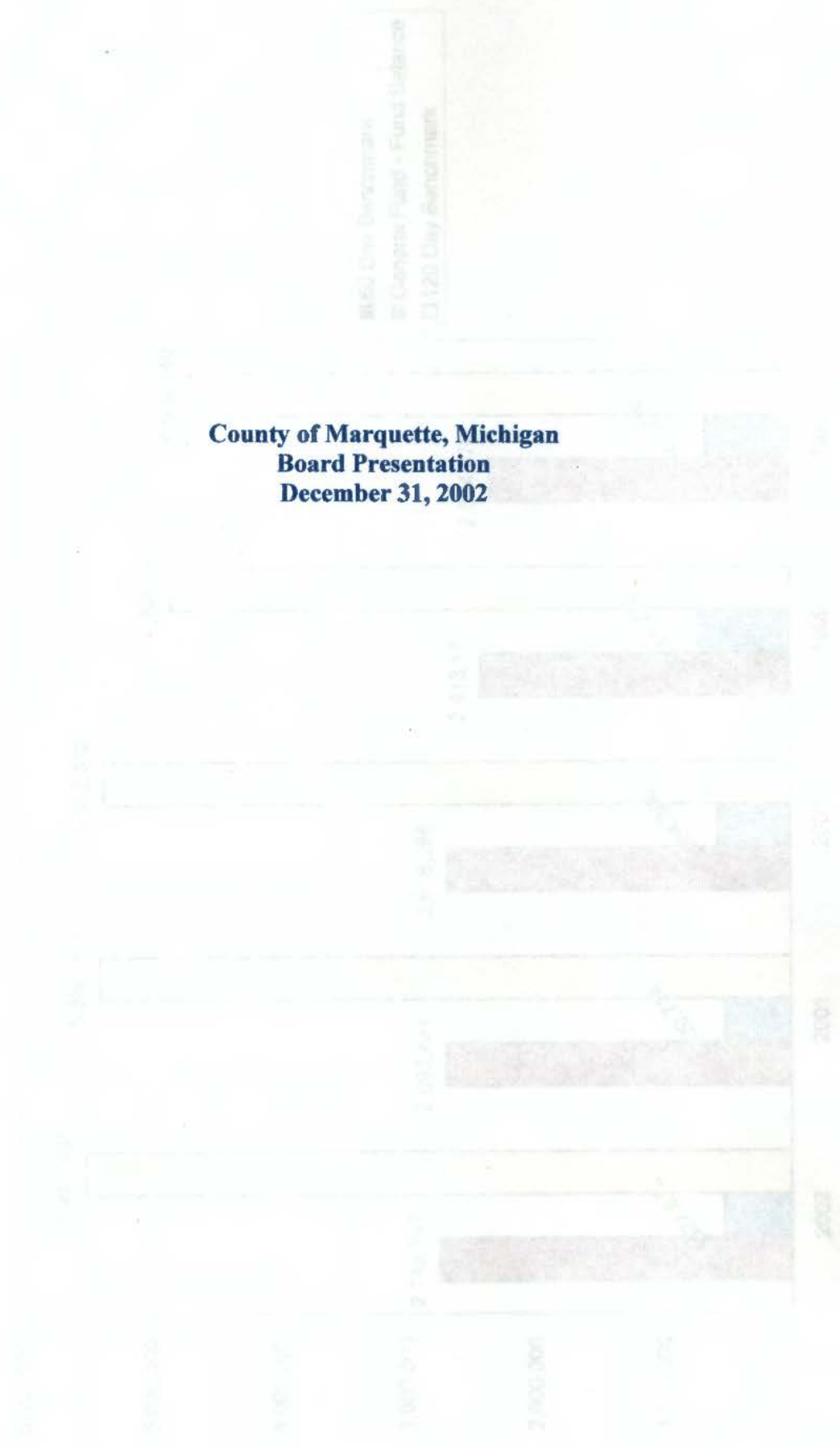
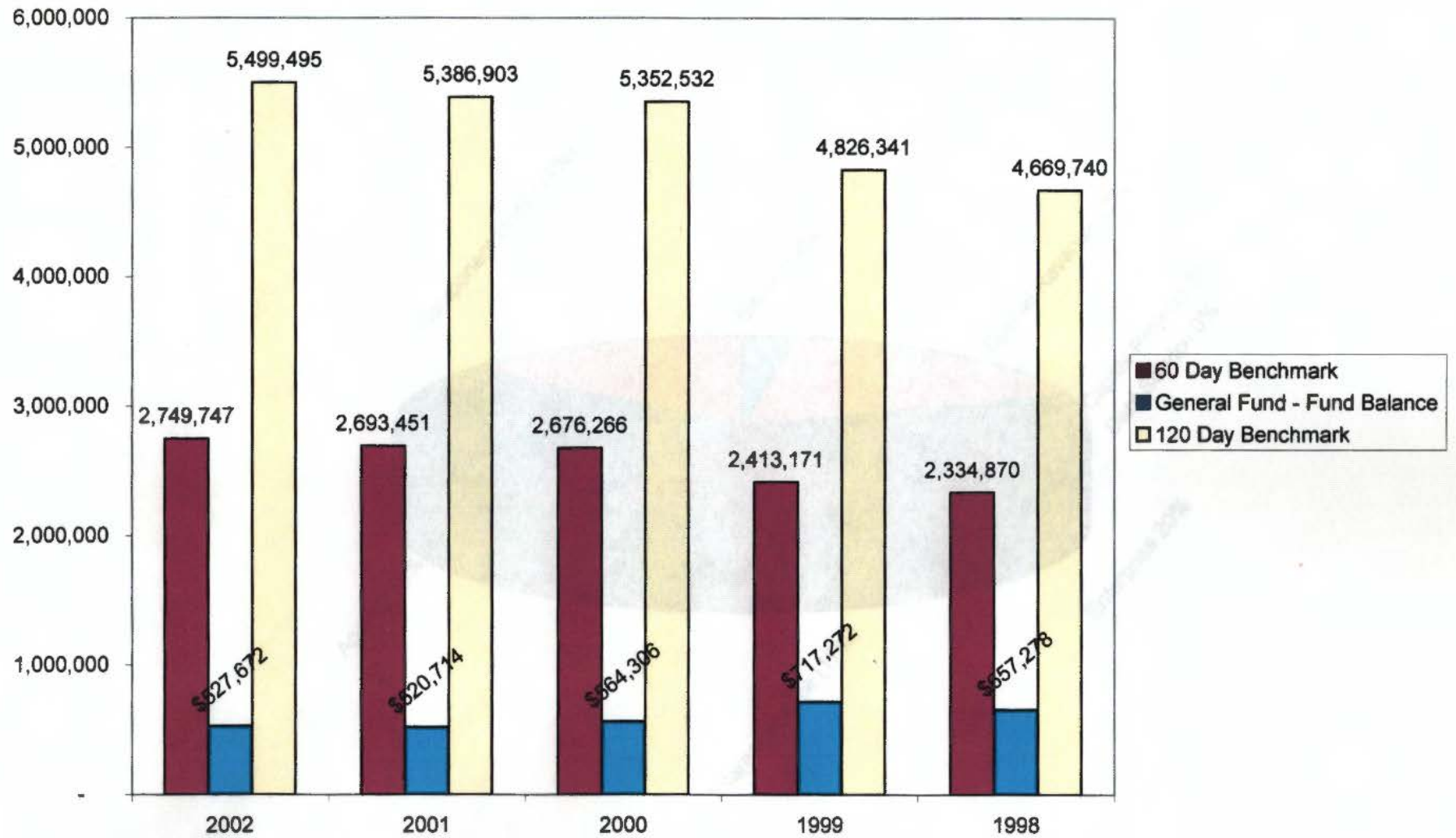


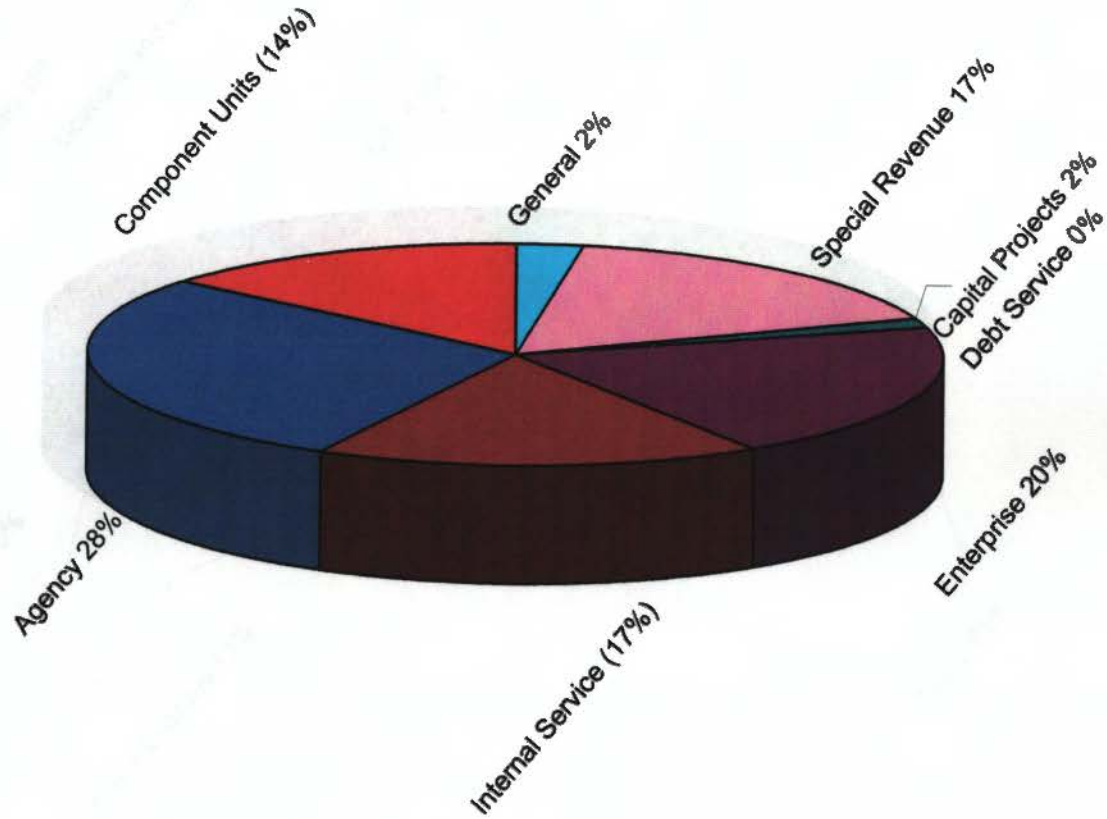
**County of Marquette, Michigan  
Board Presentation  
December 31, 2002**



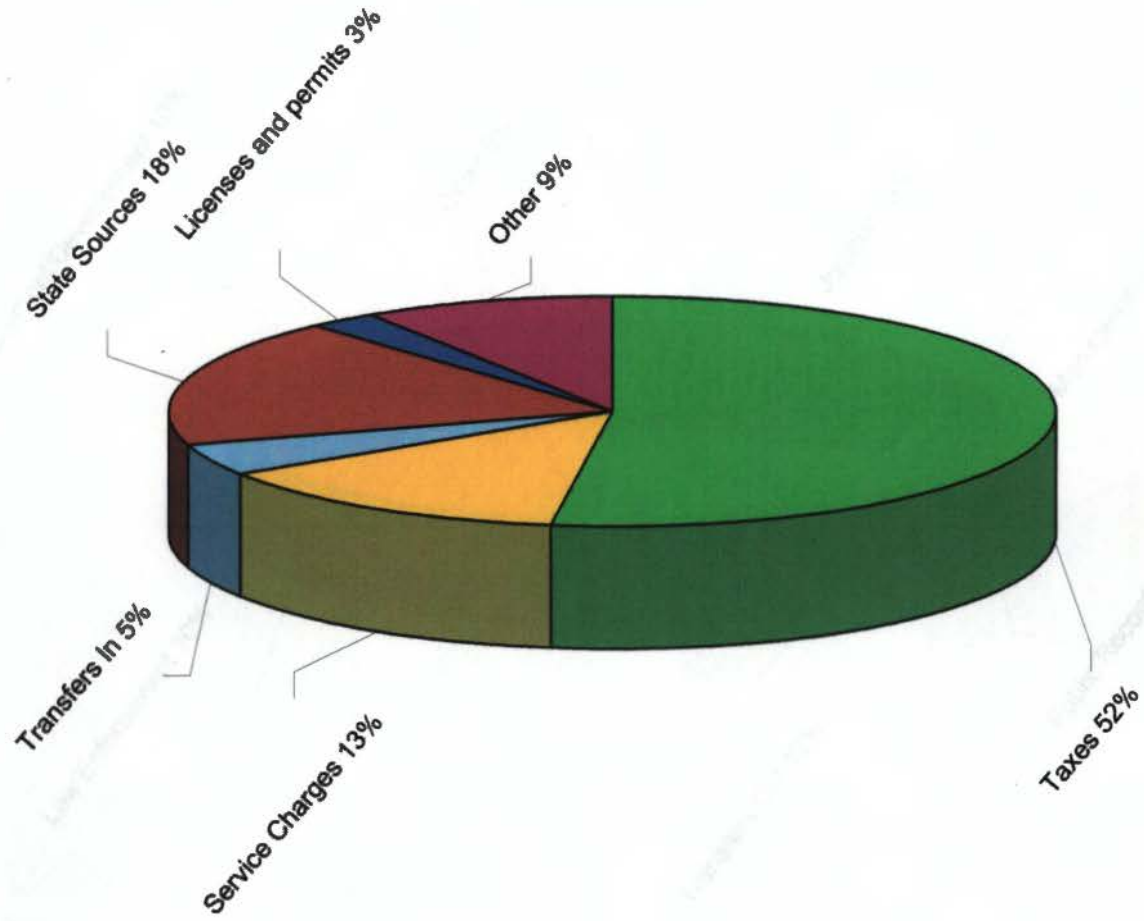
### Marquette County General Fund - Fund Balance



**Marquette County**  
**Cash By Fund Type-2002**  
**\$27,706,125**



**Marquette County**  
**General Fund Revenues - 2002**  
**\$16,734,588**



**Marquette County**  
**General Fund Expenditures - 2002**  
**\$16,727,630**

Resource Management/Development 10%

Other 9%

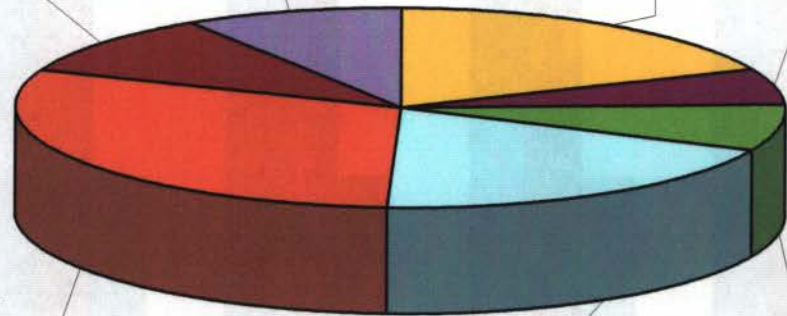
Judicial 18%

Management 6%

Law Enforcement 30%

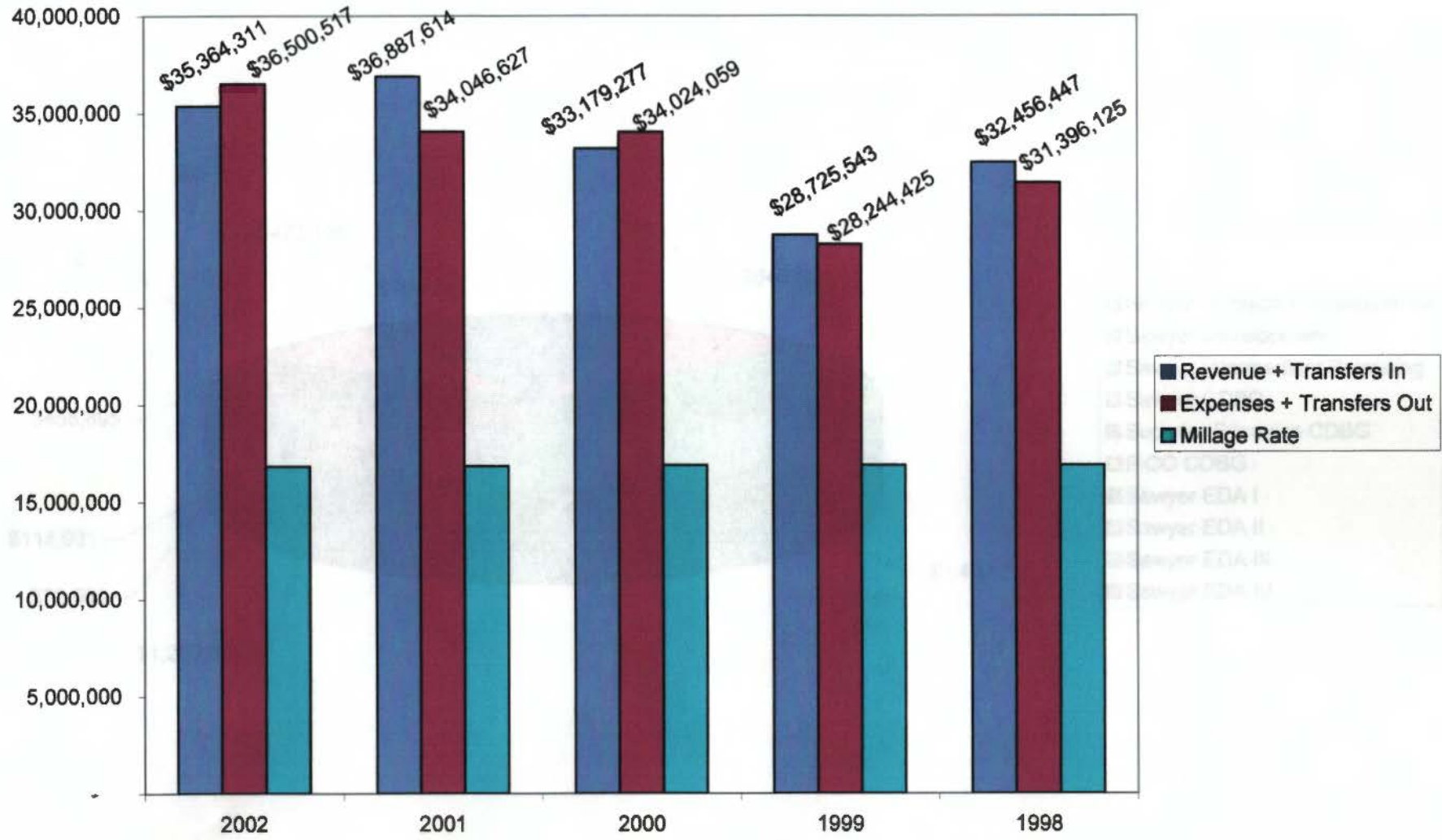
Transfers Out 19%

Public Records 8%

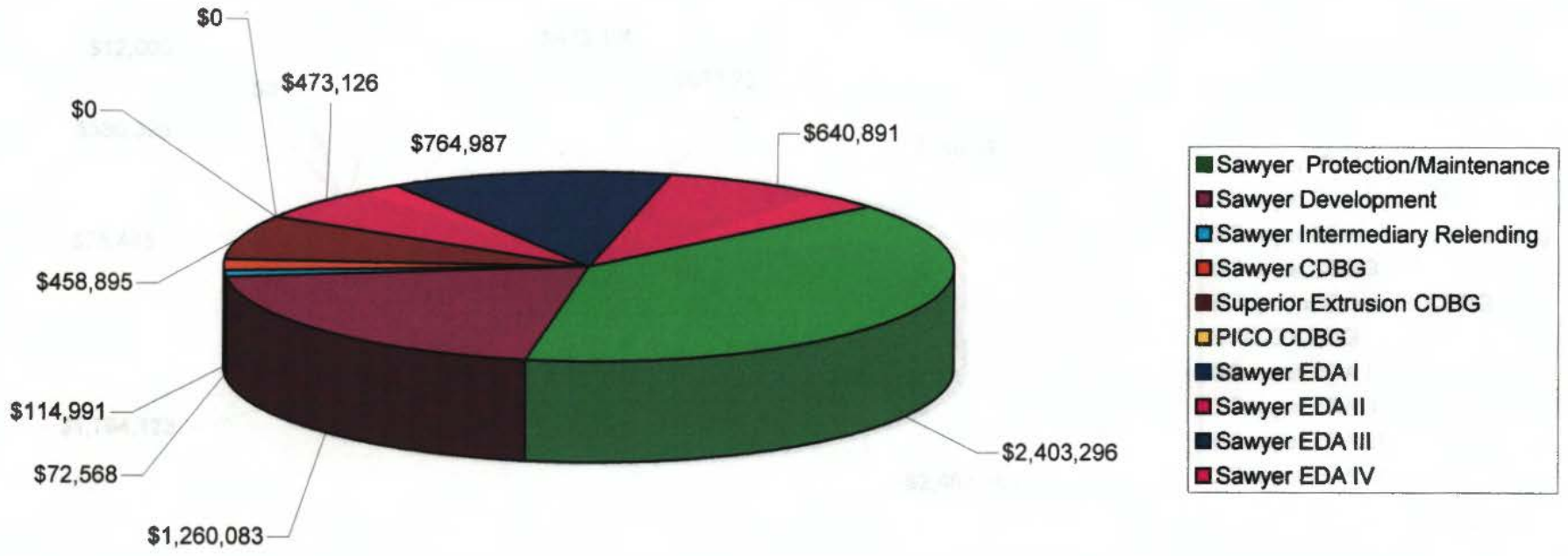


Revenue + Transfers In  
Expenditures + Transfers Out  
Millage Rate

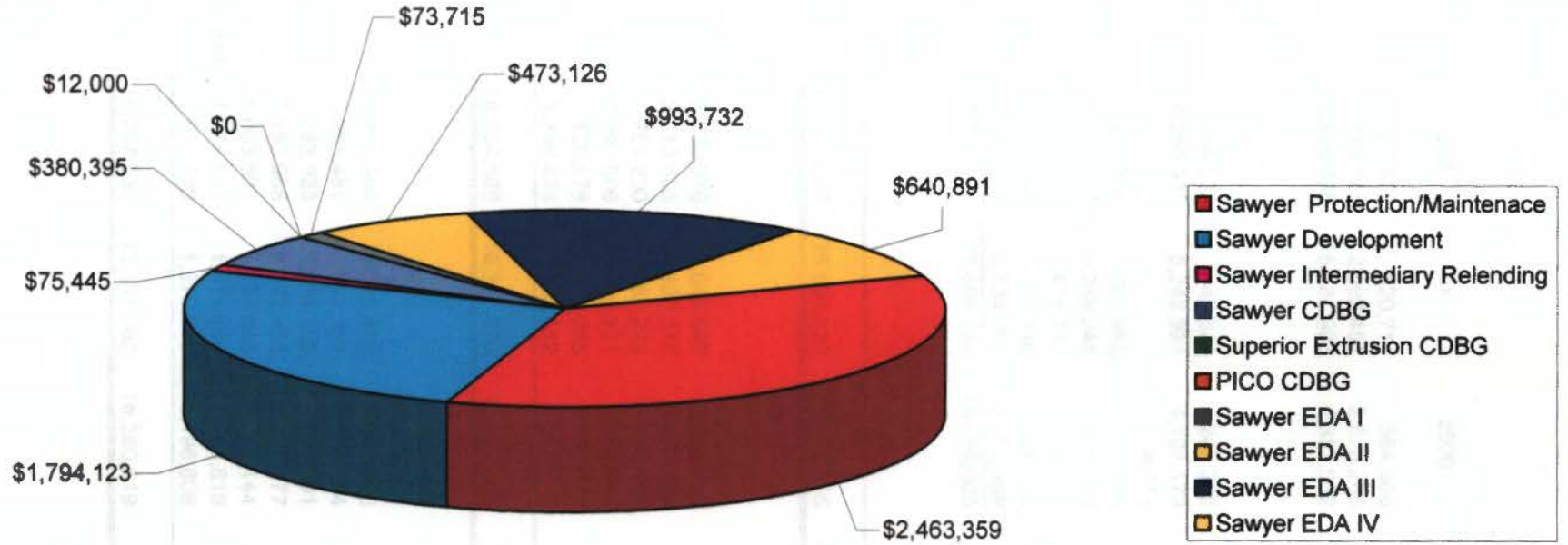
# Marquette County Primary Government Analysis



**Marquette County**  
**Summary of Activity - K.I. Sawyer Funds**  
**Revenues- \$6,188,837**



**Marquette County**  
**Summary of Activity - K.I. Sawyer Funds**  
**Expenses -\$6,906,786**





Marquette County  
Graph Data Sheet

	2002	2001	2000	1999	1998
General Fund - Fund Balance	527,672	520,714	564,306	717,272	657,278
1 Day Benchmark	2,749,747	2,693,451	2,676,266	2,413,171	2,334,870
30 Day Benchmark	5,499,495	5,386,903	5,352,532	4,826,341	4,669,740
Industry Standard				2,179,669	
Cash by Fund Type:					
General	688,538	48,841	206,233	368,502	524,762
Special Revenue	4,585,932	5,242,921	4,137,179	4,614,833	4,120,723
Debt Service	-	-	4,619	-	-
Capital Projects	446,999	(207,963)	275,304	836,469	529,975
Enterprise	5,522,533	6,289,248	3,676,458	3,693,557	1,899,827
Internal Service	4,650,325	4,475,231	3,679,018	3,416,726	3,706,637
Agency	7,899,795	9,383,346	1,526,826	2,108,989	1,425,063
Component Units	3,912,003	3,434,705	2,050,368	2,310,741	3,589,343
	<u>27,706,125</u>	<u>28,666,329</u>	<u>15,556,005</u>	<u>17,349,817</u>	<u>15,796,330</u>
General fund deficit					0.4970
Internal Service fund deficit					0.1126
Per AFS	<u>27,706,125</u>	<u>28,666,329</u>	<u>15,556,005</u>	<u>17,349,817</u>	<u>15,796,330</u>
General Fund Revenues:					
Taxes	8,839,076	8,544,942	8,266,769	8,024,374	7,653,879
Service Charges	2,313,605	2,199,317	2,072,720	1,748,344	1,923,351
Transfers In	761,200	762,223	758,608	497,634	406,205
State Sources	2,991,506	2,939,921	3,062,640	2,686,922	2,714,120
Licenses and permits	429,978	413,055	407,672	331,148	523,198
Other	1,399,223	1,482,112	1,524,147	1,361,663	1,204,524
	<u>16,734,588</u>	<u>16,341,570</u>	<u>16,092,556</u>	<u>14,650,085</u>	<u>14,425,277</u>
General Fund Expenditures:					
Judicial	3,079,359	3,085,815	3,045,186	2,814,973	2,735,901
Management	955,481	952,262	924,584	794,578	789,564
Public Records	1,263,925	1,184,195	1,276,901	1,056,942	1,046,580
Transfers Out	3,180,966	3,242,454	3,326,177	2,979,922	2,784,382
Law Enforcement	5,053,802	4,938,546	4,947,144	4,585,654	4,065,755
Resource Management/Development	1,677,567	1,611,344	1,563,819	1,398,645	1,353,941
Other	1,516,530	1,370,546	1,196,808	1,049,408	1,427,670
	<u>16,727,630</u>	<u>16,385,162</u>	<u>16,280,619</u>	<u>14,680,122</u>	<u>14,203,793</u>

Marquette County  
Graph Data Sheet

	2002	2001	2000	1999	1998
<b>Total Revenues Gov't Funds:</b>					
Primary Gov'n't	32,132,843	33,381,250	30,064,129	26,087,649	29,065,812
Other Component Units	9,074,784	13,666,057	11,414,722	10,788,371	35,121,109
County Road Only	7,276,572	11,898,745	9,760,370	9,274,061	8,545,101
<b>Total Expenditures Gov't Funds:</b>					
Primary Gov'n't	32,375,787	30,298,097	29,939,385	24,935,363	28,064,174
Other Component Units	9,151,020	15,265,674	13,550,381	11,363,998	35,626,392
County Road Only	7,436,144	13,485,976	11,991,298	9,693,426	7,935,730
<b>Millage Rates:</b>					
Operating	5.6086	5.6126	5.6256	5.6256	5.6256
Commission on Aging	0.4470	0.4463	0.4474	0.4474	0.4474
Central Dispatch	0.4966	0.4958	0.4970	0.4970	0.4970
Rescue Safety	0.1124	0.1122	0.1125	0.1125	0.1125
Standardization	0.5496	0.5500	0.5500	0.5500	0.5500
Countywide Transit	0.4841	0.4845	0.4857	0.4857	0.4857
	<u>7.6983</u>	<u>7.7014</u>	<u>7.7182</u>	<u>7.7182</u>	<u>7.7182</u>

	2002	2001	2000	1999	1998
Revenue + Transfers In	35,364,311	36,887,614	33,179,277	28,725,543	32,456,447
Expenses + Transfers Out	36,500,517	34,046,627	34,024,059	28,244,425	31,396,125
Millage Rate	16,825,800	16,837,800	16,876,800	16,876,800	16,876,800

The Operating Millage Rate was multiplied by \$3,000,000)

Marquette County  
Summary of Activity  
Sawyer Funds

Revenues:

Sawyer Protection/Maintenance	\$2,403,296
Sawyer Development	\$1,260,083
Sawyer Intermediary Relending	\$72,568
Sawyer CDBG	\$114,991
Superior Extrusion CDBG	\$458,895
ICO CDBG	\$0
Sawyer EDA I	\$0
Sawyer EDA II	\$473,126
Sawyer EDA III	\$764,987
Sawyer EDA IV	\$640,891
	<u>\$6,188,837</u>

Expenditures:

Sawyer Protection/Maintenance	\$2,463,359
Sawyer Development	\$1,794,123
Sawyer Intermediary Relending	\$75,445
Sawyer CDBG	\$380,395
Superior Extrusion CDBG	\$12,000
ICO CDBG	\$0
Sawyer EDA I	\$73,715
Sawyer EDA II	\$473,126
Sawyer EDA III	\$993,732
Sawyer EDA IV	\$640,891
	<u>\$6,906,786</u>



# ANDERSON, TACKMAN & COMPANY, P.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

MICHIGAN  
ESCANABA  
IRON MOUNTAIN  
KINROSS  
MARQUETTE

WISCONSIN  
GREEN BAY  
MILWAUKEE

**PARTNERS**

ROBERT J. DOWNS, CPA

DANIEL E. BIANCHI, CPA

May 2, 2003

To the Finance Committee  
County of Marquette, Michigan  
234 W. Baraga Avenue  
Marquette, MI 49855

We have audited the general-purpose financial statements of the County of Marquette, Michigan for the year ended December 31, 2002, and have issued our report thereon dated May 2, 2003. Our professional standards require that we make several communications to the Finance Committee, the purpose of which is to assist you with additional information regarding the scope and results of the audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

### Our Responsibility under Generally Accepted Auditing Standards

Our responsibility, as described by professional standards, is to plan and perform our audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement and are fairly presented in accordance with generally accepted accounting principles. Because of the concept of reasonable assurance and because we did not perform a detailed examination of all transactions, there is a risk that material errors, irregularities, or illegal acts, including fraud and defalcations, may exist and not be detected by us.

As part of our audit, we considered the internal control structure of the County and its component units. Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for safeguarding assets and for maintaining the structure of the internal control system to help assure the proper recording of transactions. Our consideration of the system of internal control was solely for the purpose of determining our auditing procedures and not to provide any assurance concerning the adequacy of such internal control structure.

### Significant Accounting Policies

Management has the responsibility for selection and use of appropriate accounting policies. In accordance with the terms of our engagement, we will advise management of the appropriateness of the accounting policies and their application. The significant accounting policies adopted by the County and its component units are described in Footnote #1 in the respective financial statements. We noted no transactions entered into by the County or its component units during the year that were both significant and unusual, and of which, under professional standards, we are required to inform you, or transactions for which there is a lack of authoritative guidance or consensus.

### **Management Judgements and Accounting Estimates**

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of To the Finance Committee  
County of Marquette, Michigan

their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

### **Significant Audit Adjustments**

For purposes of this letter, professional standards define a significant audit adjustment as a proposed correction of the financial statements that, in our judgement, may not have been detected except through our auditing procedures. These adjustments may include those proposed by us but not recorded by the County or its component units that could potentially cause future financial statements to be materially misstated.

### **Disagreements with Management**

For purposes of this letter, professional standards define a disagreement with management as a matter, whether significant or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

### **Consultation with Other Independent Accountants**

In some cases, management may decide to consult with other accountants about accounting and auditing matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principal to the County or one of its component unit's financial statements or a determination of the type of auditors' opinion to be expressed on those statements, our professional standards require the consulting accountant to advise us so as to determine the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### **Difficulties Encountered in Performing the Audit**

We encountered no significant difficulties in dealing with management in the performance of our audit.

### **Conclusion**

This information is intended solely for the use of the Finance Committee and management of the County and should not be used for any other purpose.

Anderson, Tackman & Company, PLC  
Certified Public Accountants