, has not been brought about without a heavy expenditure in time and money.

We have expended a considerable sum during the year in improving and repairing our buildings and plant, and all except our Dry House and Office are now in very good condition.

ASHLAND MINE.

These improvements include a complete new exhaust steam heating system; new brick and stone wall, cement floor and new roof on our boiler house; new roof, plaster, paint and general repairs on our engine house; new roof on our blacksmith shop; new floors in machine and carpenter shops, tankhouse and barn; new haulage engines for ore at No.3 shaft and for rock at No.9 shaft, with small buildings for both; also complete new steam and exhaust piping in our engine and boiler house; at a total cost of \$7,750.04. Charges of this nature are particularly noticeable on our costs this year on account of our reduced product.

Our zone of operations has been considerably extended, especially at the West end of the mine, with the result that it has become necessary to close the street leading South West from the Office, and a new location has been selected and the roadbed prepared by the city. The tracks of the Wisconsin Central and the C & N W railways are also found to overlie deposits of ore and both have been notified to remove. Notice to the same effect has been served upon the School Board with reference to the Ashland School.

We have received very heavy supplies of timber and coal during the year, much of which remains in stock.

Our development work during the year consisted of sinking 84 feet, and drifting and raising 5900½ feet, and our Estimate of ore in Sight shows that 283,233 tons have been developed during the year.

As to prospects for the ensuing year, of course everything depends upon conditions, which, with us, are subject to continual changes. We have no large and uniform ore bodies which can be accurately considered for a period in advance of actual mining, and the only estimate possible is based on our past experience. With conditions as at present, our costs will probably not be reduced below our figures for the past month, but we hope, and I may say, confidently expect to close the year 1905 with a Cost of Production below 85 cents per ton. If an ore body of considerable size should be developed during the year, this figure might be reduced to 75 cents, but this is more to be hoped for than expected, and in all probability we will not see the annual cost fall below 80 cents for several seasons.

A summary of our product for the year is as follows: Hoist, 253,878 tons; Overrun 12,355 tons; Total 266,233 tons. Of this, 640 tons was Taylor and 794 tons Globe.

Our shipments all Ashland, were 341,072 tons, including 8,553 tons Taylor and 794 tons Globe transferred to Ashland grade.

ASHLAND MINE.

We have in stock:-Ashland ore 13,793 tons; Taylor ore, 58,739 tons; Total 72,532 tons.

The mine has worked 254 days, and our average hoist per day was 1,048 tons. Our total rock hoist for the year was 19,549 tons, but large additional quantities of rock were broken and dumped into old rooms and various openings underground.

Our relations with our neighbors and with the city and county continue harmonious, but owing to the city's financial condition our taxes continue high. This year they will be \$18,880.52 a slight reduction from the figure of 1903. The following statement gives a detail of our tax matters for the years 1901, 1902, 1903 and 1904. The fluctuations have been caused chiefly by increased shipments, reduction in the valuation of the Newport Mine, and variations in the amount of State, County and total city taxes.

TAXES ASHLAND MINE.

| | 1901 | 1902 | 1903 | 1904 |
|---------------------------|--------------|--------------|--------------|--------------|
| Valuation, | 650,064.00 | 652,014.00 | 724,701.00 | 697,509.00 |
| " City of Ironwood, | 5,393,310.00 | 5,395,435.00 | 5,347,027.00 | 5,190,209.00 |
| Proportion, Ashland Mine, | 12.05% | 12.08% | 13.55% | 13.43% |
| " Other mines, | 65.19% | 65.52% | 64.15% | 63.57% |
| " City property, | 22.76% | 22.4 % | 22.3 % | 23. % |
| <u>TAXES.</u> | | | | |
| State, | 2,171.22 | 1,445.52 | 2,413.26 | 1,757.72 |
| County, | 2,931.80 | 2,746.29 | 3,732.22 | 3,487.55 |
| School and one mill, | 5,863.58 | 5,720.15 | 6,674.31 | 7,393.60 |
| Agricultural society, | 32.51 | 30.65 | 72.48 | 69.76 |
| General city, | 3,822.37 | 3,898.41 | 4,572.87 | 4,045.86 |
| Certificate Sinking fund, | 2,054.21 | 1,944.97 | 2,050.91 | 1,869.34 |
| Indigent Soldier, | | 61.30 | | 69.76 |
| Collection fees, | 168.75 | 158.47 | 195.16 | 186.93 |
| Total--Ashland Mine, | 17,044.44 | 16,005.76 | 19,711.21 | 18,880.52 |
| Total--City of Ironwood, | 138,890.75 | 131,169.73 | 145,220.84 | 140,719.36 |
| Rate per cent, | 2.60 | 2.44 | 2.72 | 2.68 |

ASHLAND MINE.

Mr. Lucien Eaton, who has been resident Engineer at the Ashland Mine for the past two years, was transferred to Ishpeming on December 1st. Before leaving Ironwood he prepared for me the report which follows, and which gives in detail the work for the year:

The following is a report on the condition of the Ashland Mine at the end of November, 1904, and a statement of the progress made during the past year:

NO. 1 SHAFT.

No.1 shaft was drained from the 3rd level in No.3 shaft, and the shaft cleaned out to the 3rd level and cribbed down from surface to the ledge.

The second level at 140 feet is the highest level. It extends 175 feet West of the shaft, three sets wide and three high, nearly all the way. A small pillar is left by the shaft, and another stope 100 feet long extends East. The floor of this is mined from the level below for 60 feet back from the breast.

The 3rd level at 160 feet extends West 82 feet, and climbs up 7 feet on the dyke. It is here about 10 feet wide and 12 feet high. East of the shaft pillar the stope was opened out 130 feet from the shaft; three sets wide and up to the 2nd level. The breast is mixed. There is 22 feet of ore between the floor of the 3rd level in No.1 shaft and the floor of the 3rd in No.3. This ore is mostly high in iron, but some of it is high in phosphorus. It should be cheaply mined.

NO. 3 SHAFT.

FIRST LEVEL: Cross cutting was tried directly in front of the shaft, but only caved rock encountered, and the work was stopped.

SECOND LEVEL: No.24 raised in a small pillar just West of the cross cut from the shaft and opened out a narrow sublevel at an elevation of 111 feet for 40 feet West. They caved this back, and opened another sub at 126 feet, for 165 feet West, following a narrow strip of ore directly on the foot. 105 feet from the chute they raised again, and opened another sub just under the old 1st level. The foot is faulted 20 feet South on the West side at this point, adding to the width of the ore body, and enough ore has been shown up here to last this gang probably another year. This contract has been numbered 30 for about three months. They are now caving back on the top sub, 200 feet from the shaft. No.36 raised 15 feet in dyke from a sublevel above the 3rd level, and drifted 70 feet East to come under the West raise of No.30. When this raise holes No.30 will send their ore down to the 4th level, and save waiting at the shaft.

THIRD LEVEL: No.28 is driving West in ore, 510 feet along the foot West of the shaft. They are within 10 feet of No.1 shaft, and 18 feet below the bottom level of No.1. The dyke has been struck in the right side of the breast, but the ore is still wide enough for a drift. This drift was started from a raise put up on the foot from the 4th level by No.32. From this raise the level was driven both ways, East 75 feet in ore

and then through the dyke, holing with a gang driving West from cross cut from No.3 shaft, and West nearly 100 feet in ore, 100 feet more in mixed stuff, and then 130 feet in ore again. As soon as this drift holes to No.1 shaft, the shaft will be fixed up for a transfer, and the floors and pillars in No.1 shaft mined. The same raise mentioned above was put up 40 feet above the level in clean ore, till the dyke was met, and then a sub opened 40 feet long on the West side. This is all good ore. East of the shaft No.24 caved back within 80 feet of the shaft, working mostly in old ground. This place is stopped. In the North vein the drift West of the cross cut was continued 60 feet further and holed with a rock raise from the 4th level. A cross cut was driven 60 feet to the dyke and a drift 30 feet long driven West along the dyke. A raise was then put up 30 feet, and a sublevel 120 feet long opened out East in a narrow vein of ore in the fault zone. Another raise was carried up 32 feet, 110 feet East of the chute, but the ground was rocky, and work at this place was topped. East of the cross cut No.33 drove 120 feet in rock and ore, and holed to a sublevel from No.4 shaft. The sublevel above this had been opened out last year. Two raises were put up, one for rock and ore, and one for men and timbers. A sublevel 110 feet long was opened at 155 feet elevation, another at 135 feet, 120 feet long, one 40 feet long at 125 feet, and one 90 feet long at 110 feet. On this top sub No.24 is driving West in ore and No.38 cross cutting South. No.31 caved back the 125 and 135 foot subs, within 10 feet of the raise, and are now getting ready to mine the East end of the 155 sublevel. All this ore is in the fault zone. The boundary on the East side has been old caved ground, and on the West hard rock. There is still 50 feet of ground under the sand, and it is hoped the ore will continue all the way up.

FOURTH LEVEL: On the old 4th level East of the shaft, the old drift to No.4 shaft has been repaired for 130 feet, and a new drift driven in steel ore between two dykes, holing to cross cut from No.4 shaft at the foot of the raise to the 220 foot sublevel. West of the shaft old 4th level stope was holed from the sub started last year, and a raise put up from it to the 3rd level. This is used as a rock transfer in filling the stope. This stope extends 170 feet West of the shaft and is 15-40 feet wide and 20-40 feet high. The ore is about 12 feet wide in the back. The stope is two thirds full of rock now.

Further West, 190 feet from the shaft No.32 put up a raise in ore on the foot, and opened out the 3rd level as described above. They also drove West 30 feet in ore at 200 feet elevation. This raise was later connected with the 4th level, and is now used as the main transfer. The ore was followed on the 1st sublevel 90 feet West of the chute, Ashland.

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but rock here cut it off. No.39 is backstopping here now, standing on the rock broken with the ore. They have broken down a slice 180 feet long and about 20 feet high.

The only other work done on this level is a raise in rock to the 3rd level. This was put up from the back of the raise started last year.

FIFTH LEVEL.

The only work done on the 5th level was repairing the drift between No.3 and No.4 shafts. This is now badly crushed and will need repairing shortly.

SEVENTH LEVEL.

West of the shaft No.5 is repairing in a big stope mined before the Cleveland-Cliffs Iron Co., took the mine. This stope extends 315 feet West of the shaft, climbing the dyke at the West end until the back is 60 feet above the level. It is 15 to 20 feet wide and 20 to 25 feet high. Ore shows in the stope 50 feet above the level on the foot, indicating the extension of the ore body considerably above the back of the stope. A large number of bulkheads have been put in this stope under the old timber, and it is now in good condition. The back is very strong.

EIGHTH LEVEL.

The work done on the 8th level consists of a single raise for a rock transfer, now used in filling the old open stope. This stope extends from 40 feet under the 7th level West of No.3 shaft to the 10th level between No.4 and No.5 shafts. It is 20 to 40 feet wide. A small pillar 20 feet wide was left in front of the shaft, but all the rest of the ore was mined on square sets. These have in most part rotted out and fallen, leaving the room open. Twenty feet above the 8th level in a drift through the pillar a raise was put up to the 7th level, showing ore all the way to the dyke under the 7th level. On passing through the dyke the raise holed to the bottom of old No.3 shaft. All the rock from the 5th and 5½ levels in No.4 shaft and the 7th in No's 3 and 4 is dumped down this raise and used to fill the 8th level West of the shaft. At the present rate of filling it will be eight or nine months before the back is in reach. As the ore shows 20 feet wide over the stope, and the raise proves it to extend up to the 7th level dyke, a good product is expected from this territory. The ore is high in iron and phosphorus.

NO.4 SHAFT.

Third Level.

No.4 finished caving the ore round the chute to the 4th level, leaving only a small pillar to hold the raise.

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Further West No.18 and No.8 caved back the ore they opened out last year, and moved down to the 220 foot sublevel, the top sub above the 4th level. The ore mined here was from a few pillars left by the old Company and from the old caved stopes.

FOURTH LEVEL.

West of the shaft No.20 and No.8 are opening out the West end of the 220 foot sub in a pillar left on the dyke. This ore is in the South vein. It has been followed for 160 feet this year and shows up 40 feet wide in the pillar; most of the drifting was in caved ground. Besides this work on the sub No.20 has cross cut 70 feet and drifted 20 feet nearly all in ore.

On the 235 foot sub North of the shaft in the fault zone, No.2 drifted East 90 feet in ore, and have caved back within 25 feet of the raise. This ore is very narrow.

On the footwall vein two subs have been opened behind the shaft at 240 and 250 feet, 130 and 170 feet long respectively. No.15 is driving West on the first sub up. These subs were started from a cross cut 20 feet in ore 15 feet East of the shaft.

Further East No.11 is caving back 340 feet East of the shaft on the sill floor. All inside has been caved back as far down as the floor of the level, and between No.11 and the shaft as far down as the first sub.

FIFTH LEVEL.

In the footwall vein a sub has been opened out 16 feet below the 4th level for a distance of 315 feet. Rock cut out the ore at the East end. No.10 is starting to cave back and No.19 is driving West.

On the sill floor No.1 drifted 55 feet in one place and 60 feet in another, along the dyke, and cross cut 30 feet in ore from No.7's drift to the fault zone. Here they raised 16 feet, and drifted 100 feet West and 30 feet from the chute East, caving back on the East side. They are now driving West just over the crossing on the sill floor.

No.7 started 100 feet East of the shaft and cross cut 60 feet South, drifted 100 feet East, and cross cut 90 feet North again, going through 40 feet of broken dyke. The ore on the North side was lean, and they have started to cave back 60 feet from the breast.

5 $\frac{1}{2}$ LEVEL.

In the North cross cut No.16 went ahead 100 feet and cut through the second fault zone. Some lean ore and a good deal of water were found, but no dykes. This
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place has been stopped. 140 feet East of the shaft along the drift No.9 drifted East 70 feet in ore to hole to the main haulage way from the East. This was necessary on account of sinking of the drift.

No.11 finished the first sub 250 feet East of the shaft, and caved back a pillar of ore 50 feet long and 20 feet wide on the sill floor. They are now on the 4th level. No.14 drove North East 200 feet through the caved ground on the hard dyke, and found considerable caved ore. They are now starting to cave back at the breast.

No.21 finished the sub next East, and drifted East 150 feet along the fault, coming under the sub from the $5\frac{1}{2}$ in No.6 shaft. They are getting ready to cave back at the breast. No.4 caved back a pillar left on the dyke just inside old No.21 chute. They are now opening a sub 25 feet above the sill floor 100 feet farther East. This work was all in ore.

SEVENTH LEVEL.

No.17 has reopened the drift East of the shaft, breaking down the back so that the grade goes to No.3 shaft. This has been 130 feet in rock and 40 feet in ore. They are now at the North cross cut.

TENTH LEVEL.

The drift under the old stope extending up to the 8th level was repaired between No's 4 and 5 shafts, but it is now caved again, and impassable.

NO.9 SHAFT.

SECOND LEVEL.

In the North vein No.1 mined a body of low grade ore by the bottom of the pit in front of No.9 rock pile, 80 feet by 20 feet wide, and drifted 40 feet in ore, all at an elevation of 75 feet. They also drove 100 feet in ore along the dyke just underneath at -95 feet.

The 88 foot sub was also opened during the year, from the same chute, showing 50 feet of drifting in ore and 100 feet of rock. All above this sub is mined.

The 121 foot sub has been mined 70 feet West and 30 feet East of the chute. The 138 foot sub has been driven 100 feet West in ore and the East end mined for 130 feet. The 153 foot sub hold to the 160' from the East end in No.7 shaft and has been caved back as far as the drift on the dyke. No.3 chute has been recribbed and No.3 is repairing on the 153 foot sub. No.1 is repairing farther West on the 138 foot sub by No.2 chute.

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Farther East No.14 has opened out a small sub just above the main level in No.5 chute the next one outside. Previously they worked with No.7 in No.8 chute next East caving back the 147 and 171 foot subs. The 147 foot sub is all finished. The 171 foot sub was extended West 90 feet along the dyke, and West 70 feet at 165' elevation in No.5 chute. It is now caved back on the West side within 30 feet of the chute. No.7 is taking the pillar South of the chute.

In the fault zone a cross cut was put in, 70 feet South at the West end of the level, and a small sub opened, but very little ore developed. Further East No.2 crosscut South 40 feet in rock, and struck 10 feet of ore. They then raised 20 feet and opened a sub along the fault 150 feet West and 100 feet East. The East side is all mined, and No.5 has mined back 30 feet on the West. On the sill floor No.2 drove 80 feet East from the raise, and caved back 45 feet.

FIFTH LEVEL.

On the footwall West of No.6 shaft on the first sub below the 4th level, No.10 drove 60 feet ahead to caved ground and caved back to the shaft. They then opened out the sublevel for 100 feet West of the chute and caved back. They are now driving West on the sill floor in caved rock to get the floor under the sub just above. Just North No.4 caved back the pillar within 40 feet of the shaft.

East of No.6 shaft the first and second subs have been extended in ore 220 and 180 feet along the foot. A raise was also put up on the foot from the sill floor 80 feet East of the shaft. In this raise No.4 has opened a sub 65 feet long at 260 feet, and are driving East, and No.3 is raising 20 feet above the sub.

Further East behind No.7 shaft No.5 drove along the foot 100 feet in ore and 120 feet in rock. This place is not working.

In the North vein No.16 is driving West in rock. They have driven West 80 feet in rock and 70 feet in ore. They also cross cut 60 feet and drifted East 80 feet in rock. This drift was extended 140 feet further in ore and rock, and holed to the old $6\frac{1}{2}$ sub at 312 feet. This has been repaired for 110 feet further. Two cross cuts were put in South, the first showing 30 feet of ore and the second 60 feet of caved ore and rock. There is ore now in the breast. No.29 is working here. This is probably an extension of the 2nd level ore in No.7 shaft, but the East end seems to have been caved from below. Immediately below the 330' sublevel shows 40 feet of clean ore which is all caved.

$5\frac{1}{2}$ LEVEL.

In the old $5\frac{1}{2}$ level the cross cut and drift in the fault were repaired, and

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two cross cuts put into the dyke 40 and 65 feet long. In the West one a raise was put up 27 feet, and a drift driven 240 feet West along the dyke. For 50 feet this was in rock and the remainder in ore. No.28 is now caving back here taking the floor of the 5th level North West, and are 90 feet from the breast. The floor of this sub will be taken by No.21 in No.4 shaft $5\frac{1}{2}$ level.

$6\frac{1}{2}$ LEVEL.

No.28 caved out a small bunch of ore in front of No.6 shaft and about 100 feet of drift West of the transfer. No one has worked here for ten months.

SEVENTH LEVEL.

No.24 has drifted 25 feet East of No.6 shaft, and 25 feet South to the foot in ore and is now driving East again in old workings.

North of No.6 shaft No.19 holed through from the main cross cut to their old chute in ore, and cross cut 30 feet South. They have finished the sub above the level and have caved back on the sill floor about 40 by 60 feet in area, and are now working 40 feet from the cross cut. West of the cross cut No.29 is caving back the old rooms and pillars 40 feet in. They also cross cut North 50 feet and holed to the top of a square set raise from the 8th level sub. This raise shows a floor of ore 20 feet thick under the 7th level at this point.

The 420 and 433 foot subs in the North vein are all finished, except at the last chute, where No.23 is caving on the 433 foot sublevel.

No.25 is repairing by the end of the long cross cut West of No.6 shaft, and No. 21 is caving the old rooms by the chute next East. No.17 is driving North East along the hard dyke in the old workings.

In the South vein No.22 and No.27 drifted and cross cut through caved ground at 431 feet for about 600 feet, all in ore. No.22 raised and opened a small sub just under the $6\frac{1}{2}$ level by No.5 shaft. They are just opening this out. No.27 is not working. Three raises were put up in this territory this year, aggregating 55 feet.

EIGHTH LEVEL.

Nineteen feet below the 7th level in No.6 shaft a small sub was driven 50 feet East to hole to the top of the rooms opened from the 8th level sub in No.6 shaft. Repairing has been done on the sill floor between No.6 and No.7 shafts.

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TENTH LEVEL.

A dam was put in just West of No.6 shaft to hold the water from No.1 shaft when the stopes were holed. It was not used.

THIRTEENTH LEVEL.

No.30 drove 150 feet West on the foot and 230 feet North in jasper. The fault zone was cut at 190 feet from the foot and followed 35 feet East tracing a stringer of dyke. This place is not working now.

NO.7 SHAFT.

FIRST LEVEL.

During the summer a small body of ore was stripped and mined at -30 feet, extending from No.7 shaft 100 feet West. This lay on the foot and was left behind when the upper subs in the pillar were mined. Twenty feet lower a small sub was opened out, going East 65 feet from the raise to surface. It is very narrow. Twenty eight feet lower yet No.9 is opening another sub. They are in 30 feet East from the chute, and have cross cut 10 feet North.

On the 93 foot sublevel No.27 drove West 150 feet along the dyke, mostly in caved ground. They are now caving back 80 feet from the breast.

On the 110 foot sub No.14 drove North East 90 feet to the dyke and raised, opening out a sub at -88, driving West 40 feet and East 110 feet, and cross cut 60 feet. This has been caved back within 10 feet of the chute. No.3 is cross cutting North 50 feet East of the shaft at -110 feet, and are just raising on the dyke. They have gone 60 feet. Everything is caved beyond 20 feet West of the cross cut from the shaft.

Further East No.16 raised on the foot from the second level and cross cut to the foot 20 feet at -103 feet, driving West 20 feet and East 100 feet. Ten feet North of the chute they drifted 60 feet East and cross cut South almost to the footwall deposit. A raise was put up at the corner North of the chute, holing to the 88 foot sub opened by No.14. No.16 is driving West now 40 feet from the chute and No.14 driving East 45 feet from the chute. A small sub was opened and mined 10 feet above this. North of the shaft and 20 feet West three subs were opened 55 feet long, in a narrow piece of ore between two dykes at -123, -109 and -94. No.39 is caving the top sub 10 feet East from the chute. This ore goes to the second level, in one chute put up by No.39.

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SECOND LEVEL.

North East. In the North vein the ore was followed up close to the sand, and a sub opened at -65 feet. The sand here is 15 feet thick and the surface elevation -17. A vertical raise was holed under a pit sunk from surface. Timber was sent down here till late in the summer. For convenience this was called No.10 shaft.

The top sub was opened for 100 feet West from No.10 shaft. It is all finished. The next sub down at -78 feet developed two seams of ore about 10 feet wide in the second fault zone. The North vein was mined for 200 feet and the South for 240 feet. This sub is finished.

On the next sub below No.13 drove West 100 feet and No.31 East 80 feet from the breasts on December 1st, 1903. No.12 and No.31 are just finishing caving the last ore on this sub. Between this sub and that next below the ore narrows to four feet, but widens again further down.

No.18 is caving a small sub opened out just above the 140 foot sub. They drove 100 feet West from the West chute, (No.13) along the dyke in mixed ore and opened several small pockets of ore.

On the sill floor No.29 drove East along the dyke 270 feet and cross cut in two places 25 and 35 feet respectively in mixed ground. They then cross cut North through the dyke, but found no ore, and the work was discontinued.

South East: The 160 foot sublevel South of the fault is finished. On the 180 foot sub next below, No.1 mined two seams of ore in the fault 60 and 80 feet long, and caved back within 30 feet from the chute. They are now following another seam between bands of rock 50 feet in from the chute. From here the ore has all been mined, 180 feet long and 80 feet wide, except one small strip near the North edge, which No.8 is taking now. A cross cut was put in through 40 feet of ore from the drift opposite No.10 chute, the last chute in. Farther East No.39 cross cut 80 feet and drifted West 40 feet through old workings. Raising 10 feet they took out a pillar of ore 80 feet by 20 feet. No.10 is now taking the floor of this sill 40 feet South of the chute. No.2 drove East 40 feet from the cross cut and is scrambling out along the boundary. On this sub 350 feet East from the shaft the horse of jasper between the ore and the foot was cross cut and 8 feet of ore found. In this on the foot two subs were opened, one 80 feet long at -180 feet and one 265 feet long at -153. No.7 has been working here, but the dyke has cut them off in the floor and jasper in the breast.

Ashland.

ASHLAND MINE.

On the sill floor No.42 cross cut through 80 feet of ore and 20 feet of rock to the footwall, and put up a raise under that between the 153 and 160 foot subs. This was carried up to the 103 foot sub on the first level. Behind No.7 shaft No.5 is driving East in rock to hole under this raise. This drift will then be the main haulage way. No.5 has gone 230 feet. No.37 is driving East along the horse of rock from the cross cut put in by No.42. They are in 110 feet in ore. In the North vein of the fault zone No.6 drove 45 feet in ore and rock; and then opened out a small sub at an elevation of -175 feet, starting from the raise at the corner of No.5 drift on the foot. Another small sub was opened just East at -164 in the same body of ore. No.42 is cross cutting South in ore under the 180 foot sub.

THIRD LEVEL.

On the sill floor No.21 is caving around the next to the last chute in. Two or three weeks will finish the large deposit at the East end, on which they have worked for the past year.

No.13 is raising from the West end of the 270 foot sublevel, and has just holed to the 242 foot sub. They have retimbered the West end of the sub and recribbed the raise. No.20 is fixing the rock drift on the same sub East from the chute.

During the year an open room on the foot wall was filled with rock from the second level.

6½ LEVEL.

No.17 has caved back a large room along the boundary. They are now taking pillars North of this room in ground opened up by No.25. No.25 raised here three sets and drifted in ore 40 feet East to rock, then backstoped and filled with rock from a cross cut 90 feet long driven through the dyke by No.15. The dyke is very flat here, and 70 feet wide. No ore was found on the North side. This work is shown on the 3rd level map.

On the 315 foot sublevel No.25 drove 165 feet West from the chute along the dyke in ore, and holed to the 5th level. They holed high and the same gang, now called No.32, is cutting out the floor to make the drift passable for timber tracks.

TENTH LEVEL.

No.34 drove West 220 feet along the foot at -645 under the 9th level, and 100 feet East to the dyke at the same elevation. This place is not working now.

In No.23 stope in the North vein No.26 is driving East in the pillar at -615 ft. Ashland.

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During the year they have taken out a slice three sets wide, seven sets high and five sets thick. This place has not been worked until now since last winter.

On the sill floor along the foot No.28 took out some ore one set high, 50 feet West of No.7 shaft. This ore lies on the same dyke that cuts the 11th level East of the shaft.

Fifty feet East of No.34 raise by No.8 shaft a raise was put up in rock under the sub and stopped 40 feet from the rail.

ELEVENTH LEVEL.

No.30 drove East along the fault zone 60 feet in rock, and cross cut North East 15 feet. The dyke just shows in the left corner of the breast. This is the dyke under No.23 stope on the 10th level. No.30 also drove East along the foot 40 feet in ore and 60 feet in rock. They are working here now.

THIRTEENTH LEVEL.

The two rooms West of No.7 shaft have been filled with rock and the ore stoped out three sets high on either side above the filling. No.26 mined the West stope and No.34 the East.

No.33 cut out a room 8 feet wide and 16 feet high for a plat over the winze. The winze has been sunk N 13° W at -57°, ten feet off the footwall directly in front of No.7 shaft. It is 4½ x 8 inside timbers. The material sunk through to date follow:

| | <u>Total.</u> |
|-----------------|---------------|
| Ore 18 feet, | 18 |
| Dyke 28 feet, | 46 |
| Jasper 4 feet, | 50 |
| Dyke 6 feet, | 56 |
| Jasper 24 feet, | 80 |

The 14th level will be turned off 90 feet down on the East side.

In general the mine is looking very well. The ore bodies are closely developed and the timbering is in good condition. With the sinking of the winze new ore ought to be developed in the bottom very soon.

ASHLAND MINE.

ORE SHIPMENTS 1904.

| | POCKET | STOCKPILE | TOTAL | TOTAL LAST YEAR |
|---------------|---------|-----------|---------|--------------------|
| Ashland, | 136,235 | 195,485 | 331,720 | 264,134 |
| Taylor, | 640 | 7,913 | 8,553 | 10,004 |
| Globe, | | 794 | 794 | 0 |
| Total, | 136,875 | 204,192 | 341,067 | 274,138 |
| Last year, | 226,165 | 47,973 | 274,138 | |
| Increase 24%, | | | 66,929 | |

AVERAGE ANALYSIS OF MINE SAMPLES.

| | <u>Iron</u> | <u>Phos.</u> |
|----------|-------------|--------------|
| Ashland, | 60.00 | .046 |
| Taylor, | 57.55 | .053 |
| Globe, | 59.90 | .080 |

ORE STATEMENT NOVEMBER 30th, 1904.

| | ASHLAND | TAYLOR | GLOBE | TOTAL | TOTAL LAST YEAR |
|-----------------------------|---------|--------|-------|---------|--------------------|
| On hand December 1st, 1903, | 80,719 | 66,652 | | 147,371 | 46,497 |
| Output for year, | 264,799 | 640 | 794 | 266,233 | 375,012 |
| Total, | 345,518 | 67,292 | 794 | 413,604 | 421,509 |
| Shipments, | 331,720 | 8,553 | 794 | 341,067 | 274,138 |
| Balance in stock, | 13,798 | 58,739 | 0 | 72,537 | 147,371 |
| Decrease in ore in stock, | | | | 74,834 | |
| Decrease in product, 29%, | | | | 108,779 | |

Note:-

1904: One ten hour shift. Mine idle during April and May.

1903: Two ten hour shifts to October 1st,

One ten hour shift October 1st, to December 1st.

AVERAGE CARGO ANALYSIS 1904.

| | <u>Iron.</u> | <u>Phos.</u> |
|----------|--------------|--------------|
| Ashland, | 60.08 | .042 |

Ashland.

ASHLAND MINE.
AVERAGE WAGES AND PRODUCT.

| Product 1904, 266,233 tons. | SURFACE | | UNDERGROUND | | TOTAL. | |
|---------------------------------------|---------|-------|-------------|-------|--------|-------|
| | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 |
| Product 1903, 375,012 tons. | | | | | | |
| Average number men working, | 51 | 86 | 199 | 391 | 250 | 477 |
| Average wages per day, | 2.10 | 2.00 | 2.17 | 2.19 | 2.15 | 2.16 |
| Average wages per month, 25 days, | 52.50 | 50.00 | 54.25 | 54.75 | 53.75 | 54.00 |
| Average product per man per day, | 17.06 | 14.29 | 4.39 | 3.15 | 3.49 | 2.58 |
| Labor cost per ton, | .123 | .140 | .493 | .696 | .616 | .836 |
| Difference in labor cost per ton, | -.017 | -.049 | -.203 | -.141 | -.220 | -.190 |
| Average product, Breaking & Trimming, | | | 6.84 | 5.33 | | |
| Average wages for miners, | | | 2.29 | 2.40 | | |
| Average wages for trammers, | | | 1.97 | 2.08 | | |
| Average wages for Contractors, | | | 2.26 | 2.35 | | |

At none of the other mines has the increase in ore per man per day been so marked. The product per man per day underground is 39.36% greater than in 1903, and the total product per man per day has increased 35.27%.

All the reasons advanced for the increase in product per man per day at the Cliffs Shaft Mine are applicable to this mine, but to these should be added the better physical condition of the property, and the arrangements which have been completed underground for the more economical handling of the ore. It is also true that there was a greater percentage of inferior men at the Ashland than our Marquette Range mines, so that the decrease in the force made a more favorable showing. It will be noted that the product per man per day underground is still much lower than the Lake.

THE MINING COST FOR THE YEAR IS AS FOLLOWS;

| | 1904 | 1903 | Increase | Decrease. |
|---------------------|---------|---------|----------|-----------|
| <u>PRODUCT</u> | 266,233 | 375,012 | | |
| General Expense, | .057 | .046 | .011 | |
| Maintenance, | .071 | .072 | | .001 |
| Mining Expense, | .762 | 1.011 | | .249 |
| Cost of Production, | .890 | 1.129 | | .239 |
| <u>EXPLORATORY,</u> | 0 | 0 | | |

Ashland.

ASHLAND MINE.

MINING COST, Continued.

| | 1904 | 1903 | Increase | Decrease |
|-----------------------|-------|-------|----------|----------|
| <u>DEPRECIATION.</u> | | | | |
| Inventory, | .010 | .008 | .002 | |
| Improvement, | .007 | .000 | .007 | |
| New Construction, | .000 | .038 | | .038 |
| New Coal Dock, | | .003 | | .003 |
| Total, Depreciation, | .017 | .049 | | .032 |
| Taxes, | .072 | .053 | .019 | |
| Central Office, | .030 | .035 | | .003 |
| Cost on stockpile, | 1,009 | 1,266 | | .257 |
| Loading and shipping, | .019 | .012 | .017 | |
| Total cost, | 1.028 | 1.278 | | .250 |

The decrease in cost is due to the reasons given under the head of "Average Wages and Product".

STATEMENT OF EXPLOSIVES USED FOR BREAKING ORE.

| KIND | QUANTITY | AVG. PRICE | AMOUNT | AMOUNT 1903. |
|------------------------------|----------|------------|----------|--------------|
| 27% Powder, | 48850 | .092 | 4494.20 | 9434.60 |
| 30% " | | | | 427.50 |
| 40% " | 22450 | .105 | 2357.25 | 2021.25 |
| 50% " | 17100 | .119 | 2035.50 | 697.00 |
| Fuse, | 198000 | 4.00 | 793.01 | 1230.38 |
| Caps, | 65500 | 5.80 | 379.85 | 516.45 |
| Total, | | | 10059.81 | 14327.18 |
| Product, | | | 266233 | 375012 |
| Pounds powder per ton ore, | | | .332 | .352 |
| Cost per ton for explosives, | | | .0378 | .0382 |

Ashland.

ASHLAND MINE.

STATEMENT OF COMPARATIVE WAGES.

| | 1904 | 1903 | Increase or Decrease 1904. |
|---------------------|---------------------|----------------------|-------------------------------|
| <u>SURFACE.</u> | | | |
| Total number days, | 15607 $\frac{1}{4}$ | 26242 $\frac{3}{4}$ | |
| Average rate, | 2.10 | 2.00 | Inc. .10 |
| Amount, | 32742.98 | 52439.64 | |
| <u>UNDERGROUND.</u> | | | |
| Total number days, | 60635 | 119129 $\frac{1}{2}$ | |
| Average rate, | 2.17 | 2.19 | Dec. .02 |
| Amount, | 131362.21 | 260986.41 | |
| Total days, | 76242 $\frac{1}{4}$ | 145372 $\frac{1}{4}$ | |
| Average rate, | 2.15 | 2.16 | Dec. .01 |
| Total amount, | 164105.19 | 313426.05 | |

STATEMENT OF TIMBER USED FOR YEAR ENDING NOVEMBER 30th, 1904.

| Kind | Lin. Feet | Avg. price Per foot. | Amount | Amount 1903. |
|--|-----------|-------------------------|----------|--------------|
| Cribbing, | 98,150 | .011 | 1,064.47 | 1,341.40 |
| 6' - 8' timber, | 161,909 | .030 | 4,867.51 | 6,110.33 |
| 12' - 14' timber, | | | | 66.01 |
| Total, | 260,059 | .0228 | 5,931.98 | 7,517.74 |
| Total 1903, | 339,405 | .02213 | | 7,517.74 |
| 7' Lagging, (224 cu. ft) | 731,938 | .00372 | 2,718.63 | 3,419.10 |
| 8' " (256 " ") | 98,000 | .00350 | 343.00 | 1,363.63 |
| 12' " | 528 | .0125 | 6.60 | |
| Poles, | 76,167 | .01323 | 1,007.74 | 777.06 |
| Total, | 906,633 | .00450 | 4,075.97 | 5,579.79 |
| Total 1903, | 1,377,093 | .00404 | | 5,579.79 |
| | | | 1904 | 1903 |
| Lin. Feet of timber per ton of ore, | | | .977 | .905 |
| Lin. " " Lagging " " " " , | | | 3.394 | 3.546 |
| Lin. Feet lagging per Lin. Foot timber, | | | 3.486 | 3.922 |
| Cost per ton for timber and lagging, | | | .03759 | .03487 |
| Equivalent of stull timber to board measure, | | | 210482 | 297868 |
| Feet Board measure per ton of ore, | | | .791 | .794 |
| Total product, | | | 266233 | 375012 |

Ashland.

ASHLAND MINE.

The following estimate of ore in sight was made by our Resident Engineer,

Mr. Eaton:

| ESTIMATE OF ORE IN SIGHT NOVEMBER 30th, 1904. | | | | | | <i>Nov 30</i> |
|---|------------|------------|------------|------------|---------|---------------------------------|
| LEVEL. | NO.3 SHAFT | NO.4 SHAFT | NO.7 SHAFT | NO.9 SHAFT | TOTAL. | <i>1903</i> |
| 1 | | | 13,000 | | 13,000 | <i>11,000</i> |
| 2 | 2,500 | | 85,000 | 26,000 | 113,500 | <i>101,000</i> |
| 3 | 23,500 | | 29,000 | | 52,500 | <i>36,500</i> |
| 4 | 17,000 | 23,000 | | | 40,000 | <i>55,000</i> |
| 5 | | 24,000 | | 95,000 | 119,000 | <i>46,500</i> |
| 5½ | | 45,000 | | 12,500 | 57,500 | <i>55,000</i> |
| 6½ | | | 99,000 | 10,000 | 109,000 | <i>143,000</i> |
| 7 | 13,500 | 50,000 | 30,000 | 32,000 | 157,500 | <i>110,000</i> |
| 7-Floor, | | | | 32,000 | | <i>32,000</i> |
| 8 | 12,000 | 8,000 | 49,000 | 72,000 | 141,000 | <i>121,000</i> |
| 8½ | | | | 20,000 | 20,000 | <i>20,000</i> |
| 9 | | | 20,000 | | 20,000 | <i>20,000</i> |
| 10 | | | 3,000 | | 3,000 | <i>19,000</i> |
| 11 | | | 10,000 | | 10,000 | <i>50,000</i> <i>5/11/07</i> |
| 13 | | | 5,000 | | 5,000 | <i>10,000</i> <i>9/10</i> |
| Total, | 68,500 | 150,000 | 343,000 | 299,500 | 861,000 | <i>844,000</i> |

The increase during 1904 of 17,000 tons over and above the production is due to a closer development of the ore bodies, and in particular of the footwall deposit East of No.7 shaft on the second level. This has been crosscut on the fifth level and shows every indication of extending down as far as the 330' sublevel in No.7 shaft.

The narrow footwall vein on the 2nd and 5th levels of No.9 shaft is being opened up rapidly and has shown considerable ore. The great decreases have been in the North vein deposits on the 2nd and 7th levels.

In No.3 shaft ore has been opened up as far as No.1 shaft on the footwall, and the 7th and 8th levels have shown considerable ore over the old stopes.

In No.4 shaft the footwall deposit is worked out as far down as the 4th level. Below the 4th it is not as high grade as above, but continues to hold out very regularly.

No ore has yet been encountered in the winze below the dyke of the 13th level, but it is expected daily.

Ashland.

ASHLAND MINE.

FATAL ACCIDENTS.

There have been two fatal accidents during the year. On August 15th., Louis Holzok, a miner employed for seven years, was killed by a fall of ground, in the first sub above the 7th level. There were no eye witnesses to the accident. It is presumed that he cut away too much dirt from one of the posts in the set of timber in order to place cribbing, thereby letting down the entire set of timber, which resulted in a cave.

On September 23rd., John Carlson was killed by suffocation. About ten minutes after blasting Carlson went back into the drift. About half an hour afterwards his partner found him dead. His right leg was broken above the knee, and there was a small cut on his head. As the cut had not bled Dr. Kelly thinks that he was suffocated from the smoke, and that the ore fell on him afterwards.

It will be seen that neither of these accidents were attributable to negligence of the management.

AUSTIN MINE.

Mr. G. R. Jackson, Superintendent of the Austin Mine, has prepared the following report of the Austin and Stephenson Mines:

Our product for the month of November was 2777 tons, or slightly less than the October output. Of this 83% was Bessemer, which is the best record we have shown in this grade. It is gratifying from the fact that most of the ore was from the footwall drifts, where the phosphorus has been high.

During the first part of the month we had considerable rock; this with the time lost around election had a telling effect on the output.

FIRST LEVEL.

No.9 contract running South West on the West side of the level has been in mixed ore and jasper all month, averaging 50% perhaps, but low in phosphorus. We have attempted to locate the ore in the sublevel drift immediately below this drift, but so far have found only mixed material.

FIRST LEVEL FOR YEAR.

During the year the work of developing has been pushed along the footwall as fast as possible in both directions from the main North East drift.

The drift to the North West following the footwall, led to more or less mixed material, immediately on the slate, with now and then runs of clean ore. In July the ore pinched out, leaving the jasper lying directly on the Black slate. A drift was cut to the North West in the foot and a raise started to surface. This was successfully holed in about a month and one half, ore being struck about 15 feet above the back of the first level, and although not thick, alternate strata of ore and jasper followed above this, until the raise was nearly to surface. The drift to the South West was started after the ore pinched out in the main breast. Here for 150 feet we have been in ground which will average about 50%, and of low phosphorus. It looks now as though all of the ore at this end of the mine was below the 1st level.

The main drift to the South East had ore in the slate foot until along in February when mixed ore and jasper was struck; at the same time the footwall made a sudden turn to the left, leaving a full breast of jasper. The drift was turned to the left, but when the slate was again found the jasper was lying directly on it. Since then we have driven off to the South only to be cut off by the jasper again.

If the ore is found beyond the limits we have explored on the 1st level, it will have to be done by means of raises from the 2nd level, and sublevels. The ore at the East side is small, while at the West end a very large body of low grade low

Austin.

AUSTIN MINE.

phosphorus ore exists which could be cheaply mined if there is a demand for it.

SECOND LEVEL.

No.3 contract on the main drift West had hard jasper the early part of November, but toward the latter part of the month got a full breast of ore again. Back of No.3 No.8 cut into the footwall 16 feet and started to raise, making 22 feet. Here they had hard ore on the jasper, and headway is made slowly.

On the East side No.4 has drifted almost Southerly for 80 feet. The entire distance being in grey ore, which is quite similar in structure to the "putty" ore of the Lake Mine. This ore shows weight almost immediately after the sets are put in place. In a month No.4 at its present rate of drifting will reach the Stephenson line.

Back of No.4 about 100 feet No.1 has started to raise to find the thickness of the ore at this point. The stub drift in the foot can be extended in case raises are needed to get ore, which cannot be reached by the raises from the main drift. In the stub rock drift 100 feet South East of No.1 drill hole No.2 is raising. They are now 18 feet above the second level and have had jasper all of the way. It was expected that the ore would cut across the top of the raise in this.

WORK FOR THE YEAR SECOND LEVEL.

During the year the main drift to the West has followed the ore along the foot wall, losing it only once, and that when the ore was replaced on the slate by jasper. This was discovered in time, and we have had no trouble since. Considerable of the time the jasper on the foot has cut out into the ore standing in an almost vertical position. This has made the drifting slow, as we were afraid to leave the jasper fearing we might cut across the formation, and into the hanging. On the left side of the 550 foot of drifting in this direction, there is an almost continuous stretch of ore. One raise has been put up to a sublevel 14 feet below 1st level, and this sublevel is holed through to the 1st level.

On the East side the formation has been much more regular than on the West. The slate and jasper foot has been followed without trouble. During part of May and June the ore apparently pinched out, but by drilling test holes we finally located it to the South, and following a room the vein opened out in a short time, and we have had no trouble since. Before we struck the rock in May, we had found the grade of the ore on the foot constantly changing, one day Bessemer and the next non-Bessemer, but the ore beyond the rock has all run low phosphorus, except that immediately in contact with the slate.

AUSTIN MINE.

On this side of the shaft besides the raises mentioned in the work for November one was put up in April to a sublevel 14 feet below 1st level, and a drift driven to the foot and holed to 1st level. These raises have given excellent ventilation to the mine, and have afforded a means of escape in case of an accident or fire in the shaft.

THIRD LEVEL.

On the West side, No.6 went 53 feet in the main drift to the South West and 10 feet in the stub drift to the North West (about 100 feet back from their breast) in November. Near the breast of the main drift there has been considerable trouble on account of the weight of the ground breaking off the poles while a new set is being placed in position. We have shortened up the studdles which will help somewhat and we may have no trouble in the future.

No.7 on the the East side drifted 53 feet South along the slate to the Stephenson line. The contract was then taken back 100 feet and a raise started. They are now up some 20 feet or more in grey ore. This is the same ore we had in No.4 drift, all of the month, on the 2nd level. The raise we have put up in two compartments, each one separate. This method allows the raise to advance without opening much more than half the ground that is necessary with the double compartment. In ore of the nature we have at this point we need to take every precaution to prevent runs.

No.5 started a raise 150 feet from the Stephenson line, after cutting out 15 feet in the foot wall, and now are ready to cut out for the sublevel drift 14 feet below 2nd level. This we consider a good month's work.

THIRD LEVEL FOR YEAR.

The main drift to the West and South West followed the slate to a point nearly South of No.7 drill hole where jasper was found on the foot. From this point to the present breast the ore has nearly all been of Bessemer grade. Now and then bunches of mixed ground have crossed the drift, but we have had clean ore for the most part.

At a point slightly East of No.7 drill hole a raise to the sublevel was put up, and a drift across the formation to the footwall drift on the 2nd level. This makes a clear passage from the 3rd level to surface without going to the shaft.

On the East side No.7 had one continuous drift of 610 feet all in Bessemer ore. There has not been a single bunch of rock in the entire distance. The boundary to the South has been reached which fortunately is the North boundary of the Stephenson, and which we hope to some day mine, but through another shaft than the Austin.

Austin.

AUSTIN MINE.

The grey ore at the extreme South end of this South East drift has taken so much weight already that it has been necessary to put in lining sets and studdles the centers of the caps in order to hold the drift open for future work.

UNDERGROUND IN GENERAL.

The November work on the first level failed to help in locating the ore on the West end, but makes it almost certain that it is below the level at this point.

On the 2nd level No.3 to the West and No.4 to the East, have both made big strides in the direction of the Stephenson boundary. It is probable that No.4 will reach it this month. On the West No.3 and No.6 on the 2nd and 3rd levels respectively are still separated by a greater interval than the natural slope of the formation has shown, which must mean a flattening or rolling of the formation at this point.

UNDERGROUND DEVELOPMENT FOR YEAR.

Taking the three levels into consideration, the exploratory work on the 2nd and 3rd has been very gratifying. The formation has been quite regular and the ore for the most part of good grade. On the first level the territory proved up is small when compared with the other levels, and its position is such that it cannot be mined without effecting the surface in a place where we cannot disturb it. The ore lying flat as it does makes it dangerous to mine, as it slabs off in large pieces, but I think it will come readily away from the hanging when we start stoping. The jasper though lying flat also is hard to drill as the holes fissure and do not break well. The drifts along the foot have cost considerable more than if it had been ordinary drifting. Most of the time we have kept the rock from one to two feet high on the foot side, but a slight upheaval might make nearly a whole breast of rock, and a consequent mining of the drift to again get on its margin.

AUSTIN SURFACE.

During November but little was done on the surface about the mine. Laying of the solar plank being about all. During the year however the two stockpile solars have been graded, one trestles built etc. The grading of the non-Bessemer solar has been very expensive as ledge has had to be removed to a depth of from three to five feet. At the boiler house a second tank for water supply has been erected and connected, and the fire pump installed in the engine house. All the supplies, coal, oil, iron, steel etc., have had to be handled by team, either from Princeton or Swanzy, making them very expensive by the time they reached the mine. It is hoped that by this time next year there will be a railroad into the mine.

AUSTIN MINE.

The water as it is pumped from the mine runs to the East near No.1 drill hole, and then passes South directly over No.4 contract 2nd level. At this point it runs into a test pit and from there evidently a great portion back into the mine, as all of the contracts in this neighborhood are very wet. As we are developing this territory we will have to turn the water in a different direction on surface. A launder will have to be constructed running from the shaft to a point a little North of the Boiler House. Here, if the water is emptied it will go down through the Austin Location to the river.

AUSTIN-GENERAL.

In tabulating the work done at the mine underground for the year we have the following:

| <u>Description</u> | <u>Feet</u> | <u>Cars</u> |
|--------------------|-------------|-------------|
| Sinking, | 5½ | 0 |
| Rock raising, | 157 | 0 |
| Rock drifting, | 1194½ | 145 |
| Ore raising, | 159 | 0 |
| Ore Drifting, | 2283 | 1875 |
| Stopping, | 0 | 0 |

The material hoisted is as follows:

| <u>Material</u> | <u>Tons</u> | <u>Iron</u> | <u>Phos.</u> |
|-----------------|-------------|-------------|--------------|
| Bessemer, | 12022 | 64.32 | .059 |
| Austin, | 18096 | 61.60 | .357 |
| Rock, | 7270 | | |

The cost per ton for the first eleven months of the year was \$1.81. This is high, but one fifth of all the material hoisted was rock, and the main drifts were delayed throughout the year, as we held them against the footwall, and winding with it. Here too must be taken into consideration the cost of the fuel which is something over 50 cents a ton more than where there is a railroad into a mine. As I have mentioned above there is also the other supplies which are more expensive. We have had a great deal of trouble in keeping trammers and where miners have to tram their own cars while their drifts stood idle means a loss which we would gladly save if possible.

ACCIDENTS ETC.

In regard to accidents we were unfortunate enough to have one fatality, an explosion when a miner was at his powder box, which was so terrific that he was blown Austin.

AUSTIN MINE.

to pieces, and the timber in the drift all knocked down within fifty feet of where the box stood.

Only one other accident occurred, which was serious, the miner losing his leg.

STEPHENSON.

Early in the fall orders were received to clear off the surface on the West end of the Stephenson tract. This was started as soon as possible, and on the 20th of September a standpipe crew began work on sinking pipes to ledge. By these we tested the material from the surface to the ledge, and the ledge itself, and located the water level.

These holes were all located on the Western side of the property about 400 feet from the Chicago & North Western boundary. In all eight pipes were sunk, and it has practically been decided to locate the shaft on hole 43. Here we had water level at 57 feet from surface; top of hardpan at 78 feet, and ledge (jasper) at 79'10". Hole 47 sunk to ledge, 33 feet East of 43 found the ledge dipping to the East from 43, it being 5.8' deeper in that distance. If the ledge is regular this would make about two feet difference in elevation, in the width of the shaft.

At 47 feet through the ledge was slate instead of jasper. We succeeded in chopping through to this, and found the thickness to be about three feet. I think it will be wise to take advantage of this knowledge and locate the shaft so as to anchor in the slate rather than the jasper, which is extremely hard at this point.

The location of these holes are all shown by the report from the Engineering Department. All have been carefully located by transit survey.

On the surface men are still engaged in cleaning, saving what is worth anything for blocking and lagging. A map showing the surface topography has been made covering the whole Western area, to assist in the location of railroad tracks and buildings. This map shows very plainly the great irregularity of the ground.

The materials are being received for the shaft and buildings and I expect the boilers to be taken to the site for the boiler house next week. The shaft timber is on the ground now.

It has been necessary to construct a road from the main road running between the Austin and Princeton, over which the boilers can be hauled. They have to be taken over a mile, but we do not anticipate much trouble. The snow over this road is a little thin, but by next week it may be all right. As soon as the boilers are in place and the hoist arrives, we will be ready to start work.
Austin.

AUSTIN MINE.

We expect to start framing the shaft timbers very shortly.

In picking hole No.43, or its immediate vicinity, as the best location for a shaft, all possible conditions were taken into consideration. Hole No.43 showed ore existing at this point, but if a position were chosen farther West it would have left no room for buildings on the property. As it is the tracks will cross only a small portion of the ore near the outcrop, and we can arrange the stockpiles so that they will be wholly off of the ore. The grading for these tracks will cost a great deal on account of the rolling ground, and the widths necessary for the stockpiles.

GENERAL SURFACE.

We have now under construction at the Austin Location seven buildings. A Captains house, four double dwellings, and two boarding houses. These are all progressing favorably, and will be ready for occupancy shortly after the first of January. The street through the location has been graded and has added much to the appearance of the place. At the Superintendent's house, the yard has been graded and several improvements made.

A pipe line, (four inch wood) has been run from the location past the Austin and over to the Stephenson mine. This new line has done away with a great deal of friction, and has made the work for the pump station much lighter. During the year a second tank has been placed alongside of the old one, and from the two we supply the mine and Location. By using this gravity system we have cut the cost of pumping to half of what it used to be.

While the usual statements have been made for the Austin Mine it cannot be strictly considered as an operating property. The work for the year has consisted entirely of drifting and raising, no actual mining having been done.

This property is in excellent condition for mining, and is ready for production as soon as a rialroad reaches it. It is hoped that the question of transportation will be settled soon, so that the heavy charges for hauling fuel and supplies can be done away with.

AUSTIN MINE.

The cost of mining has been as follows:

| | 1904 | 1903 | Increase |
|----------------------|--------|-------|----------|
| <u>PRODUCT.</u> | 30,118 | 1,086 | 29,032 |
| General expense, | .175 | .017 | .158 |
| Maintenance, | .071 | | .071 |
| Mining Expense, | 1.566 | 1.000 | .566 |
| Cost of Production, | 1.812 | 1.017 | .795 |
| <u>DEPRECIATION.</u> | | | |
| Inventory, | .019 | | .019 |
| Opening Mine, | .250 | | .250 |
| Total, | .269 | | .269 |
| Taxes, | .029 | | .029 |
| Central Office, | .035 | | .035 |
| Cost on stockpile, | 2.145 | 1.017 | 1.128 |
| Total cost, | 2.145 | 1.017 | 1.128 |

ORE STATEMENT NOVEMBER 30th., 1904.

| | AUSTIN BESSEMER | AUSTIN | TOTAL | TOTAL LAST YEAR. |
|------------------------------|-----------------|--------|--------|---------------------|
| On hand December 1st, 1903, | 1,055 | 31 | 1,086 | |
| Output for year, | 12,022 | 18,096 | 30,118 | 1,086 |
| In stock December 1st, 1904, | 13,077 | 18,127 | 31,204 | 1,086 |

AVERAGE ANALYSIS OF MINE SAMPLES.

| | <u>Iron</u> | <u>Phos.</u> |
|------------------|-------------|--------------|
| Austin Bessemer, | 64.32 | .059 |
| Austin, | 61.60 | .357 |

AUSTIN MINE.

AVERAGE WAGES AND PRODUCT.

| Product 1904, 30,118 tons. Product 1903, 1,086 tons. | SURFACE | | UNDERGROUND | | TOTAL | |
|---|---------|-------|-------------|-------|-------|-------|
| | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 |
| Average number men working, | 28 | 25 | 38 | 12 | 66 | 37 |
| Average wages per day, | 1.93 | 2.05 | 2.19 | 2.48 | 2.08 | 2.19 |
| Average wages per Mo, 25 days, | 48.25 | 51.25 | 54.75 | 62.00 | 52.00 | 54.75 |
| Average product per man per day, | 3.62 | | 2.71 | | 1.55 | |
| Labor cost per ton, | .535 | | .810 | | 1.345 | |
| Average wages for Contractors, | | | 2.14 | | | |

STATEMENT OF EXPLOSIVES USED FOR BREAKING ORE.

| KIND | QUANTITY | AVG. PRICE | AMOUNT. |
|------------------------------|----------|------------|---------|
| 50% Powder, | 11980 | .1165 | 1396.30 |
| Fuse, | 28150 | 4.12 | 116.06 |
| Caps, | 8160 | 5.82 | 47.51 |
| Electric exploders, | 596 | 30.00 | 17.88 |
| Wire, | 10# | .306 | 3.06 |
| Total, | | | 1580.81 |
| Product, | | | 30118 |
| Pounds powder per ton ore, | | | .397 |
| Cost per ton for explosives, | | | .053 |

STATEMENT OF COMPARATIVE WAGES.

| | 1904 | 1903 | Increase or Decrease 1904 |
|-----------------------|---------------------|---------------------|---------------------------|
| <u>SURFACE.</u> | | | |
| Total number of days, | 8318 $\frac{1}{4}$ | 7247 $\frac{3}{4}$ | |
| Average rate, | 1.93 | 2.05 | Decrease .12 |
| Amount, | 16104.58 | 14832.82 | |
| <u>UNDERGROUND.</u> | | | |
| Total number of days, | 11129 $\frac{1}{2}$ | 3676 | |
| Average rate, | 2.19 | 2.48 | Decrease .29 |
| Amount, | 24396.21 | 9113.31 | |
| Total days, | 19447 $\frac{3}{4}$ | 10923 $\frac{3}{4}$ | |
| Average rate, | 2.08 | 2.19 | Decrease, .11 |
| Total amount, | 40500.79 | 23946.13 | |
| Austin. | | | |

AUSTIN MINE.

STATEMENT OF TIMBER USED FOR YEAR ENDING NOVEMBER 30th, 1904.

| KIND. | LIN.FEET. | AVG.PRICE PER FOOT. | AMOUNT. |
|--|-----------|---------------------|---------|
| 6" to 8" Timber, | 2390 | .0315 | 75.50 |
| 8" to 10" " | 6096 | .0438 | 267.48 |
| 10" to 12" " | 10330 | .0576 | 595.16 |
| 12" to 14" | 1586 | .08 | 126.88 |
| Total, | 20402 | .0522 | 1065.02 |
| 5' Lagging, | 125234 | .377 | 471.82 |
| Poles, | 45695 | .01 | 456.95 |
| Total, | 170929 | .543 | 928.77 |
| | | 1904 | 1903 |
| Feet of timber per ton of ore, | | .678 | |
| Feet of lagging per ton of ore, | | 4.16 | |
| Feet of lagging per foot of timber. | | 6.14 | |
| Cost per ton for timber, lagging and poles, | | .066 | |
| Equivalent of stull timber to board measure, | | 50159 | |
| Feet board measure per ton of ore, | | 1.665 | |
| Total product, | | 30,118 | 1,086 |

ORE IN SIGHT.

Following is an estimate of the ore developed to date in the Austin Mine, prepared by Mr. G. R. Jackson.

| Description. | Tons | Less 10% rock. | Net tons. |
|--|------------|----------------|-----------|
| First level and above, | 58,333 | 5,833 | 52,500 |
| Sub, 14' below 1st level, | 36,342 | 3,634 | 32,708 |
| Sub, 28' below 1st level, | 72,488 | 7,249 | 65,239 |
| From 28' below 1st to 2nd level, | 183,546 | 18,355 | 165,191 |
| Between 2nd and 3rd levels, | 341,775 | 34,177 | 307,598 |
| Totals, | 692,484 | 69,248 | 623,236 |
| | Ore mined, | | 31,204 |
| Balance in mine to date as shown by development, | | | 592,032 |

This estimate is very conservative, and next year will show a considerable gain, especially on and above the 2nd level East side. The development does not warrant an estimate by grades

Austin.

CROSBY MINE.

Mr. S. R. Elliott, former Superintendent of the Crosby Mine, has prepared the following report of the operations at that property, from November 30th., until the time we suspended operations in April.

On April 23rd., the drifting, raising and test pitting necessary to thoroughly explore the property was completed. At this time all miners, testpitters and surfacemen were laid off. Only enough men being kept to run the boiler and look after the pumps. On May 8th., word was received to pull the pumps. This was finished on the 9th., and the mine commenced to fill with water. All machinery, boilers, piping etc., were put into such shape that the mine could be shut down for an indefinite time. Supplies and equipment which would have been damaged by exposure were stored in the different mine buildings and all work was finally completed on May 27th.

UNDERGROUND WORK.

Accompanying this report, blue prints are colored to show the extensions made during the year. All of the drifts may be considered as being in rock. As a rule the material was soft, being composed of small seams of ore and decomposed taconite. At times however, we encountered solid taconite as hard as any rock I have ever seen in any mine. The progress made in this material was slow, and expensive, as it was difficult to make any impression on it with hand drills.

Contract No.1 was originally intended to drive for the ore found in diamond drill hole No.116. In sinking a test pit directly on this hole, it was found that the drilling was entirely wrong, and that no ore existed at this point. The drift was therefore stopped. Raise No.35 showed 20 feet of low grade ore, while No.41 was stopped in solid taconite at a height of 39 feet. The amount of ore over this drift was small. The raising throughout the mine was all done by contracts No's 2 and 5, the result of which is clearly shown on the blue prints.

Contract No.4 was stopped when it had reached a point about 20 feet to the South of the Noth boundary line. The raises in this drift show up well with the exception of No.39 and No.40. Raise No.39 is apparently on the West edge of the ore body, which extends to the North to hole No.463.

The miners from Contract No.4 were moved in the early part of February to Contract No.3 making four men on each shift. It was thought best to crowd as many men into this place as possible, as the whole mine had to be run for this one drift and two contracts which were raising.

CROSBY MINE.

The length of tram at this time was 1200 feet, and the number of trammers were increased from two to three gangs on each shift.

After the drift was turned to the East much trouble was experienced on account of powder gas. This was rectified to a great extent by building a ventilating launder from raise No.30 which was holed to the surface; the end of the launder being kept within about 30 feet of the breast. The current of air was made to pass down raise No.22, then into the breast of No.3 drift, back through the launder to raise No.30, then to the surface. A stack 30 feet high was built over raise No.30 to increase the draft. In this way a current of fresh air was continually rushing toward the breast and passing back through the launder and up raise No.30 to the surface, sucking the foul air out of the drift.

It was the intention to put up raises at intervals of 50 feet, in the part of the drift running parallel to the North boundary line, but owing to the hardness of the rock and the great trouble with powder gas raises No.42 and 43 were abandoned, and a few extra pits sunk from the surface to explore this territory. In the latter part of April No.3 drift reached a point under pit No.482, the bottom of which was 25 feet above the floor of the level. A raise was then successfully holed into this pit, this giving a positive check on the underground survey and also the elevations. It was found that the ore only extended 5 feet below the bottom of the pit.

As far as our information goes all of the ore which could be mined lies above our level, the drifts then may be considered as being permanent.

I beg to submit the following statement which shows the rate of drifting and the cost for labor and supplies, as taken from the Contract Statements from November 30th, 1903, to April 23rd, 1904.

| | <u>Feet</u> | <u>Amount</u> | <u>Per Foot.</u> |
|--------------------------------|-------------|---------------|------------------|
| <u>Contract No.1 Drifting.</u> | | | |
| December, | 160 | 360.84 | 2.253 |
| January, | 209 | 375.95 | 1.80 |
| February | <u>138</u> | <u>267.87</u> | <u>1.94</u> |
| <u>Total,</u> | 507 | 1,004.66 | 1.98 |

CROSBY MINE.

Contract No.2 Raising.

| | <u>Feet</u> | <u>Amount</u> | <u>Per Foot.</u> |
|---------------|------------------------------------|---------------|------------------|
| December, | 131 | 84.70 | .646 |
| January, | 303 $\frac{1}{2}$ | 197.66 | .65 |
| February, | 127 | 125.46 | .987 |
| March, | 90 | 102.10 | 1.134 |
| April, | 23 | 21.48 | .94 |
| <u>Total,</u> | <u>674$\frac{1}{2}$</u> | <u>531.40</u> | <u>.787</u> |

Contract No.3 Drifting.

| | | | |
|---------------|------------|-----------------|--------------|
| December, | 196 | 370.66 | 1.89 |
| January, | 173 | 358.41 | 2.07 |
| February, | 131 | 419.50 | 3.20 |
| March, | 150 | 603.60 | 4.024 |
| April, | 201 | 517.00 | 2.522 |
| <u>Total,</u> | <u>851</u> | <u>2,269.17</u> | <u>2.666</u> |

No.4 Drifting.

| | | | |
|-----------------|-----|-------|-------|
| December drift, | 26 | 53.22 | 2.045 |
| February raise, | 182 | 89.53 | .49 |

No.5 Raising.

| | | | |
|-------------------------------|--------------------|---------------|-------------|
| December, | 97 | 44.06 | .454 |
| January, | 79 | 55.08 | .697 |
| February, | 270 | 232.88 | .86 |
| <u>Total,</u> | <u>446</u> | <u>332.02</u> | <u>.744</u> |
| Total feet drifted year 1904, | 1384 | 3,327.05 | 2.403 |
| Total feet raised, | 1302 $\frac{1}{2}$ | 952.95 | .731 |

The following statement shows the cost of test pitting on Leases 1, 2 and 3 for the year 1904, as taken from the cost sheet:

| | <u>Leases 2 and 3.</u> | | |
|-------------------------|----------------------------------|-----------------|-------------|
| December, 1903, | 137 $\frac{1}{2}$ | 286.22 | 2.08 |
| January, 1904, | 113 | 210.77 | 1.86 |
| February, | 153 $\frac{1}{2}$ | 453.43 | 2.95 |
| March, | 183 $\frac{1}{2}$ | 481.38 | 2.50 |
| April, | 171 $\frac{1}{2}$ | 578.68 | 3.37 |
| <u>Total,</u> | <u>759</u> | <u>1,988.88</u> | <u>2.62</u> |
| <u>December, Winze,</u> | <u>6$\frac{1}{2}$</u> | <u>51.25</u> | <u>7.88</u> |
| | <u>Lease No.1.</u> | | |
| February, | 34 | 292.76 | 8.61 |
| March, | 172 | 565.79 | 3.29 |
| <u>Total,</u> | <u>206</u> | <u>858.55</u> | <u>4.17</u> |

CROSBY MINE.

The following statement shows the underground work and testpitting from June, 1903 to May 1904:

| | Feet | Amount | Per Foot. |
|--|-------|----------|-----------|
| Total drifting from June 03 to May 1904, | 3022 | 8,813.88 | 2.916 |
| Total raised Do. | 2059½ | 1,597.33 | .777 |
| Total in winze, Do. | 45 | 225.57 | 5.01 |
| Total testpitting Leases 2 and 3, | 1986 | 4,945.46 | 2.49 |
| Total testpitting Lease No.1, | 280½ | 1,014.56 | 3.62 |
| Total Sublevels, | 90 | 348.90 | 3.875 |

The cost of putting in 90 feet of a sublevel in ore is high, owing to the fact that this work had just been started and all of the preparatory work, such as building chutes and timbering up around the raises etc., had to be charged in the first month.

Lease One: (W½ of S W ¼ of section 31, 57-22.)

The drilling on this land had shown a small body of ore. Owing to the fact that a considerable amount of water was found near the surface, pits could not be sunk deep enough to check the drilling.

As the drilling at the Crosby had been found so greatly in error, it was decided to sink some pits on Lease One, by keeping the water out with a small pump. All of the pits showing ore were finally checked with the result that hole 206 alone showed ore, but of an inferior grade to that found in the drill hole. The cost of testing these drill holes was high, on account of having to pump, but the money was certainly spent to the advantage of the Company.

SURFACE WORK.

On February 11th., at about two o'clock the boarding house caught on fire, presumably from the kitchen stove. In a remarkable short time the whole building was ablaze, and it was impossible to put it out. It burned so rapidly that the night shift men who were sleeping, scarcely had time to put on their clothes and get out of the building. It was a complete loss to the Company, and there was not a stick of timber left standing. Every precaution had been taken against fire, and a stream of water was playing on it in a short time, but seemed to do no good. The wood was so dry that it seemed to almost explode.

CROSBY MINE.

With the exception of a small amount of labor put on the roads around the Location, and the extension of the stockpile ground, no work of importance was done on the surface.

AITKIN COUNTY + MINNESOTA LANDS.

Mr. J. E. Jopling submits the following report^{of} explorations by other parties near the Aitkin Lands.

It is to be noted that no explorations have been carried on upon the Company's lands during 1904. The agreement with Mr. Snider specified that such explorations should be begun but it was mutually agreed to delay the work. It was thought best to put off the work for various reasons; that all lands wanted had not been secured; that no work could be done on many of the descriptions except in the winter, which means starting not later than December 1st; that further information of other explorations might be gained. In February the explorations then being made by the Oliver Iron Co., were visited and reported upon. This work was to the South and East of Aitkin and to the North of the quartzite at Dam Lake. Although it was impossible at that time to learn exactly what had been found, it is now generally understood that no merchantable ore was discovered, and that the leases that Company then held were given up. These explorations were based on the few outcrops visible and the theory advanced by the U S Geological Survey that the iron formation would be found in that district. It is understood that Mr. Ayers who had worked on that Survey was instrumental in persuading the Company to do the work.

The Oliver Iron Co., having stopped work, public interest in securing and offering land for exploration died out as far as that particular locality was concerned, but to the West in Crow Wing County where Mr. Cuyler Adams' explorations have met with some success there has been considerable work done.

CROW WING COUNTY.

During November Mr. Kirby Thomas of Superior brought to this Company's notice the explorations of Mr. Cuyler Adams. A visit to Duluth was made, and many notes on the work obtained and a report submitted. In general terms, two iron ranges have been found with associated rocks similar to others in Minnesota, one range on either side of the North^{ern} Pacific Railway between Aitkin and Brainerd. There is no known outcrop in Crow Wing county, and as the sand is deep the ranges were traced owing to their magnetic attraction of the compass needle. Up to date about twenty or thirty drill holes were put down scattered over several miles. Some ore resembling Mesabi has been brought up, but the knowledge as to commercial value of the deposits is small so far as obtained to that date. Mr. Adams has succeeded in getting some parties to explore part of the range, and the outlook is encouraging.

CROW WING COUNTY, Continued.

It is doubtful whether this Company could afford to expend money in such work, owing to the terms of the options. The cost of drilling and the chances of hitting the best spots on the range, the expense of opening ore bodies that might be found, and the cost of transportation. At the same time these discoveries may throw light on the value of lands already owned by it in Aitkin County.

CHANGE OF SHIFTS.

The following statement shows the results obtained by the change of shifts. The comparison is made from the actual date of the change, and therefore does not correspond with the yearly statement.

The figures are so interesting that I thought it worth while to give you this additional information.

ASHLAND MINE.

| | December 1st, 1902, to Sep. 30, 1903 10 months. Two ten hour. | Oct. 1st, 1903 to Nov. 30, 03 2 months One Ten Hour | Nov. 30, 1903 to Nov. 30, 1904 12 months One Ten Hour |
|---------------------------------------|--|--|--|
| Total product, | 327,347 | 45,665 | 266,233 |
| Average product per month, | 32,734 | 22,832 | 26,623 |
| Decrease in monthly product, | | 9,902 [?] 7,902 | 6,111 |
| Product per man per day. | | | |
| Surface, | 14.08 | 15.22 | 17.55 |
| Underground, | 3.09 | 3.51 | 4.43 |
| Total, | 2.53 | 2.85 | 3.55 |
| Increase per man per day Underground, | | .42 | 1.34 |
| Cost of Production per ton. | | | |
| Labor, | .840 | .779 | .605 |
| Supplies, | .292 | .385 | .257 |
| Total, | 1.132 | 1.164 | .862 |
| Total cost on cars, | 1.255 | 1.501 | .982 |
| Average number men employed, | 510 | 314 | 245 |
| Average wages per day, | | | |
| Surface, | 2.00 | 2.05 | 2.10 |
| Underground, | 2.19 | 2.21 | 2.17 |
| Total, | 2.16 | 2.18 | 2.15 |

Note:-

Figures for 12 months are exclusive of April and May, while mine was closed down.

LAKE MINE.

Comparative statement showing product and cost of two ten hour, and one ten hour shift, as compared with three eight hour shifts.

| | Dec.1st 1902, to Sept,30,1903 10 Months Three eight hour | Oct.1st,03 to Nov,30,03 2 months Two Ten Hour | Dec.1st 1903 to Nov,30,04 12 months One Ten Hour |
|--|---|--|---|
| Total product, | 411,064 | 65,757 | 298,684 |
| Average product per month, | 41,106 | 32,878 | 24,890 |
| Decrease in monthly product, | | 8,228 | 16,216 |
| Product per man per day. | | | |
| Surface, | 16.72 | 9.62 | 12.00 |
| Underground, | 3.88 | 4.29 | 4.91 |
| Total, | 3.16 | 2.97 | 3.48 |
| Increase in product per man per day , U.G. | | .41 | .32 |
| Cost of production per ton. | | | |
| Labor, | .629 | .629 | .580 |
| Supplies, | .190 | .245 | .247 |
| Total, | .819 | .874 | .827 |
| Increase in cost,one and two ten hour shifts compared with three eight hour, (+) | | .053 | .008 |
| Total cost on cars, | .963 | 1.092 | 1.188 |
| Average number men employed, | 535 | 437 | 283 |
| Average wages per day. | | | |
| Surface, | 1.95 | | 1.97 |
| Underground, | 2.22 | | 2.27 |
| Total, | 2.16 | 2.19 | 2.18 |

(+) The increased cost shown for the two months of two ten hour shifts is due to adjustment of taxes for 1903, also depreciation charges being made in November increasing the cost above normal.

*Should have fixed charges
added to it*

SALISBURY MINE.

Comparative statement showing product and cost of Two Ten Hour shifts as compared with Three Eight Hour Shifts.

| | Dec.1st,1902 to Sep,30,1903 10 Months Three Eight Hour | October 1st,03, to Nov,30,1903 2 Months Two Ten Hour | Dec.1st,1903 to Nov,30,04 12 months Two Ten Hour |
|---|---|---|---|
| Total Product, | 152,947 | 25,383 | 150,326 |
| Average product per month, | 15,295 | 12,692 | 12,527 |
| Decrease in monthly product, | | | 2,768 |
| Product per man per day. | | | |
| Surface, | 15.36 | 13.34 | 12.98 |
| Underground, | 3.48 | 4.06 | 4.22 |
| Total, | 2.84 | 3.11 | 3.19 |
| Increase in product per man U G, | | | .74 |
| "Cost of Production" per ton, | | | |
| Labor, | .794 | .730 | .671 |
| Supplies, | .199 | .255 | .220 |
| Total, | .993 | .985 | .891 |
| Decrease in cost two ten hour shifts compared with three eight hour, | | .008 | .102 |
| Total cost on cars, | 1.069 | (+) 1.133 | .990 |
| Decrease in cost on cars,2-10 hr shifts, | | | .079 |
| Average number men employed, | 217 | 162 | 158 |
| Average wages per day, total, | 2.28 | 2.30 | 2.16 |
| Surface, | 1.87 | 1.88 | 1.89 |
| Underground, | 2.37 | 2.42 | 2.24 |

(+) Total cost on cars 1.133 is high by reason of adjustment of taxes for 1903 coming in the November accounts.

Memo:- From the total product for 10 months, 1903 is deducted the shortage on stockpile of 1318 tons, hence does not agree with cost sheet of 10 months.

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CLIFFS SHAFT MINE.

Comparative statement showing cost etc., resulting in change of shifts as follows:

| | Dec.1st,1902 to Sep,30,1903, 10 months. Two Ten Hour | October 1st, 1903 to Nov,30, 1904, 13 Months One Ten Hour |
|-------------------------------|---|--|
| Total product, | 230,982 | 199,047 |
| Average product per month, | 23,098 | 15,311 |
| Decrease in monthly product, | | 7,787 |
| Product per man per day. | | |
| Surface, | 11.77 | 12.48 |
| Underground, | 3.73 | 4.63 |
| Total, | 2.89 | 3.39 |
| Cost of Production per ton, | | |
| Labor, | .716 | .596 |
| Supplies, | .234 | .270 |
| Total, | .950 | .866 |
| Average number men employed, | 311 | 167 |
| Average wages per day, | | |
| Surface, | 1.87 | 1.91 |
| Underground, | 2.18 | 2.16 |
| Total, | 2.11 | 2.09 |
| Total cost on cars, | 1.069 | 1.047 |
| Depreciation and Exploratory, | .014 | .020 |
| Net total exclusive of Dep, | 1.055 | 1.027 |

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++ THE CLEVELAND-CLIFFS IRON COMPANY. ++
++
++ ISHPEMING, MICHIGAN. ++
++
++ AGENT'S ANNUAL REPORT ++
++
++ SWANZY EXPLORATIONS. ++
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++ YEAR ENDING NOVEMBER 30th, 1904. ++
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SWANZY EXPLORATIONS.

I submit herewith the following report of the Swanzey Explorations for the past year, which has been prepared by Mr. Jackson, Superintendent of the Austin Mine, who is in charge of this work:

During November we were a little more fortunate in our drilling on section 27, than we have been for some time, finding ore in two holes. One was extremely disappointing No.8, as caving of the sides made it necessary to abandon the hole before the bottom was reached. The other, No.10, passed through 37 feet of high iron, non-Bessemer ore.

Outside of this section practically no drilling was done during the month, except a little on the Stephenson in the test hole at the shaft location..

Section 27, Hole No.8.

This hole located on the North West side of Johnson Lake had ledge at 232 feet and started drilling in slate which continued to 553 feet, where conglomerate was struck and extended to 688 feet, where slate was again found. This slate was of the ferruginous variety and standing at 35° to 70°. At 888 feet the slate was mixed with lean ore, which was apparently in layers standing on edge, and which started caving almost immediately. At 921 feet soft iron ore alone was found, and this material to 972 feet was called ore by the drill runners. Its assay average is somewhat under 50%. After pulling the rods from this depth the hole caved above the soft material, or just at the bottom of the slate. When the rods were again lowered it was found impossible to get them below the caving slate and the hole was abandoned.

The results of the analysis being so unsatisfactory may be attributed to the following reasons. The material may have been only a lean ore body ; whether there was richer material below could not unfortunately be determined, or what is more probable, the caving ground from 888 feet to 921 feet contaminated the samples as they were washed up.

Section 27,45-25, Hole 10.

The slate reported in October at this hole continued to 207 feet with a belt of conglomerate jasper below it, to a depth of 260 feet, and ferruginous slate at this point to 339 with jasper following to 486 feet. This jasper was quite rich from the beginning. The thickness of the ore bands increasing with the depth. Ore from 486 to 522 feet was all very high in iron, but it was also high in phosphorus and outside of the Bessemer limit.

Swanzey.

SWANZY EXPLORATIONS.

Section 27, 45-25. Hole No.11.

This hole is to the North West of hole No.7 at a distance of 400 feet. Ledge 102 feet with water level 9 feet. The hole has just started drilling. From 102 to 220 feet the material is grey ^{stone} dipping at 60°.

Section 27, 45-25. Hole No.12.

No.12 has been located about 300 feet due West of No.2. The standpipe crew has the pipe 106 feet deep at present. It is hoped that this hole will find a continuation of the ore at No.2 and help prove the material in No.8.

Section 28,45-25. Hole No.5.

But little progress was made by the standpipe crew at this place. They tried to reach the ledge by the use of the five and three inch pipes, the ones used in all the holes on this section, when it was found impossible; the 6", 4½" and 3" were substituted, but boulders or sloping ledge were encountered, and it has been constant trouble ever since. They intend making one more determined effort to reach ledge, and if unsuccessful the location of the hole will be slightly changed.

SUMMARY OF DRILLING FOR YEAR.

In taking up the summary I think it will be best to go over the work in sections, viz, West or section 25,45-26, North or the Smith lands on section 18, 45-25, East on sections 23, 27, 34 and 35, and South East on the lands bordering the section corner 20-21, 28-29, in 45-25. This arrangement will cover the territory more satisfactorily than any other way.

W E S T.

Only one hole was drilled in this section this year. Hole No.2 section 25,45-26. This hole was located about 900 feet West and 900 feet South of the North quarter post of section 25 on the North edge of Shag Lake. Ledge was found at 166 feet which proved to be granite.

Section 25, No.1 hole, and section 30, No.1, on the West ½ of the South West ¼ had both found granite ledge, and as there were no outcrops to guide us in locating an ore formation work in this locality was stopped with No.2 section 25. The area is large and further exploration might show the existence of iron formation.

N O R T H.

The work of exploring the Smith lands on section 18, 45-25, which was begun last year was carried on until near the middle of May. In all eleven holes were drilled. Swanzy.

SWANZY EXPLORATIONS.

These holes showed the existence of two troughs containing iron formation. The one to the North was tested principally in the immediate vicinity of the old Swanzy pit, looking for a continuation of the Princeton Mine lense; the one to the South West tested in several places all of which showed the iron formation.

All of the holes near the old pit showed a great deal of distortion in the structure, such as folding, sliding and faulting, but no well defined ore body was found.

In the other though, which we hoped might correspond to the Austin lense, we found the formation very lean and hard, and where we might expect a concentration, we found the crystalline schist.

Prof. Smyth is of the opinion that the two lenses come together South of the North West corner of section 18 near the 1/16 post. He thinks this a good place to drill as well as in the valley to the North West of No.9 between this hole and the granite.

As a whole the exploratory work in this particular region was very unsatisfactory and disappointing. The drilling was expensive on account of the extremely hard nature of the ground, and no ore was found.

E A S T.

At the beginning of the year we were moving our outfit from section 14, 45-25 to section 23, 45-25. The holes on sections 15 and 14 had shown granite and now we were beginning to work South on the lands which we had under option. We had tested Hillyer's hypothesis that the ore formation was apt to exist in bays in the granite, but had found only granite. On the plains to the South there was nothing to go by, and it was a question of having a chance hole striking the formation, if it crossed the plain. Of this however, we are practically certain, on account of evidence shown some six miles East in the vicinity of Little Lake.

The hole on section 23 was no exception to the above mentioned rule found granite ledge. Our next move was to section 27, a little to the South East. Here our possibilities were a little better for we knew of the existence of the formation at the South East corner of section 20. Section 27 lies almost in a line from this point and Little Lake, although a little to the South. It was necessary to locate near water, so Hole 1 on section 27 was placed on the North shore of Johnson Lake, about 1350 feet East of the West $\frac{1}{4}$ post of this section. This hole was started about the middle of January, and the ledge found at a depth of 264 feet, ferruginous slate under 30 feet of this, jasper was found and six feet of ore from 363 to 369. This was something which
Swanzy.

SWANZY EXPLORATIONS.

gave us an idea of the strike of the formation, as well as its probable dip. Other holes have been drilled about No.1, viz, No.2, No.8 and No.7 on the North West side of the Lake, and No.11 is now drilling. No.2 about 300 feet South West of No.1 found the dip very high. It ran into ore at 725 feet which continued to 847, the upper 41 feet averaging over 60%, while the balance went about 55%, all ran high phosphorus from .300 to .500, except the top ten feet which ran Bessemer.

Holes drilled in ground that caves are always unsatisfactory on account of the question of the true samples; very seldom is there core to be had; the sludge is almost sure to contain material from the caving ground. If this is high in iron the samples will show it and vice versa. No.8, 250 feet South West of No.2 I have mentioned in detail above, suffice it to say that the results were disappointing. The holes 7 and 11 were put along the formation to closely define the strike, but holes will be started at once on the Lake to find if possible the extent and direction of the chute which contains holes 2 and 8.

As soon as No.1 on section 27 was drilled, and the position of the formation determined our drill was taken to the South East side of Johnson Lake to follow the strike in that direction, and about the first of July one was taken to the section corner $\frac{27}{26}$ $\frac{34}{35}$.

The holes 3 and 5 on section 27, South East of the Lake cut the iron formation but found no concentration. Near the section corner the first hole, called No.4, section 27, located 144 feet North of the South East corner of section 27, had six feet of ore, only 126 feet below surface. The other holes in this immediate neighborhood were indicative of rich formation, with ore at No.1 section 34, lean ore 55%, with phosphorus averaging over .600, for forty four feet and only 148 feet below the surface. The 16 feet found at No.1 section 35 was also low in iron and high in phosphorus. This hole was 400 feet South East of the North West corner section 35, and showed high dip, so that the 16 feet may have been only a narrow seam.

Hole 2 section 35 about 700 feet East of the North West corner of the section was very near the outcrop and showed only a few feet of jasper. No further work has been done following the formation to the Eastward, on account of orders to stop exploring on the Isaac Johnson lands.

Holes 3 on section 34 and 9 on section 27 to the West of section corner $\frac{27}{26}$ $\frac{34}{35}$ both found good thickness of jasper with rich ore bands, while No.10 section 27, some Swazy.

SWANZY EXPLORATIONS.

950 feet West of this corner had ore from 486 to 522, high phosphorus. We are now starting a hole 300 feet North of No.10 and will try to follow the chute or lense which contains No.10. I have an idea that it will extend over into 34, a little to the West of hole 3. The formation is similar to that in the immediate neighborhood of the ore body at the Austin and Stephenson mines.

To this Eastern drilling then, might be said in conclusion, there is considerable hope with two distinct places to work from, but I expect ore bodies will be shown inside of a year to at least warrant our taking out a lease on the property.

Exploring to the South East or near section corner $\frac{20|21}{29|28}$.

When hole 13 of the general exploratory work, in discovering the Austin and Stephenson mines, was drilled, a considerable thickness of lean ore was found on top of the ledge. Hole 38 was located between 13 and No.27 cut a little jasper, but no ore. No.39 located 300 feet South of the North East corner section 29 found jasper at 542 to 638, but no ore, while holes 1 and 2 on section 21 located 175 and 554 feet East, respectively, of the section corner, and a little to the North, passed through rich jasper and each got a little ore. No.1 had 6 feet 260-266, while No.2 had two seams of about the same thickness.

The Smith lands on section 28, the North East $\frac{1}{4}$, we had got under option, and have drilled four holes to date, one West of the Escanaba about 280 feet South of No.2, section 21 and three to the East of the river. The one West showed no ore, but a rich formation while to the East all of the holes have shwon ore at great depth 740 to 1000 feet, and of a thickness of from 20 to 30 feet, with the iron running slightly less than 60% ore, mixed Bessemer and non-Bessemer. We are now testing the formation nearer the outcrop to see if we can find the ore without so much drilling. The hole we are working on at present is 1317 feet East of the North West corner of section 28. This will determine whether or not the ore crosses onto section 21.

Exploring in general: Practically all of the exploring for the year has been done to the South East of the Austin Mine, with the exception of the work on the Stephenson, which I have mentioned under that head, and the work on section 18, 45-25. We have followed the formation from the Austin to beyond the South East corner of section 27 with the exception of the North East $\frac{1}{4}$ of section 28. Part of this we are negotiating for, the South $\frac{1}{2}$. Over this the formation has to pass. Out to the extreme South East we have a knowledge of the general trend on the North West $\frac{1}{4}$ of section 35.

Swanzy.

SWANZY EXPLORATIONS.

During the past year there have been no explorers in this district, but I understand now that the Niagara Mining Co., has been trying to secure options on the Richardson homestead on section 24, 45-25, and other adjacent lands. I have seen slate on or near the East section line of section 19, 45-24 between the East $\frac{1}{4}$ post and the $\frac{1}{16}$ th post North, which I reported in my examination of the Moressette option in the summer of 1902. This slate bears a close resemblance to the overlying ferruginous slate on section 27 and to the underlying slate at the Austin. The Richardson homestead lies on a direct line or slightly to the North of the line between this slate and our operations on section 35. I would suggest everything be done that is possible to keep others out, until we are, ourselves through with this particular district.

We have had practically no trouble so far with the men in any way, and I am positive that the Company reaps a big benefit by keeping old hands at the drills. During the summer wire bridges were thrown across the Escanaba and the East branch which shortened up the men's walk by nearly a mile and one half each way.

Surveys have been run from section corner $\frac{20 \mid 21}{29 \mid 28}$ out onto section 27, and all holes have been accurately located and their elevations determined.

For the cost of drilling, reference is made to the annual statement, entitled "Swanzy Explorations", From April 1st, 1902 to November 30th, 1904.

While it cannot be said that any bodies of ore of merchantable extent have been shown, at the same time the results of the drilling in section 27 indicate that there will be at least two mines developed in this section.

On the North $\frac{1}{2}$ of the North East $\frac{1}{4}$ of section 35, the results are also very encouraging. On the lands under option from Smith, Cummings et al in the North East $\frac{1}{4}$ of section 28, ore has been found, but at great depth. An extension of this option has been secured, and further drilling will be required before it can be determined whether it is worth while to take out a lease.

The options from the Northwestern Railroad covering their entire holdings in Township 45-25, which expired November 30th., have been renewed for one year.

The North East $\frac{1}{4}$ of the South East $\frac{1}{4}$ of section 28, has been purchased outright, and also the following lands from the Isaac Johnson estate:

Swanzy.

SWANZY EXPLORATIONS.

South West $\frac{1}{4}$ of the South West $\frac{1}{4}$ section 26.

North $\frac{1}{2}$ of the North East $\frac{1}{4}$ section 34.

South East $\frac{1}{4}$ of the North East $\frac{1}{4}$ section 34.

North East $\frac{1}{4}$ of the North West $\frac{1}{4}$ section 34.

North $\frac{1}{2}$ of the North East $\frac{1}{4}$ section 35.

North West $\frac{1}{4}$ of section 35.

All in Township 45 North Range 25 West.

The original deed from the Northwestern Railroad to Conley and Hartley for the North West $\frac{1}{4}$ of section 35 was never recorded, and there is therefore no record of whether the mineral interest was retained by them, or not. Mr. Cleveland claims that there is no record on their books. They have however acquired all the outstanding tax titles, and I take it for granted they propose to claim the mineral interest. Mr. Belden is now endeavoring to secure the original deed, but the chances of finding it are slim. However, the other lands on which there is no question as to title to the ore, are of sufficient value to warrant the purchase price, which is \$8,000.

We have also secured an option for lease on the half interest owned by D. F. Wadsworth in the South $\frac{1}{2}$ of the North East $\frac{1}{4}$ of section 28, and have an option for the purchase of one half the fee.

As far as possible all the lands that were known to have any mineral value have been secured.

The drilling on the option held on the Old Swanzy Mine, from Angus Smith and others was completed without finding a merchantable body of ore. The option was therefore allowed to lapse.

Respectfully submitted,



7
Agent.

T A X E S.

You will note from the comparative statement of taxes sent you, that the taxes this year are less than for last.

The difference in the valuation in the city of Ishpeming is due entirely to the decrease in personal property.

In the city of Negaunee we were able to secure a reduction of \$100,000 in the valuation of the Negaunee Mine, while the Ironwood taxes have been referred to by Mr. Ellard in his report.

In the city of Marquette the valuation was reduced, by the difference in the value of the ore at Presque Isle.

In Forsyth township the increase in the valuation was due to the enhanced value put upon the Austin Mine, and also the personal property represented principally in the stockpile.

+++++

In order to increase the efficiency of the organization, it was decided in November to divide the mines into groups, and appoint Local Superintendents, selected as far as possible from our Engineering Department.

Mr. S. R. Elliott, who has been with the Company for the past six years, was made Superintendent of the Negaunee and Maas Mines.

Mr. W. W. Graff, who has been employed for four years, was placed in charge of the Cliffs Shaft and Moro Mines.

We had no third man with sufficient experience to put in charge of the Lake and Salisbury, and up to this time I have been unable to find a suitable man for the position.

This change will not only give us more intelligent personal supervision of the properties, but will also enable the mining captains to spend the entire day underground. This has heretofore been impossible, owing to the fact that they were practically Superintendents, and had to look after the surface as well as the underground operations. In order to get the full benefit of their practical knowledge their time should be devoted wholly to the direction of the underground work.

66

The costs for the past year on the restricted output have been very gratifying, and are largely due to the close supervision of every detail of the work by each man in charge.

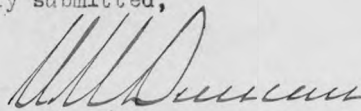
P R I Z E S.

The system of awards for Well Kept Premises etc., has been continued, and more interest was shown in the past year than for several years previous. The results were correspondingly better, and the general improvement of the entire town more noticeable.

I recommend that the plan be continued.

I beg to transmit herewith the report of our Master Mechanic, on the operations of his Department for the past year.

Respectfully submitted,



Agent.



2

CLEVELAND CLIFFS IRON CO.
MISCELLANEOUS DATA

FURNACE DEPARTMENT

| | |
|----|---|
| 1 | Comparative Pig Iron Cost Sheet |
| 2 | Refined Alcohol Cost Sheets, Plant No. 1 |
| 3 | Crude Alcohol Cost Sheet " " " |
| 4 | Refined Alcohol Cost Sheet, Plant No. 2 |
| 5 | Acetate of Lime Cost Sheet, Plant No. 1 |
| 6 | " " " " " " No. 2 |
| 7 | Comparative Wood Cost Sheet |
| 8 | Loading and Hauling Parsons Wood |
| 9 | " " " Matthews " |
| 10 | " " " Limestone " |
| 11 | Operating Portable Railway |
| 12 | Charcoal Cost Sheet |
| 13 | Operating Employees Club |
| 14 | Labor Statement for Year 1904 |
| 15 | New Construction and Improvement |
| 16 | Pig Iron Stock Report |
| 17 | Stock Report |
| 18 | Tax Statement |
| 19 | Legal Expenses |
| 20 | General Expenses |
| 21 | Stable Expenses |
| 22 | Donation Statement |
| 23 | Fire Insurance |
| 24 | Salaries and Perquisites |
| 25 | Steam Coal Used |
| 26 | Per Cent of Divisions, Common Expense |
| 27 | Shop Labor |
| 28 | Charges to Rented Houses and Rents Received |
| 29 | Mileage Made by C.C.I.Co. Charcoal Cars |
| 30 | Sales of Gladstone City Property |
| 31 | Wood Report |
| 32 | List of Unpaid Vouchers |
| 33 | Stock Accounts |
| 34 | Vacant Property in Gladstone |
| 35 | Land Purchases and Options |
| 36 | Side Ledger Trial Balance |
| 37 | <i>New Construction & Improvement charged off November 30, 1904</i> |

MINE DEPARTMENT

| | |
|----|--|
| 41 | Ashland Mine Cost Sheet |
| 42 | Negaunee " " " |
| 43 | Summary From Labor Statements |
| 44 | Improvement and New Construction |
| 45 | Tax Statements, All Companies |
| 46 | Central Office and Mine Office General Expenses, All Companies |
| 47 | Donation Statements, All Companies |
| 48 | Legal Expenses, All Companies |
| 49 | Barn Expenses, All Companies |
| 50 | Fire Insurance on Mine Buildings and Dwellings |
| 51 | Coal Purchased during 1904 |
| 52 | Coal Delivered to Various Mines |
| 53 | Cost for Analysis, Including Sampling and Crushing |
| 54 | Salaries and Perquisites, All Companies |
| 55 | Rented Houses, Showing Rents Received, Cost of Repairs, etc. All Mines |

MINE DEPARTMENT, Continued

- 56 Recapitulation of Inventory Accounts, All Companies
- 57 Accident Reports, Showing Time Lost, Etc., All Companies
- 58 Delays from Various Causes, All Companies
- 59 Accounts, Receivable
- 60 Accounts Payable
- 61 Accounts Receivable, Negaunee Mine
- 62 Accounts Payable, Negaunee Mine
- 63 Nationality Statement, All Mines, All Companies
- 64 Stmt Production, Shipments, Inventories and Overruns of Ores
- 65 Ore Statements, All Companies

*Summary of Registers Logs all Mines for year 1905 filed in drawer #89
of Miss. Data file*

LAND DEPARTMENT:

- 75 Greenhouse Cost Sheet
- 76 Nursery Cost Sheet
- 77 Bellevue Farm Cost Sheet
- 78 " " Dairy Cost Sheet
- 79 " " Milk Route Cost Sheet
- 80 " " Fish Hatchery Cost Sheet
- 81 Forest Preserve Cost Sheet
- 82 Grand Island Improvement Cost Sheet
- 83 Labor Statement
- 84 Stock Report
- 85 Bellevue Farm Dairy Report
- 86 DONATION STATEMENT

DETAIL OF STOCK USED.

| Ore | 1904 | | | | | | 1903 | | | | | |
|--------------------------|-------|---------|-------|-----------|--------------|------------------|---------|------|-------|-----------|--------------|------------------|
| | Tons | Lbs. | Price | Amount | Cost Per Ton | Percent Ore Used | Tons | Lbs. | Price | Amount | Cost Per Ton | Percent Ore Used |
| Lake | 19738 | 530 | 3 067 | 60545 01 | 4 265 | 73 8 | 48544 | 918 | 2 894 | 140508 97 | 3 614 | 67 0 |
| Bedford | | | | | | | 7489 | 580 | 2 688 | 20142 18 | 518 | 10 3 |
| Salisbury | 3707 | 1238 | 2 988 | 11079 52 | 780 | 13 9 | 4163 | 1776 | 2 962 | 12335 26 | 317 | 5 7 |
| Foster | | | | | | | 720 | 1150 | 1 843 | 1327 23 | 084 | 1 0 |
| Cliffs Shaft | 2760 | 1728 | 3 965 | 10948 93 | 771 | 10 3 | 6490 | 1595 | 3 854 | 25011 01 | 644 | 8 9 |
| Verona | | | | | | | 202 | 150 | 2 071 | 418 46 | 011 | 3 |
| Lake Silica | 534 | 2142 | 1 678 | 897 73 | 063 | 2 0 | 3098 | 118 | 1 536 | 4759 05 | 122 | 4 3 |
| Pewabic | | | | | | | 1812 | 1773 | 5 566 | 10085 03 | 260 | 2 5 |
| Wood for thawing ore | | | | 417 92 | 030 | | | | | 142 77 | 004 | |
| Dr.a/c yrs. analysis ore | | | | 1180 67 | 083 | | | | | 1127 99 | 029 | |
| Total | 26741 | 1158 | 3 181 | 85069 78 | 5 992 | 100 0 | 72521 | 1340 | 2 970 | 215858 85 | 5 553 | 100 0 |
| Gr.a/c yrs. analysis ore | | | | | | | | | | 399 06 | 010 | |
| Total | 26741 | 1158 | 3 181 | 85069 78 | 5 992 | 100 0 | 72521 | 1340 | 2 970 | 215459 79 | 5 543 | 100 0 |
| Limestone | 1117 | 720 | 884 | 987 48 | 070 | | 3198 | 910 | 903 | 2890 11 | 074 | |
| Charcoal | (Bu) | 1252064 | 091 | 102339 15 | 7 208 | | 2364675 | | 073 | 247931 23 | 6 377 | |

THE CLEVELAND-CLIFFS IRON COMPANY.
Pioneer Furnace No. 1

COMPARATIVE STATEMENT OF PIG IRON COST SHEETS FOR 1903 AND 1904.

| Blast No. 2 Tons Made This Blast 176062 | IRON MADE IN 1904, 14198 TONS | | | | IRON MADE IN 1903, 38875 TONS | | | |
|--|-------------------------------|------------------|------------------|---------------|-------------------------------|------------------|------------------|---------------|
| | Labor | Supplies | Total | Cost Per Ton | Labor | Supplies | Total | Cost Per Ton |
| GENERAL EXPENSE: | | | | | | | | |
| Insurance | | 73 45 | 73 45 | 005 | | 354 29 | 354 29 | 009 |
| Taxes | | 3150 88 | 3150 88 | 222 | | 3254 52 | 3254 52 | 084 |
| Analysis | 421 89 | 74 93 | 496 82 | 035 | 671 82 | 78 28 | 750 10 | 019 |
| Salaries and Other Expenses | 6695 70 | 2672 32 | 9368 02 | 660 | 8382 30 | 3290 13 | 11672 43 | 300 |
| Total | 7117 59 | 5971 58 | 13089 17 | 922 | 9054 12 | 6977 22 | 16031 34 | 412 |
| MAINTENANCE: | | | | | | | | |
| Piping | 86 94 | 70 20 | 157 14 | 011 | | | | |
| Tracks and Yard | 106 42 | 147 43 | 253 85 | 018 | 1735 22 | 1408 27 | 3143 49 | 081 |
| Trestles and Dock | 437 34 | 367 84 | 805 18 | 058 | 1236 47 | 3237 53 | 4574 00 | 118 |
| Buildings | 397 76 | 2416 98 | 2814 69 | 199 | 2424 94 | 3512 64 | 5937 58 | 153 |
| Machinery | 723 01 | 766 36 | 1489 37 | 105 | 660 48 | 607 06 | 1267 54 | 032 |
| Tuyeres | 40 62 | 11 61 | 52 23 | 004 | 48 87 | 646 61 | 695 48 | 018 |
| Relinings and Renewals | | 1420 50 | 1420 50 | 100 | | 3890 20 | 3890 20 | 100 |
| Water Supply | 35 19 | 70 93 | 106 12 | 007 | 51 17 | 85 56 | 136 73 | 004 |
| Pig Iron Trucks, Coal & Ore Buggies | 376 36 | 243 00 | 619 42 | 044 | 279 08 | 101 21 | 380 24 | 009 |
| Stack | 102 33 | 129 29 | 231 62 | 016 | 28 54 | 18 88 | 47 42 | 001 |
| Stoves | 214 23 | 415 28 | 629 51 | 044 | 127 64 | 58 72 | 186 36 | 005 |
| Cleaning Up | 584 07 | 28 89 | 612 46 | 043 | 177 26 | 16 00 | 193 26 | 005 |
| Equipment | | 2886 79 | 2886 79 | 203 | | | | |
| Total | 3104 27 | 8974 51 | 12078 88 | 852 | 6869 02 | 13582 68 | 20452 30 | 526 |
| OPERATING: | | | | | | | | |
| Machinery | 2362 23 | 267 25 | 2629 48 | 184 | 2364 85 | 724 39 | 3089 24 | 079 |
| Electric Light | 57 94 | 86 93 | 144 87 | 010 | 244 30 | 169 25 | 413 55 | 011 |
| Bottom Fillers | 3032 58 | 39 95 | 3072 53 | 217 | 8729 26 | 135 91 | 8865 17 | 228 |
| Top Fillers | 1025 95 | 2 40 | 1028 35 | 072 | 2612 67 | 13 98 | 2626 65 | 068 |
| Handling Iron | 1950 42 | | 1950 42 | 137 | 5407 45 | 57 | 5408 02 | 139 |
| Handling Cinder | 1053 84 | 102 34 | 1156 18 | 082 | 2848 27 | 200 98 | 3049 25 | 079 |
| Weighing and Crading Iron | 625 30 | | 625 30 | 044 | 654 60 | | 654 60 | 010 |
| Founders, Keepers & Helpers | 4730 36 | 16 80 | 4747 16 | 334 | 9653 27 | 15 00 | 9668 27 | 249 |
| Coal Forkers | 4015 82 | 82 96 | 4098 78 | 289 | 9401 08 | 156 47 | 9557 50 | 246 |
| Casting Tools | 70 17 | 152 02 | 222 19 | 016 | 201 19 | 278 01 | 479 20 | 012 |
| Sand and Clay | 234 02 | 299 13 | 533 15 | 038 | 903 80 | 1032 50 | 1936 30 | 050 |
| Filtering | | 140 81 | 140 81 | 010 | 4 00 | 471 55 | 475 55 | 018 |
| Wood | 170 72 | 418 39 | 589 11 | 041 | 48 02 | 278 50 | 326 52 | 008 |
| Cleaning Stoves | 739 82 | 984 95 | 1724 77 | 121 | 346 15 | 281 06 | 627 21 | 017 |
| Fuel | 108 50 | 3699 64 | 3808 14 | 268 | | | | |
| Total | 20177 67 | 6298 57 | 26471 24 | 1 863 | 43418 86 | 3758 17 | 47177 03 | 1 214 |
| STOCK USED: | | | | | | | | |
| Ore | 34 36 | 85035 42 | 85069 78 | 5 992 | | 215459 79 | 215459 79 | 5 543 |
| Charcoal | | 102339 15 | 102339 15 | 7 208 | | 247931 23 | 247931 23 | 6 377 |
| Limestone | | 987 48 | 987 48 | 070 | | 2890 11 | 2890 11 | 074 |
| Total | 34 36 | 188362 05 | 188396 41 | 13 270 | | 466281 13 | 466281 13 | 11 994 |
| Cost Of Production | 30433 89 | 209601 81 | 240035 70 | 16 907 | 59342 60 | 490599 20 | 549941 80 | 14 146 |
| DEPRECIATION: | | | | | | | | |
| Equipment | | 3105 51 | 3105 51 | 218 | | | | |
| Construction | | 7102 50 | 7102 50 | 500 | | 19451 00 | 19451 00 | 500 |
| Improvement | | 130 37 | 130 37 | 009 | | 2849 25 | 2849 25 | 073 |
| Total | | 10338 38 | 10338 38 | 727 | | 22300 25 | 22300 25 | 573 |
| Credits | | 19 39 | 19 29 | 001 | | 887 85 | 887 85 | 023 |
| Total | | 10319 09 | 10319 09 | 726 | | 21412 40 | 21412 40 | 550 |
| Total Cost On Yard | 30433 89 | 219920 90 | 250354 79 | 17 633 | 59342 60 | 512011 60 | 571354 20 | 14 696 |
| LOADING & SWITCHING | | | | | | | | |
| 1904 | | | | | | | | |
| 1903 | | | | | | | | |
| Loading Cars, Tons | 8740 | 26922½ | | | | | | |
| Switching | 8740 | 26922½ | | | | | | |
| | 90 28 | 524 40 | 524 40 | 060 | 1461 66 | 153 66 | 1615 32 | 060 |
| | | 166 10 | 256 38 | 029 | 173 15 | 181 84 | 354 99 | 013 |
| Total Loading Cars | 90 28 | 690 50 | 780 78 | 089 | 1634 81 | 335 50 | 1970 31 | 078 |
| Loading Vessels | 197 54 | 893 81 | 1098 15 | 153 | 57 62 | 702 00 | 827 44 | 131 |
| Grand Total | 30721 71 | 221510 01 | 252231 73 | 17 765 | 61035 08 | 513116 92 | 574151 95 | 14 769 |
| Construction Acc't. Not Sunk Off | | | 27153 91 | | | | 34256 41 | |
| Improvement Acc't. Not Sunk Off | | | 66401 61 | | | | 3515 03 | |
| Cost Per Ton For Labor | | | | 2 163 | | | | 1 570 |
| SUMMARY OF COST PER TON. | | | | | | | | |
| | On Yard | On Cars | On Vessel | On Yard | On Cars | On Vessel | Yield 04 | Yield 08 |
| Cost on yard, as above | 17 633 | 17 633 | 17 633 | 14 696 | 14 696 | 14 696 | Ore 58½ | Ore 58½ |
| Cost to load, as above | | 089 | 153 | 073 | 131 | 131 | Coal 88½ | Coal 86¾ |
| Total | 17 633 | 17 722 | 17 786 | 14 696 | 14 769 | 14 827 | Flux 176 | Flux 184 |
| Com. and Expenses, Cleveland Office | 350 | 350 | 350 | 350 | 350 | 350 | | |
| Total Cost | 17 983 | 18 072 | 18 136 | 15 046 | 15 119 | 15 177 | | |

THE CLEVELAND CLIFFS IRON COMPANY
Pioneer Furnace No. 1.

COMPARATIVE STATEMENT OF REFINED ALCOHOL COST SHEET FOR 1903 AND 1904.

| Plant No. 1. | GALLONS PRODUCED YEAR 1904, 50124½ | | | | | | GALLONS PRODUCED YEAR 1903, 22505½ | | | | | | | | | |
|-----------------------------------|------------------------------------|-------------|--------------|--------------|--------------|--------------|------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|---------------|--|
| | Labor | | Supplies | | Total | | Cost per Gal. | | Labor | | Supplies | | Total | | Cost per Gal. | |
| GENERAL EXPENSES: | | | | | | | | | | | | | | | | |
| Office Expense | 1078 | 86 | 413 | 53 | 1491 | 39 | 030 | 1500 | 60 | 479 | 18 | 1979 | 78 | 008 | | |
| Fire Insurance | | | 3270 | 00 | 3270 | 00 | 065 | | | 4950 | 00 | 4950 | 00 | 022 | | |
| Analysis | 322 | 33 | 67 | 30 | 389 | 63 | 008 | 623 | 68 | 67 | 73 | 691 | 41 | 003 | | |
| Taxes | | | 654 | 43 | 654 | 43 | 013 | 000 | 00 | 550 | 00 | 550 | 00 | 003 | | |
| Accident | 6 | 71 | 370 | 35 | 377 | 06 | 007 | | | | | | | 003 | | |
| Total | 1407 | 00 | 4774 | 61 | 6183 | 51 | 123 | 2124 | 28 | 6046 | 91 | 8171 | 19 | 036 | | |
| MAINTENANCE: | | | | | | | | | | | | | | | | |
| Tanks and Stills | 288 | 46 | 996 | 02 | 1284 | 48 | 026 | 842 | 65 | 1180 | 14 | 2022 | 79 | 009 | | |
| Condensers | 503 | 58 | 343 | 19 | 846 | 77 | 016 | 176 | 63 | 1296 | 48 | 1473 | 11 | 007 | | |
| Machinery | 72 | 41 | 27 | 40 | 99 | 81 | 002 | 188 | 83 | 190 | 81 | 379 | 64 | 002 | | |
| Boilers | 1003 | 13 | 828 | 99 | 1832 | 12 | 037 | 203 | 50 | 395 | 59 | 599 | 09 | 003 | | |
| Fans and Pulleys | 27 | 05 | 121 | 96 | 149 | 01 | 003 | 130 | 97 | 315 | 50 | 436 | 47 | 002 | | |
| Smoke Mains | 768 | 59 | 515 | 75 | 1284 | 34 | 026 | 502 | 33 | 3231 | 24 | 3733 | 57 | 017 | | |
| Buildings | 80 | 74 | 120 | 15 | 206 | 89 | 004 | 587 | 24 | 238 | 36 | 825 | 60 | 003 | | |
| Water Supply | 23 | 36 | | 93 | 24 | 29 | 001 | 21 | 95 | 76 | 39 | 98 | 34 | 000 | | |
| Cleaning Up | 10 | 36 | 6 | 72 | 17 | 08 | 000 | 221 | 61 | 6 | 46 | 228 | 07 | 001 | | |
| Total | 2777 | 08 | 2967 | 11 | 5744 | 79 | 115 | 2365 | 71 | 6930 | 07 | 9796 | 68 | 044 | | |
| OPERATING: | | | | | | | | | | | | | | | | |
| Superintendent | 608 | 00 | | | 608 | 00 | 012 | 687 | 50 | | | 687 | 50 | 003 | | |
| Stillmen | 1609 | 61 | | | 1609 | 61 | 032 | 5306 | 06 | | | 5306 | 06 | 024 | | |
| Engineers | 393 | 05 | | | 393 | 05 | 008 | 1412 | 53 | 25 | | 1412 | 78 | 007 | | |
| Firemen | 505 | 97 | | | 506 | 32 | 010 | 2375 | 86 | 49 | | 2376 | 35 | 010 | | |
| Machinery | | | 51 | 21 | 51 | 21 | 001 | | | 210 | 31 | 210 | 31 | 001 | | |
| Boilers | 81 | 17 | 18 | 98 | 100 | 15 | 002 | 290 | 11 | 291 | 59 | 581 | 70 | 002 | | |
| Fuel | 250 | 47 | 6616 | 68 | 6867 | 15 | 137 | 1046 | 26 | 30581 | 80 | 31628 | 06 | 140 | | |
| Electric Light | 11 | 93 | 62 | 94 | 74 | 87 | 001 | 215 | 88 | 141 | 24 | 357 | 12 | 002 | | |
| Lime | 47 | 30 | 684 | 60 | 731 | 80 | 015 | 132 | 04 | 6260 | 00 | 6392 | 64 | 028 | | |
| Chemicals | | | 84 | 30 | 84 | 30 | 002 | | | 546 | 80 | 546 | 80 | 002 | | |
| Hose | 1 | 12 | 2 | 26 | 3 | 38 | 000 | 6 | 38 | 401 | 51 | 407 | 89 | 002 | | |
| Total | 3508 | 52 | 7521 | 32 | 11029 | 84 | 220 | 11472 | 62 | 38433 | 99 | 49906 | 61 | 221 | | |
| Cost of Production | 7694 | 10 | 15263 | 04 | 22957 | 14 | 458 | 16462 | 61 | 51411 | 87 | 67874 | 48 | 301 | | |
| DEPRECIATION: | | | | | | | | | | | | | | | | |
| Construction Account | | | 3139 | 08 | 3139 | 08 | 062 | | | 4177 | 80 | 4177 | 80 | 019 | | |
| Improvement Account | | | 9105 | 44 | 9105 | 44 | 182 | | | 12833 | 26 | 12833 | 26 | 057 | | |
| Over-run Chemical Supplies | | | 110 | 05 | 110 | 05 | 002 | | | | | | | 003 | | |
| Total | | | 12134 | 47 | 12134 | 47 | 242 | | | 17011 | 06 | 17011 | 06 | 076 | | |
| Total Cost | 7694 | 10 | 27397 | 51 | 35091 | 61 | 700 | 16462 | 61 | 68422 | 93 | 84885 | 54 | 377 | | |
| LOADING AND SWITCHING: | | | | | | | | | | | | | | | | |
| Barrels, Gal. 1904 | 1903 | | | | | | | | | | | | | | | |
| 56362½ | 13573 | | | | | | | | | | | | | | | |
| Loading " " | 221010 | 23 | 25 | 1853 | 70 | 1853 | 70 | 033 | 103 | 25 | 6752 | 50 | 6752 | 50 | 032 | |
| Switching " " | | 4 | 90 | 4 | 22 | 9 | 12 | 000 | 10 | 92 | 000 | 00 | 103 | 25 | 009 | |
| Total | | 28 | 15 | 1857 | 92 | 1862 | 07 | 033 | 114 | 17 | 6764 | 02 | 6878 | 19 | 032 | |
| Total Cost on Cars Year | | 7722 | 25 | 29255 | 43 | 36977 | 68 | 737 | 16576 | 78 | 75186 | 95 | 91763 | 73 | | |
| Cost per Gallon Year | | | | | | | | | | | | | | | 407 | |
| Construction Account not Sunk off | | | | | 2580 | 37 | | | | | | 9494 | 56 | | | |
| Improvement Account not Sunk off | | | | | 40089 | 02 | | | | | | 80175 | 48 | | | |
| Smoke Rec'd from 11632 Cords Year | | | | | | | | | | | | | | | | |
| Yield of Alcohol per cord of Wood | | | | | | | 429 | | | | | | | | | |

Impossible to determine yield for year on account allowing smoke to escape in air while plant was not ready to receive it.

The Cleveland-Cliffs Iron
PIONEER FURNACE No. 1

COMPARATIVE STATEMENT

REFINED ALCOHOL

PLANT NO. 1

1903

&

1904

RECEIVED

MAR 28 1905

| 1903 | 1904 | 1905 | 1906 | 1907 | 1908 | 1909 | 1910 | 1911 | 1912 | 1913 | 1914 | 1915 | 1916 | 1917 | 1918 | 1919 | 1920 | 1921 | 1922 | 1923 | 1924 | 1925 | 1926 | 1927 | 1928 | 1929 | 1930 |
|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 |
| 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 |
| 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 |
| 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 |
| 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 |
| 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 |
| 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 900 |
| 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 | 1000 |

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THE CLEVELAND CLIFFS IRON CO.

PIONEER BRNACE.

CRUDE Refined Alcohol Cost Sheet.

PLANT No 1

MONTH OF YEAR

190

Gallons Produced, 1 Month,
 Gallons Produced, 2 Months 47579 1/2

| | Labor | Supplies | Total | Cost per Gallon | |
|--|----------------|-----------------|-----------------|-----------------|------------|
| | | | | Total Months | Year Mos. |
| GENERAL EXPENSES | | | | | |
| Office Expense | 224 25 | 139 07 | 363 32 | | 008 |
| Fire Insurance | | 915 00 | 915 00 | | 019 |
| Analysis | 99 56 | 7 60 | 107 16 | | 002 |
| Taxes | | 133 34 | 133 34 | | 003 |
| Accident | | | | | |
| MAINTENANCE Total | 323 81 | 1195 01 | 1518 82 | | 032 |
| Tanks and Stills | 411 19 | 2364 98 | 2776 17 | | 057 |
| Condensers | 104 79 | 71 89 | 176 68 | | 004 |
| Machinery | 24 55 | 8 64 | 33 19 | | 001 |
| Boilers | 36 56 | 36 88 | 73 44 | | 002 |
| Fans and Pulleys | 148 97 | 484 80 | 633 77 | | 013 |
| Smoke Mains | 566 02 | 506 92 | 1072 94 | | 022 |
| Buildings | 52 30 | 18 90 | 71 20 | | 002 |
| Water Supply | | | | | |
| Ditch Gas Main | 238 30 | 1 61 | 239 91 | | 005 |
| Cleaning Up | | | | | |
| Total | 1582 68 | 3494 62 | 5077 30 | | 106 |
| OPERATING | | | | | |
| Superintendent | 125 00 | | 125 00 | | 003 |
| Stillmen | 1030 59 | | 1030 59 | | 022 |
| Engineers | 251 10 | | 251 10 | | 005 |
| Firemen | 332 50 | 21 | 332 71 | | 007 |
| Machinery | | 48 31 | 48 31 | | 001 |
| Boilers | 36 77 | 11 82 | 48 59 | | 001 |
| Fuel | 169 10 | 5116 86 | 5285 96 | | 111 |
| Electric Light | 50 77 | 55 89 | 106 66 | | 002 |
| Lime | 32 06 | 657 00 | 689 06 | | 014 |
| Chemicals | | 75 00 | 75 00 | | 002 |
| Total | 2027 89 | 5965 09 | 7992 98 | | 168 |
| Cost of Production | 3934 38 | 10654 72 | 14589 10 | | 306 |
| DEPRECIATION | | | | | |
| Construction Account | | 759 60 | 759 60 | | 016 |
| Improvement Account | | 2333 32 | 2333 32 | | 049 |
| Total | | 3092 92 | 3092 92 | | 065 |
| Total Cost | 3934 38 | 13747 64 | 17682 02 | | 371 |
| LOADING AND SWITCHING | | | | | |
| Barrels Gals. 50247 1/2 | | 554 51 | 554 51 | | 011 |
| Loading " " | 19 16 | | 19 16 | | 000 |
| Switching " " | 2 23 | 2 44 | 4 67 | | 000 |
| Total | 21 39 | 556 95 | 578 34 | | 011 |
| Total Cost on Cars 1 Month | | | | | |
| Cost per Gallon 1 " | | | | | |
| Total Cost on Cars 2 Months | 3955 77 | 14304 59 | 18260 36 | | 383 |
| Cost per Gallon " " | | | | | |
| Construction Account not sunk off | | | | | |
| Improvement " " " " | | | | | |
| Smoke Rec'd from " Cords, 1 Mo. | | | | | |
| " " " 9702 " 2 Mos. | | | | | |
| Yield of Alcohol per Cord of Wood | | | | 4 90 | |
| " Pyroligneous Acid per Cord of wood | | | | | |
| Average cost per gallon, plants No. 1 and 2. | | | | | |

Crude ALCOHOL COST SHEET.

Plant No. 1

MONTH OF YEAR 1904.

H. Niedecken Co., Mfg. Stationers, Milwaukee. 99,190.

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THE CLEVELAND-CLIFFS IRON COMPANY.
Pioneer Furnace No. 1

COMPARATIVE STATEMENT OF ACETATE COST SHEETS FOR 1903 AND 1904.

| Plant No. 1 | POUNDS PRODUCED 1904, 809650 Average Per Day 6882 | | | | POUNDS PRODUCED 1903, 202208 Average Per Day 5777 | | | |
|---|--|----------------|----------------|--------------|--|----------------|-----------------|---------------|
| | Labor | Supplies | Total | Cost Per Lb. | Labor | Supplies | Total | Cost Per Cwt. |
| GENERAL EXPENSE: | | | | | | | | |
| Office Expense | 510 43 | 201 32 | 711 75 | 088 | 645 37 | 193 15 | 843 52 | 042 |
| Analysis | 70 34 | 13 51 | 82 85 | 010 | 111 06 | 13 06 | 125 02 | 006 |
| Fire Insurance | | 2 45 | 2 45 | 000 | | 11 00 | 11 00 | 000 |
| Total | 580 77 | 216 28 | 797 05 | 098 | 757 33 | 222 21 | 979 54 | 048 |
| MAINTENANCE: | | | | | | | | |
| Buildings | 5 52 | 3 62 | 9 14 | 001 | 45 99 | 1 68 | 47 67 | 003 |
| Tanks | 25 71 | 3 19 | 28 90 | 003 | 14 83 | 48 86 | 63 69 | 003 |
| Conveyor | 9 47 | 22 38 | 31 85 | 004 | 9 57 | 13 14 | 22 71 | 001 |
| Dryer | 52 92 | 30 92 | 83 90 | 010 | 15 47 | 6 04 | 21 51 | 001 |
| Piping | 3 48 | 3 80 | 12 37 | 002 | 23 97 | 74 46 | 98 43 | 005 |
| Boilers | 341 24 | 297 79 | 639 03 | 079 | | 4 67 | 4 67 | 000 |
| Generator | 2 29 | 39 | 2 68 | 000 | 10 20 | 93 | 11 13 | 001 |
| Motors | 16 70 | 1 74 | 18 44 | 002 | 5 19 | 84 | 6 03 | 000 |
| Cleaning Up | 6 30 | | 6 30 | 001 | | | | |
| Total | 463 69 | 368 92 | 832 61 | 102 | 125 22 | 150 62 | 275 84 | 014 |
| OPERATING: | | | | | | | | |
| Raking | 270 34 | | 270 34 | 034 | 742 82 | 15 | 742 97 | 037 |
| Skimming | 448 18 | | 448 18 | 055 | 1250 17 | 7 48 | 1257 65 | 062 |
| Engineers | 00 | | 00 | | 00 | | 00 | |
| Firemen | 279 45 | 06 | 279 51 | 034 | 622 23 | 1 25 | 623 48 | 031 |
| Fuel | 148 21 | 3703 71 | 3851 92 | 476 | 214 77 | 7176 49 | 7391 26 | 365 |
| Electric Light | 7 55 | 15 96 | 23 51 | 003 | 39 62 | 35 94 | 75 56 | 004 |
| Boilers | 31 35 | 9 06 | 40 41 | 005 | | | | |
| Pumps | 6 40 | | 6 40 | 001 | | | | |
| Total | 1191 48 | 3728 79 | 4920 27 | 608 | 2869 61 | 7221 31 | 10090 92 | 499 |
| Cost Of Production | 2235 94 | 4313 99 | 6549 93 | 808 | 3752 16 | 7594 14 | 11346 30 | 561 |
| DEPRECIATION: | | | | | | | | |
| Improvement | | 1500 00 | 1500 00 | 186 | | 1500 00 | 1500 00 | 074 |
| Total | 2235 94 | 5813 99 | 8049 93 | 994 | 3752 16 | 9094 14 | 12846 30 | 635 |
| LOADING & SWITCHING: | | | | | | | | |
| Sacks | 809650 202208 | 309 50 | 309 50 | 038 | 1 66 | 719 55 | 721 21 | 036 |
| Loading | 791930 202208 | 33 86 | 33 86 | 004 | 74 14 | | 74 14 | 004 |
| Switching | 791930 202208 | 4 61 | 4 13 | 3 74 | 8 53 | 8 78 | 17 31 | 001 |
| Storing | 412095 | | | | 231 44 | 24 70 | 256 14 | 015 |
| Total | 28 47 | 313 63 | 352 10 | 043 | 315 77 | 753 03 | 1068 80 | 053 |
| Total Cost On Cars | 2274 41 | 6127 62 | 8402 03 | 1037 | 4067 93 | 9847 17 | 13915 10 | 688 |
| Improvement Acc't. Not Sunk Off Yield Per Cord Of Wood | | | 10224 60 | 69 | | | | |
| Smoke Received from Cords | 1904 11682 | | | | | | | |

The Cleveland-Cliffs Iron Co

PIONEER FURNACE No. 1

ANALYSIS OF IRON ORE

COMPARATIVE STATEMENT

ACETATE

PLANT NO. 1

1903

&

1904

| Sample No. | Date | Location | Depth | 1903 | | 1904 | |
|------------|-------|----------|--------|-------|------|--------|--------|
| | | | | Fe % | Si % | Fe % | Si % |
| 100 | 03 03 | 01 01 | 78 813 | 00 01 | 800 | 87 817 | 80 108 |
| 101 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 102 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 103 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 104 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 105 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 106 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 107 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 108 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 109 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 110 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 111 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 112 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 113 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 114 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 115 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 116 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 117 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 118 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 119 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 120 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 121 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 122 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 123 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 124 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 125 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 126 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 127 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 128 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 129 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 130 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 131 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 132 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 133 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 134 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 135 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 136 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 137 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 138 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 139 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 140 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 141 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 142 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 143 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 144 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 145 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 146 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 147 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 148 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 149 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |
| 150 | 03 03 | 01 01 | 78 811 | 00 01 | 800 | 85 88 | 80 81 |

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THE CLEVELAND-CLIFFS IRON COMPANY.
Pioneer Furnace No. 1

COMPARATIVE STATEMENT OF ACETATE COST SHEETS FOR 1903 AND 1904.

| Plant No. 2 | POUNDS PRODUCED 1904, 740910 | | | | POUNDS PRODUCED 1903, 1061433 | | | |
|--------------------------------------|------------------------------|----------------|----------------|---------------|-------------------------------|----------------|-----------------|---------------|
| | Average Per Day | | | 5348 | Average Per Day | | | 4005 |
| | Labor | Supplies | Total | Cost Per Cwt. | Labor | Supplies | Total | Cost Per Cwt. |
| GENERAL EXPENSE: | | | | | | | | |
| Office Expense | 510 42 | 201 30 | 711 72 | 096 | 645 37 | 193 53 | 838 90 | 079 |
| Analysis | 70 28 | 12 49 | 82 77 | 011 | 111 94 | 13 06 | 125 00 | 012 |
| Total | 580 70 | 213 79 | 794 49 | 107 | 757 31 | 206 59 | 963 90 | 091 |
| MAINTENANCE: | | | | | | | | |
| Buildings | | 2 93 | 2 93 | 001 | 26 83 | 28 00 | 54 83 | 005 |
| Tanks | 2 07 | 57 | 2 64 | 000 | 76 00 | 45 12 | 121 72 | 012 |
| Dryer | | | | | 74 81 | 25 04 | 99 85 | 010 |
| Ovens | | | | | 2 12 | 30 | 2 42 | 000 |
| Piping | | | | | 10 44 | 14 84 | 25 28 | 002 |
| Boilers | 26 24 | 48 30 | 74 54 | 010 | 62 78 | 81 68 | 144 46 | 014 |
| Pumps | | | | | 4 27 | 43 | 4 70 | 000 |
| Total | 28 31 | 51 80 | 80 11 | 011 | 257 85 | 195 41 | 453 26 | 043 |
| OPERATING: | | | | | | | | |
| Raking | 304 32 | 1 14 | 305 46 | 041 | 702 12 | 4 30 | 706 42 | 067 |
| Skimming | 487 77 | | 487 77 | 066 | 1195 85 | 22 | 1196 07 | 112 |
| Engineers | 198 36 | | 198 36 | 027 | 456 61 | | 456 61 | 043 |
| Firemen | 187 51 | 04 | 187 55 | 025 | 304 26 | 1 07 | 305 93 | 028 |
| Fuel | 98 07 | 3704 97 | 3803 04 | 513 | 181 41 | 6672 28 | 6853 69 | 645 |
| Electric Light | 7 53 | 15 29 | 22 82 | 003 | 39 58 | 19 13 | 58 71 | 006 |
| Boilers | 52 80 | 27 26 | 80 06 | 011 | 9 12 | 8 23 | 17 35 | 002 |
| Pumps | | | | | | 9 00 | 9 00 | 001 |
| Total | 1336 36 | 3748 70 | 5085 06 | 686 | 2888 95 | 6714 83 | 9603 78 | 904 |
| Cost of Production | 1945 37 | 4014 29 | 5959 66 | 804 | 3904 11 | 7116 83 | 11020 94 | 1 038 |
| DEPRECIATION: | | | | | | | | |
| Construction | | 741 00 | 741 00 | 100 | | 741 00 | 741 00 | 070 |
| Total Cost | 1945 37 | 4755 29 | 6700 66 | 904 | 3904 11 | 7857 83 | 11761 94 | 1 108 |
| LOADING & SWITCHING: | | | | | | | | |
| Sacks | 740910 | 1061433 | | | | | | |
| Loading | 39 40 | | 39 40 | 005 | 64 87 | | 64 87 | 006 |
| Switching | 5 37 | 5 03 | 10 40 | 001 | 5 43 | 5 28 | 10 71 | 001 |
| Total | 44 77 | 384 53 | 429 30 | 057 | 70 30 | 533 07 | 603 37 | 057 |
| Total Cost On Cars | 1990 14 | 5139 82 | 7129 96 | 962 | 3974 41 | 8390 90 | 12365 31 | 1 165 |
| Improvement Acc't. Not Sunk Off | | | 5808 15 | | | | 6049 15 | |
| Yield per Cord of Wood | | | | 123 | | | | 120 |
| Smoke Received from 1904 1903 | | | | | | | | |
| Cords | 6020 | 8872 | | | | | | |

The Cleveland-Cliffs Iron Co.,

PIONEER FURNACE No. 1

COMPARATIVE STATEMENT

ACETATE

PLANT NO. 2

| | 1903 | 1904 | | | |
|------------------|----------------|----------------|--|--|--|
| General Expenses | 111 00 | 111 00 | | | |
| Office Expenses | 111 00 | 111 00 | | | |
| Analysis | 111 00 | 111 00 | | | |
| Total | 333 00 | 333 00 | | | |
| Salaries | 100 00 | 100 00 | | | |
| Wages | 100 00 | 100 00 | | | |
| Travel | 100 00 | 100 00 | | | |
| Boarding | 100 00 | 100 00 | | | |
| Expenses | 100 00 | 100 00 | | | |
| Repairs | 100 00 | 100 00 | | | |
| Light | 100 00 | 100 00 | | | |
| Telephone | 100 00 | 100 00 | | | |
| Postage | 100 00 | 100 00 | | | |
| Printing | 100 00 | 100 00 | | | |
| Stationery | 100 00 | 100 00 | | | |
| Books | 100 00 | 100 00 | | | |
| Supplies | 100 00 | 100 00 | | | |
| Insurance | 100 00 | 100 00 | | | |
| Interest | 100 00 | 100 00 | | | |
| Depreciation | 100 00 | 100 00 | | | |
| Amortization | 100 00 | 100 00 | | | |
| Losses | 100 00 | 100 00 | | | |
| Profit | 100 00 | 100 00 | | | |
| Total | 1000 00 | 1000 00 | | | |

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Improvement Acct. for 1903
Total cost of 1903
Total cost of 1904
Total cost of 1905

THE CLEVELAND CLIFFS IRON COMPANY.
Pioneer Furnace No. 1

COMPARATIVE STATEMENT OF REFINED ALCOHOL COST SHEET FOR 1903 AND 1904.

| PLANT NO. 2 | GALLONS PRODUCED 1904, 43912½ | | | | | | GALLONS PRODUCED 1903, 66588 | | | | | | | |
|--|-------------------------------|-----------|--------------|-----------|--------------|-----------|------------------------------|-------------|-----------|--------------|-----------|--------------|-----------|---------------|
| | Labor | | Supplies | | Total | | Cost Per Gal. | Labor | | Supplies | | Total | | Cost Per Gal. |
| GENERAL EXPENSE: | | | | | | | | | | | | | | |
| Office Expense | 1309 | 11 | 543 | 30 | 1852 | 41 | 042 | 1612 | 34 | 663 | 27 | 2275 | 61 | 034 |
| Fire Insurance | | | 2250 | 00 | 2250 | 00 | 051 | | | 2250 | 00 | 2250 | 00 | 034 |
| Analysis | 421 | 88 | 74 | 91 | 496 | 79 | 011 | 671 | 78 | 78 | 26 | 750 | 04 | 011 |
| Taxes | | | 787 | 77 | 787 | 77 | 018 | | | 813 | 63 | 813 | 63 | 012 |
| Total | 1730 | 99 | 3655 | 98 | 5386 | 97 | 122 | 2284 | 12 | 3805 | 16 | 6089 | 28 | 091 |
| MAINTENANCE: | | | | | | | | | | | | | | |
| Tanks and Stills | 176 | 51 | 153 | 72 | 330 | 23 | 007 | 290 | 45 | 1238 | 98 | 1529 | 43 | 023 |
| Condensers | 3 | 60 | 14 | 04 | 17 | 64 | 001 | | | | | 83 | 20 | 001 |
| Machinery | 75 | 38 | 199 | 57 | 274 | 95 | 006 | 24 | 40 | 58 | 80 | | | |
| Boilers | 54 | 99 | 98 | 10 | 153 | 09 | 004 | 196 | 31 | 402 | 26 | 598 | 57 | 009 |
| Gas Mains | 4 | 09 | | 79 | 4 | 88 | 000 | 213 | 78 | 436 | 28 | 650 | 00 | 010 |
| Buildings | 31 | 17 | 10 | 13 | 41 | 30 | 001 | 31 | 09 | 7 | 70 | 38 | 79 | 000 |
| Water Supply | | | | 07 | | | 48 | | | | | | | |
| Ditch | 46 | 87 | | | 46 | 87 | 001 | 100 | 14 | | 12 | 100 | 26 | 002 |
| Cleaning Up | 14 | 85 | | | 14 | 85 | 000 | 4 | 67 | | 26 | 4 | 93 | 000 |
| Total | 407 | 87 | 476 | 42 | 884 | 29 | 020 | 860 | 84 | 2144 | 40 | 3005 | 24 | 045 |
| OPERATING: | | | | | | | | | | | | | | |
| Superintendent | 733 | 00 | | | 733 | 00 | 016 | 750 | 00 | | | 750 | 00 | 011 |
| Stillmen | 1371 | 22 | | | 1371 | 22 | 032 | 2042 | 51 | 5 | 00 | 2947 | 51 | 044 |
| Engineers | 390 | 74 | | | 390 | 74 | 009 | 914 | 05 | | | 914 | 05 | 014 |
| Firemen | 375 | 07 | | 14 | 375 | 21 | 009 | 612 | 75 | 3 | 57 | 616 | 32 | 010 |
| Machinery | | | 100 | 48 | 100 | 48 | 002 | | | 159 | 04 | 159 | 04 | 002 |
| Boilers | 105 | 92 | 54 | 57 | 160 | 49 | 004 | 96 | 65 | 159 | 67 | 256 | 32 | 004 |
| Fuel | 192 | 22 | 7472 | 73 | 7664 | 95 | 175 | 367 | 86 | 15333 | 01 | 15700 | 87 | 236 |
| Electric Light | 45 | 71 | 63 | 34 | 109 | 05 | 002 | 243 | 45 | 109 | 35 | 352 | 80 | 005 |
| Lime | 2 | 46 | 1331 | 30 | 1333 | 76 | 030 | 5 | 00 | 2697 | 00 | 2702 | 00 | 041 |
| Chemicals | | | 114 | 80 | 114 | 80 | 003 | | | 359 | 90 | 359 | 90 | 005 |
| Hose | 1 | 50 | | 78 | 2 | 28 | 000 | 6 | 74 | | 49 | 7 | 23 | 000 |
| Total | 3223 | 84 | 9138 | 14 | 12361 | 98 | 232 | 5939 | 01 | 18827 | 03 | 24766 | 04 | 372 |
| Cost of Production | 5362 | 70 | 13270 | 54 | 18633 | 24 | 424 | 9083 | 97 | 24776 | 59 | 33860 | 56 | 508 |
| DEPRECIATION: | | | | | | | | | | | | | | |
| Construction Improvement | | | 5834 | 88 | 5834 | 88 | 133 | | | 5834 | 88 | 5834 | 88 | 087 |
| | | | | | | | | | | 319 | 00 | 319 | 00 | 005 |
| Total | | | 5834 | 88 | 5834 | 88 | 133 | | | 6153 | 88 | 6153 | 88 | 092 |
| Over-run Chemical Supplies | | | 110 | 05 | 110 | 05 | 003 | | | 160 | 12 | 160 | 12 | 002 |
| Total | | | 5724 | 83 | 5724 | 83 | 130 | | | 5993 | 76 | 5993 | 76 | 090 |
| Total Cost | 5362 | 70 | 18995 | 37 | 24358 | 07 | 554 | 9083 | 97 | 30776 | 35 | 39854 | 32 | 593 |
| LOADING AND SWITCHING: | | | | | | | | | | | | | | |
| Barrels, Gallons | 37631½ | 65219 | | | | | | | | | | | | |
| Loading | 22 | 65 | 1246 | 89 | 1246 | 89 | 033 | | | 1554 | 95 | 1554 | 95 | 030 |
| Switching | 3 | 55 | 3 | 26 | 6 | 81 | 000 | 31 | 47 | | | 31 | 47 | 000 |
| | | | | | | | | 3 | 64 | 3 | 60 | | | 7 |
| Total | 26 | 20 | 1250 | 15 | 1276 | 35 | 034 | 35 | 11 | 1558 | 55 | 1593 | 66 | 030 |
| Total Cost On Cars | 5388 | 90 | 20245 | 52 | 25634 | 42 | 583 | 9119 | 08 | 32328 | 90 | 41447 | 98 | 622 |
| Construction Acc't. Not Sunk Off Yield of Alcohol per Cord of Wood | | | | | 40233 | 58 | 723 | | | | | 46068 | 46 | 751 |
| Smoke Received From | 1904 | 1903 | | | | | | | | | | | | |
| Cords | 6020 | 8872 | | | | | | | | | | | | |

THE CLEVELAND-CLIFFS IRON COMPANY.
Pioneer Furnace No. 1

COMPARATIVE STATEMENT OF WOOD COST SHEETS FOR 1903 AND 1904.

| | P A R S O N S | | | | | | | | M A T H E W S | | | | | | | | L I M E S T O N E | | | | | | | |
|-----------------------|---------------|--------|--------|------|-------|-------|---------------|-------|--------------------------|--------|--------|------|-------|------|---------------|-------|------------------------------|------|--------|------|-------|------|---------------|-------|
| | | | Amount | | | | Cost Per Cord | | | | Amount | | | | Cost Per Cord | | | | Amount | | | | Cost Per Cord | |
| | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | | |
| Cords Produced | 31469½ | 23505½ | | | | | | | 21180½ | 23109½ | | | | | 8592½ | 7033 | | | | | | | | |
| Chopping | | | 23085 | 77 | 17774 | 91 | 887 | 756 | | | 18884 | 62 | 17283 | 66 | 894 | 748 | | | 7698 | 65 | 5209 | 26 | 896 | 741 |
| Stumpage # | | | 39 | 95 | 97 | 06 | 100 | 100 | | | 2370 | 95 | 2574 | 18 | 112 | 111 | | | 945 | 20 | 773 | 53 | 110 | 110 |
| Foreman & Measuring | | | 1014 | 32 | 790 | 77 | 032 | 034 | | | 765 | 71 | 788 | 36 | 036 | 034 | | | 345 | 30 | 398 | 33 | 040 | 057 |
| Traveling Expense | | | 190 | 18 | 202 | 36 | 006 | 009 | | | 167 | 25 | 188 | 92 | 008 | 008 | | | 100 | 99 | 130 | 34 | 012 | 018 |
| Exchange | | | 33 | 65 | 28 | 10 | 001 | 001 | | | 52 | 45 | 24 | 60 | 002 | 001 | | | 8 | 75 | 7 | 85 | 001 | 001 |
| General Expense | | | 374 | 11 | 198 | 36 | 011 | 008 | | | 396 | 53 | 235 | 28 | 019 | 010 | | | 131 | 15 | 91 | 17 | 015 | 013 |
| Fire Protection | | | 159 | 26 | 25 | 36 | 005 | 001 | | | 63 | 52 | | | 008 | | | | | | | | | |
| Superintendent | | | 634 | 56 | 608 | 30 | 021 | 026 | | | 664 | 63 | 741 | 94 | 031 | 032 | | | 320 | 81 | 299 | 76 | 087 | 043 |
| Taxes | | | 2103 | 60 | 1133 | 28 | 067 | 048 | | | 1664 | 54 | 2961 | 23 | 080 | 129 | | | | | 874 | 46 | | 124 |
| Spurs & Barns | | | 1051 | 27 | 1217 | 12 | 033 | 052 | | | 1276 | 49 | 3466 | 35 | 060 | 150 | | | 850 | 26 | | | 100 | |
| Total | | | 33716 | 67 | 22075 | 62 | 1 065 | 939 | | | 26306 | 69 | 28264 | 52 | 1 245 | 1 223 | | | 10401 | 11 | 7784 | 70 | 1 211 | 1 107 |
| Cords Shipped | 11142½ | 14269 | | | | | | | 48968½ | 10419 | | | | | 4950½ | 4162½ | | | | | | | | |
| Cost of Wood at Stump | | | 11187 | 38 | 15167 | 93 | 1 004 | 1 063 | | | 52089 | 72 | 12971 | 65 | 1 064 | 1 245 | | | 5926 | 39 | 5050 | 22 | 1 197 | 1 214 |
| Hauling and Loading | | | 8763 | 17 | 12139 | 30 | 786 | 850 | ## | | 45705 | 71 | 10429 | 73 | 933 | 1 001 | | | 3905 | 69 | 3492 | 52 | 789 | 839 |
| Freight | | | 4821 | 00 | 5988 | 00 | 432 | 419 | ## | | 13719 | 06 | 2837 | 00 | 279 | 272 | | | 1631 | 00 | 1436 | 00 | 329 | 345 |
| Swg. in Furnace Yard | | | 404 | 47 | 747 | 39 | 037 | 052 | ## | | 1632 | 82 | 442 | 47 | 033 | 042 | | | 185 | 74 | 171 | 21 | 037 | 041 |
| Piling - Furnace Yard | | ## | 50 | 39 | 378 | 48 | 303 | 227 | ## | | 924 | 32 | 294 | 57 | 389 | 257 | | | 14 | 40 | 171 | 21 | 400 | 312 |
| Total | | | 25226 | 91 | 34421 | 10 | 2 264 | 2 412 | | | 114071 | 63 | 26975 | 42 | 2 329 | 2 589 | | | 11663 | 22 | 10321 | 16 | 2 356 | 2 480 |
| Cords Shipped | | | | | | | | | WOOD BOUGHT FROM JOBBERS | | | | | | | | WOOD ALONG WHITEFISH SHIPPED | | | | | | | |
| | | | Amount | | | | Cost Per Cord | | | | Amount | | | | Cost Per Cord | | | | Amount | | | | Cost Per Cord | |
| | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | 1903 | 1904 | | |
| 405½ | 123½ | | | | | | | | | | | | | 25½ | | | | | | | | | | |
| | | 683 | 18 | 204 | 32 | 1 682 | 1 650 | | | | | 53 | 84 | | | 2 094 | | | | | | | | |
| | | 151 | 78 | 41 | 46 | 374 | 335 | | | | | 6 | 00 | | | 233 | | | | | | | | |
| | | 16 | 98 | 8 | 27 | 042 | 073 | | | | | | 96 | | | 033 | | | | | | | | |
| Total | | | 851 | 94 | 254 | 05 | 2 098 | 2 058 | | | | | 60 | 80 | | 2 360 | | | | | | | | |

REMARKS:

< 1903 - 399½ Cords cut on J. I. Hardy's land
1904 - 970½ Cords cut on J. I. Hardy's land

< 1903 - Optg. Portable .181
1903 - Loading & Hauling 752

< 1903 - 166 cords
1904 - 1669½ cords

< 1903 - 2376½ Cords
1904 - 1143½ Cords

< 1903 - 36 Cords
1904 - 549½ Cords